



Capital Estimates

2020-2021

Government of
Northwest Territories



Northwest Territories



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English

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French

Kīspin ki nitawihṭīn ē nīhīyawihk ōma ācimōwin, tipwāsinān.

Cree

Tłjchq yatı k'èè. Dı wegodi newq dè, gots'ogonedè.

Tłjchq

ʔerihṭ'is Dēne Sųłiné yatı t'a huts'elkēr xa beyáyatı theʔa ʔat'e, nuwe ts'en yóṭı.

Chipewyan

Edı gondı dehgáh got'je zhatié k'ée edat'éh enahddhę nide naxets'ę edahfi.

South Slavey

K'áhshó got'jne xadā k'é hederı ʔedjhtl'é yeriniwę nídé dúle.

North Slavey

Jii gwandak izhii ginjik vat'atr'ijahch'uu zhit yinothan jı', diits'at ginokhii.

Gwich'in

Uvanittuaq ilitchurisukupku Inuvialuktun, ququaqluta.

Inuvialuktun

Ċ^bdĀ ŀŀ^{sb}Δ^c Λ^rLJΔ^r Δ^bŀ^cĊ^{sb}γ^cL^cŀ^b, Δ^cŀ^cΔ^c Δ^{sb}Ċ^cΔ^cΔ^{sb}Ċ^c.

Inuktitut

Hapkua titiqqat pijumagupkit Inuinnaqtun, uvaptinnut hivajarlutit.

Inuinnaqtun

Indigenous Languages and Education Secretariat: 867-767-9346

Francophone Affairs Secretariat: 867-767-9343

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Introduction

The 2020-21 Capital Estimates are a summary of infrastructure projects which the Government of the Northwest Territories (GNWT) has deemed a priority for the 2020-21 fiscal year. These Estimates support the priorities of the 18th Legislative Assembly as follows:

- Build a strong and sustainable future for our Territory
- Increase employment opportunities
- Strengthen and diversify our economy
- Address housing needs
- Ensure a fair and sustainable health care system

In supporting these priorities, the GNWT is committed to providing key infrastructure, which is the foundation of the modern economy. Infrastructure investment ensures the health and well-being of residents while laying the ground work for growth and private sector investment.

Infrastructure planning requires a balance between responsibilities to existing residents and businesses while investing for future generations. Recognizing this balance and in the spirit of consensus government, the GNWT follows a Corporate Capital Planning process (Appendix B). This process culminates into the annual Infrastructure Acquisition Plan which assists the Government in identifying priority projects. In finalizing the Capital Estimates, the GNWT appreciates that there is both a current cost of development and a future liability for the maintenance and ultimate replacement of current infrastructure.

The timing of approval of the 2020-21 Capital Estimates provides a planning period for both departments and contractors. This planning period is intended to facilitate the procurement process and accommodate the relatively short summer construction period in the Northwest Territories.

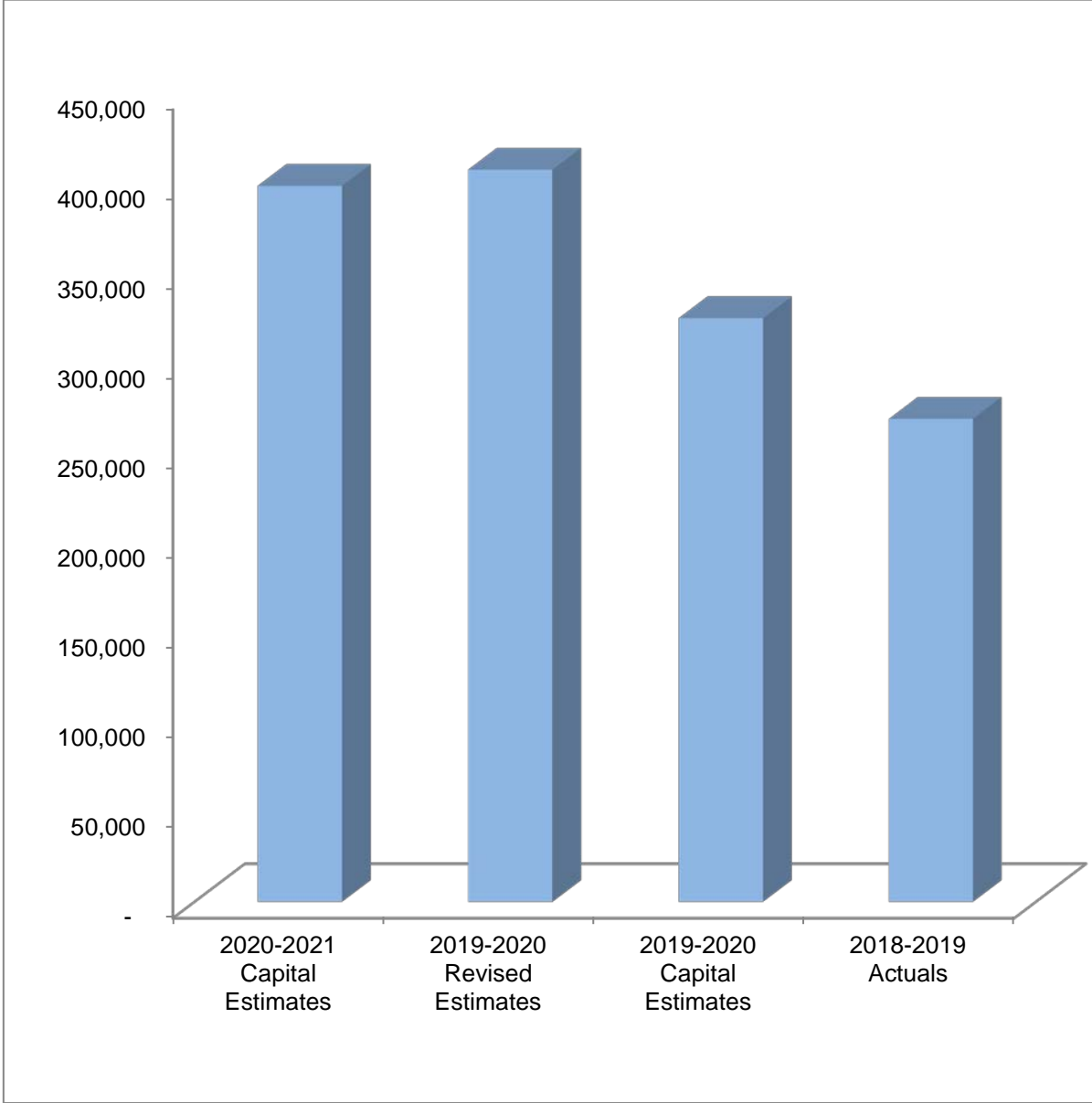
Infrastructure Investment by Department

(thousands of dollars)

	2020-21 Capital Estimates	2019-20 Revised Estimates	2019-20 Capital Estimates	2018-19 Actuals
Tangible Capital Assets				
Legislative Assembly	3,000	127	-	263
Education, Culture and Employment	25,713	18,638	14,059	18,777
Environment and Natural Resources	2,159	5,511	2,159	4,190
Finance	4,277	14,643	5,191	2,247
Health and Social Services	52,356	56,572	59,624	9,867
Industry, Tourism and Investment	3,786	17,549	11,530	4,314
Infrastructure	143,833	144,589	101,806	75,430
Justice	1,541	15,990	4,341	11,509
Lands	234	234	234	65
Municipal and Community Affairs	-	-	-	124
	236,899	273,853	198,944	126,786
Infrastructure Contributions				
Education, Culture and Employment	8,085	5,000	3,000	1,057
Finance	-	-	-	255
Infrastructure	38,232	45,575	42,275	7,401
Municipal and Community Affairs	29,000	29,000	29,000	27,257
	75,317	79,575	74,275	35,970
Deferred Maintenance (non-capital)				
Infrastructure	2,000	2,775	2,000	2,062
	2,000	2,775	2,000	2,062
Public Private Partnerships				
Health and Social Services	-	18,366	2,954	79,289
Infrastructure	84,390	33,045	46,800	24,917
	84,390	51,411	49,754	104,206
Total Capital Estimates	398,606	407,614	324,973	269,024

Comparison of Departmental Capital Estimates and Expenditures

(thousands of dollars)



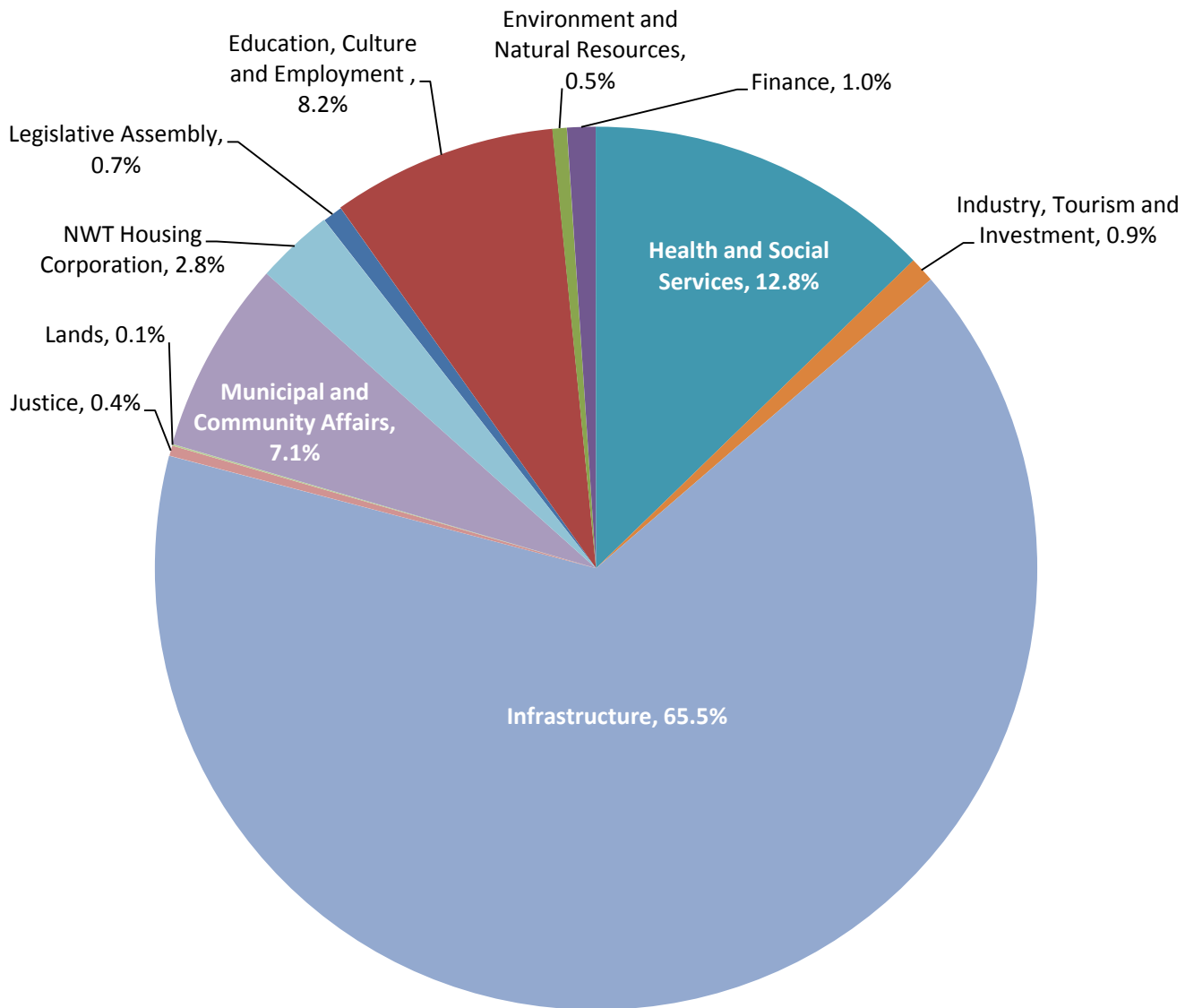
Total Planned Infrastructure Investment

(thousands of dollars)

	Prior Years	2020-21	2021-22	2022-23	Future Years	Total
Summary						
Legislative Assembly	-	3,000	-	-	-	3,000
Education, Culture and Employment	18,126	33,798	38,503	21,229	2,049	113,705
Environment and Natural Resources	155	2,159	1,811	-	-	4,125
Finance	-	4,277	6,500	16,238	-	27,015
Health and Social Services	48,805	52,356	74,167	67,112	59,600	302,040
Industry, Tourism and Investment	13,086	3,786	840	175	-	17,887
Infrastructure	296,053	268,455	241,923	145,073	251,824	1,203,328
Justice	-	1,541	-	-	-	1,541
Lands	234	234	-	-	-	468
Municipal and Community Affairs	-	29,000	-	-	-	29,000
NWT Housing Corporation	-	11,650	-	-	-	11,650
	376,459	410,256	363,744	249,827	313,473	1,713,759
Type Indicator						
Tangible Capital Assets	255,391	248,549	221,984	180,029	219,368	1,125,321
Infrastructure Contributions	55,878	75,317	80,430	65,378	94,105	371,108
Deferred Maintenance	-	2,000	-	-	-	2,000
Public Private Partnerships	65,190	84,390	61,330	4,420	-	215,330
Total Infrastructure Investment	376,459	410,256	363,744	249,827	313,473	1,713,759

This summary includes the 2020-2021 planned infrastructure expenditures of the NWT Housing Corporation. The financing of these expenditures includes funding from the Canada Mortgage and Housing Corporation and various other sources. Contribution funding is provided by the GNWT through the NWTHC's sponsoring department, the Department of Finance, in the annual Main Estimates. This information is intended for review purposes only.

Percentage Distribution of Total Planned Infrastructure Investment



Legislative Assembly

The mandate of the Legislative Assembly of the Northwest Territories is to safeguard and promote the principles of consensus government and the institution of the Legislative Assembly in order to foster an empowered and representative government that is relevant and accountable to the people of the Northwest Territories.

	(thousands of dollars)			
	2020-2021 Capital Estimates	2019-2020 Revised Estimates	2019-2020 Capital Estimates	2018-2019 Actuals
Activity				
Office of the Clerk	3,000	127	-	263
	3,000	127	-	263
Infrastructure Investments				
Large Capital Projects	3,000	-	-	-
Small Capital Projects	-	127	-	263
Information Technology Projects	-	-	-	-
	3,000	127	-	263
Allocated to:				
Tangible Capital Assets	3,000	127	-	263
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	3,000	127	-	263

Legislative Assembly

Office of the Clerk

The Office of the Clerk is responsible for the procurement and management of all tangible capital assets for the Legislative Assembly and the precinct.

	(thousands of dollars)			
	2020-2021 Capital Estimates	2019-2020 Revised Estimates	2019-2020 Capital Estimates	2018-2019 Actuals
Infrastructure Investments				
Large Capital Projects	3,000	-	-	-
Small Capital Projects	-	127	-	263
Information Technology Projects	-	-	-	-
	3,000	127	-	263
Allocated to:				
Tangible Capital Assets	3,000	127	-	263
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	3,000	127	-	263

Legislative Assembly

Office of the Clerk

Project Listing

(Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Water Line Replacement Water supply system replacement including fire hydrants, access vaults, and surface restoration	Yellowknife	Community	TCA	2020-21

Education, Culture and Employment

The mandate of the Department of Education, Culture and Employment is to provide the residents of the Northwest Territories with access to quality programs, services and support to assist them in making informed and productive choices for themselves and their families with regard to education, training, careers, employment and labour, child development, languages, culture and heritage.

	(thousands of dollars)			
	2020-2021 Capital Estimates	2019-2020 Revised Estimates	2019-2020 Capital Estimates	2018-2019 Actuals
Activity				
Culture, Heritage and Languages	-	1,100	300	665
Early Childhood and School Services	33,798	22,080	16,559	17,639
Labour Development and Advanced Education	-	458	200	1,530
	33,798	23,638	17,059	19,834
Infrastructure Investments				
Large Capital Projects	32,663	19,992	15,924	14,067
Small Capital Projects	1,135	3,646	1,135	5,767
Information Technology Projects	-	-	-	-
	33,798	23,638	17,059	19,834
Allocated to:				
Tangible Capital Assets	25,713	18,638	14,059	18,777
Infrastructure Contributions	8,085	5,000	3,000	1,057
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	33,798	23,638	17,059	19,834

Education, Culture and Employment

Culture, Heritage and Languages

The Culture, Heritage and Languages activity is responsible for the planning, development, maintenance and continuous improvement of culture, heritage, and official languages programs in the Northwest Territories. Infrastructure needs identified within this activity include information technology projects and capital associated with the Culture and Heritage division, including the Prince of Wales Northern Heritage Centre. Culture, Heritage and Languages consists of the following divisions: Culture and Heritage, Francophone Affairs Secretariat, and Indigenous Languages and Education Secretariat.

	(thousands of dollars)			
	2020-2021 Capital Estimates	2019-2020 Revised Estimates	2019-2020 Capital Estimates	2018-2019 Actuals
Infrastructure Investments				
Large Capital Projects	-	800	-	503
Small Capital Projects	-	300	300	162
Information Technology Projects	-	-	-	-
	-	1,100	300	665
Allocated to:				
Tangible Capital Assets	-	1,100	300	665
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	-	1,100	300	665

Education, Culture and Employment

Early Childhood and School Services

The Early Childhood and School Services activity is responsible for the planning, development, maintenance and continuous improvement of early childhood, and the Junior Kindergarten through Grade 12 school system in the Northwest Territories. Infrastructure needs identified within this activity include early child care centres, elementary and secondary schools, libraries, and other assets associated with providing school services, such as buses. Early Childhood and Schools consists of the following divisions: Early Childhood Development and Learning, Education Operations and Development, Health, Wellness and Student Support, Indigenous Languages and Education, Public Library Services, and Teaching and Learning.

	(thousands of dollars)			
	2020-2021 Capital Estimates	2019-2020 Revised Estimates	2019-2020 Capital Estimates	2018-2019 Actuals
Infrastructure Investments				
Large Capital Projects	32,663	19,134	15,924	12,334
Small Capital Projects	1,135	2,946	635	5,305
Information Technology Projects	-	-	-	-
	33,798	22,080	16,559	17,639
Allocated to:				
Tangible Capital Assets	25,713	17,080	13,559	16,882
Infrastructure Contributions	8,085	5,000	3,000	757
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	33,798	22,080	16,559	17,639

Education, Culture and Employment

Early Childhood and School Services

Project Listing

(Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Chief Jimmy Bruneau School and Bus Garage Renovation/Replacement	Behchokò	Community	TCA	2023-24
Planning study and renovation or construction of a new school and bus garage. The project will also include demolition of the old school residences.				
Colville Lake School Replacement	Colville Lake	Community	TCA	2022-23
Planning study and construction of a new school, including classrooms, service spaces, and a community gymnasium.				
Gym Access - Diamond Jenness Secondary School	Hay River	Community	TCA	2020-21
Construction of an access ramp and installation of a door to enhance community access to the Diamond Jenness Secondary School gym.				
Soccer Field	Inuvik	Community	IC	2020-21
Contribution to develop a soccer field on the old Sir Alexander Mackenzie School site.				
Mangilaluk School Renovation and Addition	Tuktoyaktuk	Community	TCA	2021-22
Mid-life retrofit and building of additional space to support high school programs.				
École J.H. Sissons - New School and Addition	Yellowknife	Community	IC	2022-23
Planning study and construction of a new school, with additional classrooms and a community gymnasium.				
Underground Fuel Tank Replacement - William McDonald School	Yellowknife	Community	IC	2020-21
Underground fuel tank replacement at William McDonald School.				

Education, Culture and Employment

Labour Development and Advanced Education

Labour Development and Advanced Education provides a range of programs and services related to career development, apprenticeship, employment preparation, labour services, and postsecondary education. Infrastructure needs identified within this activity include the campuses for Aurora College, including student housing and academic infrastructure, and Community Learning Centres. Labour Development and Advanced Education consists of the following divisions: Adult and Advanced Education, Apprenticeship and Occupational Certification, Employment Standards, Labour Market Programs, Management and Program Support, and Student Transition Support.

	(thousands of dollars)			
	2020-2021 Capital Estimates	2019-2020 Revised Estimates	2019-2020 Capital Estimates	2018-2019 Actuals
Infrastructure Investments				
Large Capital Projects	-	58	-	1,230
Small Capital Projects	-	400	200	300
Information Technology Projects	-	-	-	-
	-	458	200	1,530
Allocated to:				
Tangible Capital Assets	-	458	200	1,230
Infrastructure Contributions	-	-	-	300
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	-	458	200	1,530

Environment and Natural Resources

Environment and Natural Resources' mandate is to promote and support the sustainable use and development of natural resources and to protect, conserve and enhance the Northwest Territories environment for the social and economic benefit of all NWT residents.

	(thousands of dollars)			
	2020-2021 Capital Estimates	2019-2020 Revised Estimates	2019-2020 Capital Estimates	2018-2019 Actuals
Activity				
Corporate Management	200	-	-	-
Environmental Protection and Waste Management	325	565	265	849
Forest Management	1,100	2,666	885	1,522
Wildlife	534	2,280	1,009	1,819
	2,159	5,511	2,159	4,190
Infrastructure Investments				
Large Capital Projects	-	-	-	-
Small Capital Projects	2,159	5,511	2,159	4,190
Information Technology Projects	-	-	-	-
	2,159	5,511	2,159	4,190
Allocated to:				
Tangible Capital Assets	2,159	5,511	2,159	4,190
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	2,159	5,511	2,159	4,190

Environment and Natural Resources

Corporate Management

The Corporate Management activity provides overall management, strategic planning, communication, and leadership to the department's divisions and regions. Divisions and units within this activity enable the department to respond effectively to the environmental and resource management priorities of NWT residents.

	(thousands of dollars)			
	2020-2021 Capital Estimates	2019-2020 Revised Estimates	2019-2020 Capital Estimates	2018-2019 Actuals
Infrastructure Investments				
Large Capital Projects	-	-	-	-
Small Capital Projects	200	-	-	-
Information Technology Projects	-	-	-	-
	200	-	-	-
Allocated to:				
Tangible Capital Assets	200	-	-	-
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	200	-	-	-

Environment and Natural Resources

Corporate Management

Project Listing

(Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Regional Office New Regional Office	Inuvik	Regional	TCA	2021-22

Environment and Natural Resources

Environmental Protection and Waste Management

The Environmental Protection and Waste Management activity works to prevent and reduce the impact of human activities on the natural environment for the benefit of current and future generations.

The Environmental Protection division provides information and technical advice through environmental assessments, Land and Water Board processes, develops, implements, and delivers programs with respect to hazardous substances (spills, contaminated sites and pesticides), as well as solid and hazardous waste management.

	(thousands of dollars)			
	2020-2021 Capital Estimates	2019-2020 Revised Estimates	2019-2020 Capital Estimates	2018-2019 Actuals
Infrastructure Investments				
Large Capital Projects	-	-	-	-
Small Capital Projects	325	565	265	849
Information Technology Projects	-	-	-	-
	325	565	265	849
Allocated to:				
Tangible Capital Assets	325	565	265	849
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	325	565	265	849

Environment and Natural Resources

Environmental Protection and Waste Management

Project Listing

(Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Environmental Protection Office New Environmental Protection Office	Inuvik	Regional	TCA	2021-22
Taiga Laboratory Equipment Gas Chromatograph Mass Spectrometry	Yellowknife	Regional	TCA	2020-21

Environment and Natural Resources

Forest Management

The Forest Management activity initiatives provide for the stewardship of NWT forests through sustainable management of forest resources and forest fire management. In the course of delivering its mandate, Forest Management establishes, operates and ensures the maintenance of its infrastructure at strategic locations across the NWT. Infrastructure includes environmental monitoring assets such as radio communications networks, lightning location networks and remote automatic weather monitoring networks, buildings and other facilities, including, but not limited to, air tanker bases at strategic airfield locations, fixed detection facilities, wildland fire response bases, specialized equipment assets such as wildland fire mobile command units, and the air tanker fleet.

	(thousands of dollars)			
	2020-2021 Capital Estimates	2019-2020 Revised Estimates	2019-2020 Capital Estimates	2018-2019 Actuals
Infrastructure Investments				
Large Capital Projects	-	-	-	-
Small Capital Projects	1,100	2,666	885	1,522
Information Technology Projects	-	-	-	-
	1,100	2,666	885	1,522
Allocated to:				
Tangible Capital Assets	1,100	2,666	885	1,522
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	1,100	2,666	885	1,522

Environment and Natural Resources

Forest Management

Project Listing

(Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Compound Upgrade Compound Upgrade	Behchokò	Regional	TCA	2020-21
Incident Response Dispatch Facility Incident Response Dispatch Facility - Frank Channel	Behchokò	Regional	TCA	2021-22
District Office Upgrade District Office Upgrade	Fort Good Hope	Regional	TCA	2021-22
Workshop New Workshop	Fort Resolution	Regional	TCA	2020-21
Retardant Mixing Tank Retardant Mixing Tank at Air Terminal Building	Fort Simpson	Regional	TCA	2020-21
Fuel Storage New Hazardous Material Fuel Storage building	Hay River	Regional	TCA	2020-21
Fuel Storage New Hazardous Material Fuel Storage building	Inuvik	Regional	TCA	2020-21
Retardant Mixing Tank Retardant Mixing Tank at Air Terminal Building	Yellowknife	Regional	TCA	2020-21

Environment and Natural Resources

Wildlife

The Wildlife activity is responsible for the stewardship of wildlife resources. Wildlife initiatives assess and monitor wildlife populations, habitat, species at risk, wildlife health, and biodiversity. Wildlife also coordinates initiatives to address impacts on wildlife from human activity. Functions include developing legislation, strategies, management plans and programs to support the conservation and management of wildlife resources, participating in environmental assessment and review processes, preparing public information materials on wildlife conservation and management, biodiversity and reducing wildlife/human conflicts, undertaking compliance activities and administering the sport fishery. Wildlife decisions are made using the best available scientific, traditional and community knowledge.

	(thousands of dollars)			
	2020-2021 Capital Estimates	2019-2020 Revised Estimates	2019-2020 Capital Estimates	2018-2019 Actuals
Infrastructure Investments				
Large Capital Projects	-	-	-	-
Small Capital Projects	534	2,280	1,009	1,819
Information Technology Projects	-	-	-	-
	534	2,280	1,009	1,819
Allocated to:				
Tangible Capital Assets	534	2,280	1,009	1,819
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	534	2,280	1,009	1,819

Environment and Natural Resources

Wildlife

Project Listing (Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Patrol Vehicle New Patrol Vehicle	Fort Providence	Regional	TCA	2020-21
Patrol Vehicle New Patrol Vehicle	Fort Simpson	Regional	TCA	2020-21
Field Support Office New Field Support Office	Inuvik	Regional	TCA	2021-22
Compound - North Slave Regional Office Groundwork and Fencing Replacement	Yellowknife	Regional	TCA	2020-21

Finance

The mandate of the Department of Finance is to obtain, manage and control the financial, human, information and technology resources required to support the priorities identified by the Legislatively Assembly through implementation of Government of the Northwest Territories' (GNWT) policies and programs and ensuring effective, efficient and economical management of financial, human, information and technology resources.

	(thousands of dollars)			
	2020-2021 Capital Estimates	2019-2020 Revised Estimates	2019-2020 Capital Estimates	2018-2019 Actuals
Activity				
Directorate	-	-	-	255
Information Systems Shared Services	4,277	14,643	5,191	2,247
	4,277	14,643	5,191	2,502
Infrastructure Investments				
Large Capital Projects	-	-	-	-
Small Capital Projects	-	-	-	-
Information Technology Projects	4,277	14,643	5,191	2,502
	4,277	14,643	5,191	2,502
Allocated to:				
Tangible Capital Assets	4,277	14,643	5,191	2,247
Infrastructure Contributions	-	-	-	255
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	4,277	14,643	5,191	2,502

Finance

Directorate

The Deputy Minister's Office includes the Office of the Deputy Minister/Secretary to the Financial Management Board. The duties and responsibilities of the Deputy Minister of Finance/Secretary to the Financial Management Board are described in the *Financial Administration Act* (FAA). In addition, the division provides support to the Financial Management Board, is responsible for financial and administrative leadership to the GNWT, and provides overall departmental management and leadership.

The Shared Corporate Services division is responsible for developing and maintaining policies and legislation, coordinating budget development and tracking financial performance, providing information and records management support including the coordination of responses to requests made under the *Access to Information and Protection of Privacy Act* (ATIPP), coordinating departmental communication efforts, and providing strategic advice to the senior management team with respect to performance and emerging issues for the Department of Finance and the Department of Executive and Indigenous Affairs.

	(thousands of dollars)			
	2020-2021 Capital Estimates	2019-2020 Revised Estimates	2019-2020 Capital Estimates	2018-2019 Actuals
Infrastructure Investments				
Large Capital Projects	-	-	-	-
Small Capital Projects	-	-	-	-
Information Technology Projects	-	-	-	255
	-	-	-	255
Allocated to:				
Tangible Capital Assets	-	-	-	-
Infrastructure Contributions	-	-	-	255
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	-	-	-	255

Finance

Information Systems Shared Services

The Government Chief Information Officer provides overall management of the Information Systems Shared Services activity.

The Governance, Planning and Security division provides, policy, strategic and operational advice to ensure a government-wide view of information management, systems and technology. The division also ensures corporate activities related to strategy, policy implementation, technology planning, enterprise architecture and information and cyber security are undertaken in a timely and consistent manner. The division keeps tabs on sector advancements to identify opportunities to help program areas improve service delivery through the use of information and technology. Through its strategic business partner roles, the division works directly with departments to understand and anticipate program needs. The division also represents the GNWT in all Canadian Radio-television and Telecommunications Commission (CRTC) proceedings which affect the north and monitors and advocates to the CRTC and the Government of Canada with respect to broadband initiatives that have the potential to improve broadband infrastructure and/or services in the NWT. Further, to support program service delivery, the division also coordinates customer service delivery training programs.

The Application Services division is responsible for the implementation, operations and maintenance of line of business applications and solutions. These services include solution advice, design and delivery, security and risk management, corporate web services, geomatics, and data reporting and analytics. Application Services supports corporate solutions which span multiple program areas, as well as niche solutions supporting specific program areas.

Information Systems Shared Services works collaboratively with other technology delivery teams like the Technology Service Centre to ensure seamless service to its clients, and prioritize departmental requests and demand for services.

	(thousands of dollars)			
	2020-2021 Capital Estimates	2019-2020 Revised Estimates	2019-2020 Capital Estimates	2018-2019 Actuals
Infrastructure Investments				
Large Capital Projects	-	-	-	-
Small Capital Projects	-	-	-	-
Information Technology Projects	4,277	14,643	5,191	2,247
	4,277	14,643	5,191	2,247
Allocated to:				
Tangible Capital Assets	4,277	14,643	5,191	2,247
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	4,277	14,643	5,191	2,247

Finance

Information Systems Shared Services

Project Listing (Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Bring-Forward Mail Tracking System Replacement System to track all incoming and outgoing correspondence	Yellowknife	Territorial	TCA	2020-21
GNWT Online Services Program, Phase 2 To continue implementation of online services and supporting backend process management systems for high-priority GNWT programs, including healthcare card renewals, electromechanical permits, insurance licenses, special occasion liquor permits and others	Yellowknife	Territorial	TCA	2020-21
Information Management and Technology Critical Tools Hardware and Software to support Information System Shared Service Centre requirements	Yellowknife	Territorial	TCA	2020-21
Labour Information Management System Replacement To replace an aging labour market information system and improve data tracking and reporting on labour data	Yellowknife	Territorial	TCA	2020-21
Mineral Administration and Registry System To replace aging and inadequate mineral resource information system and to implement business process changes resulting from changes to the Mineral Resources Act and to implement online staking	Yellowknife	Territorial	TCA	2022-23
Mobile-Enabled Application for Student Financial Assistance To redesign student financial assistance application process to be fully digital and accessible on any device	Yellowknife	Territorial	TCA	2020-21

Health and Social Services

The mandate of the department is to promote, protect and provide for the health and well-being of the people of the Northwest Territories.

	(thousands of dollars)			
	2020-2021 Capital Estimates	2019-2020 Revised Estimates	2019-2020 Capital Estimates	2018-2019 Actuals
Activity				
Administrative and Support Services	4,419	25,276	7,903	81,921
Community Health Programs	47,937	49,662	54,675	7,235
	52,356	74,938	62,578	89,156
Infrastructure Investments				
Large Capital Projects	47,937	67,529	57,629	86,523
Small Capital Projects	4,022	5,909	4,022	2,074
Information Technology Projects	397	1,500	927	559
	52,356	74,938	62,578	89,156
Allocated to:				
Tangible Capital Assets	52,356	56,572	59,624	9,867
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	18,366	2,954	79,289
	52,356	74,938	62,578	89,156

Health and Social Services

Administrative and Support Services

Hospital infrastructure has been constructed across the north to support the delivery of primary, secondary and emergency care to the residents of the Northwest Territories.

Enterprise-wide technology enables improved delivery of quality health and social services care by linking providers with patients or clients and with each other remotely throughout the Northwest Territories.

	(thousands of dollars)			
	2020-2021 Capital Estimates	2019-2020 Revised Estimates	2019-2020 Capital Estimates	2018-2019 Actuals
Infrastructure Investments				
Large Capital Projects	-	18,366	2,954	79,289
Small Capital Projects	4,022	5,410	4,022	2,073
Information Technology Projects	397	1,500	927	559
	4,419	25,276	7,903	81,921
Allocated to:				
Tangible Capital Assets	4,419	6,910	4,949	2,632
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	18,366	2,954	79,289
	4,419	25,276	7,903	81,921

Health and Social Services

Administrative and Support Services

Project Listing (Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Dental Room Addition Dental Room Addition (modular) with mechanical/electrical	Colville Lake	Community	TCA	2020-21
Body Holding Room Addition Addition of Modular Body Holding Room to the Heath Centre	Gamètì	Community	TCA	2020-21
Flooring Upgrade Infection Control Compliant Flooring Upgrade	Lutselk'e	Community	TCA	2020-21
Medical Equipment (Biomedical Evergreening) Medical equipment replacement, territory-wide	Various	Territorial	TCA	2020-21
Flooring Upgrade Infection Control Compliant Flooring Upgrade	Whatì	Community	TCA	2020-21
Community Counselling Information System Implementation of a system that will record clinical data for mental health patients and make those records available to the Community Counselling Program and Mental Health and Addictions unit	Yellowknife	Territorial	TCA	2020-21

Health and Social Services

Community Health Programs

Primary care services for individuals, families and communities within the health system are provided in facilities such as health centres, community clinics and public health clinics.

Residential care programs for adults and children provide supportive living arrangements in a residential/group home setting for an extended period of time to meet physical, emotional, spiritual, and psychosocial needs. Programs are delivered in long term care facilities and group homes.

	(thousands of dollars)			
	2020-2021 Capital Estimates	2019-2020 Revised Estimates	2019-2020 Capital Estimates	2018-2019 Actuals
Infrastructure Investments				
Large Capital Projects	47,937	49,163	54,675	7,234
Small Capital Projects	-	499	-	1
Information Technology Projects	-	-	-	-
	47,937	49,662	54,675	7,235
Allocated to:				
Tangible Capital Assets	47,937	49,662	54,675	7,235
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	47,937	49,662	54,675	7,235

Health and Social Services

Community Health Programs

Project Listing

(Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Long Term Care Facility 48 Bed Long Term Care Facility (6,000m ²)	Fort Simpson	Regional	TCA	2023-24
Long Term Care Facility 48 Bed Long Term Care Facility (6,000m ²)	Hay River	Regional	TCA	2022-23
Long Term Care Facility 48 Bed Long Term Care Facility (6,000m ²)	Inuvik	Regional	TCA	2022-23
Health Centre Construction of a new Health Centre (Level B)	Tulita	Community	TCA	2020-21
Yellowknife Vulnerable Persons Shelter - Investing in Canada Infrastructure Plan (ICIP) Yellowknife Vulnerable Persons Shelter	Yellowknife	Community	TCA	2022-23
Stanton Legacy Building - Base Building Modifications Modifications to the existing Stanton Hospital building to make the building ready for interior tenant improvements	Yellowknife	Territorial	TCA	2020-21
Stanton Legacy Building - Renovations Design and renovations on the existing Stanton Hospital building to house a 72-bed long term care unit, outpatient rehabilitation unit, Frame Lake Medical Clinic, and extended care unit	Yellowknife	Territorial	TCA	2022-23

Industry, Tourism and Investment

The mandate of the Department of Industry, Tourism and Investment (ITI) is to promote economic self-sufficiency through the responsible development of Northwest Territories mineral and petroleum resources; the development of natural resource industries, including agriculture, commercial fishing and the traditional economy; and the promotion and support of tourism, trade and investment, business, and manufacturing and secondary industries, to create a prosperous, diverse and sustainable economy for the benefit of all Northwest Territories residents.

	(thousands of dollars)			
	2020-2021 Capital Estimates	2019-2020 Revised Estimates	2019-2020 Capital Estimates	2018-2019 Actuals
Activity				
Economic Diversification and Business Support	684	10,312	8,428	1,833
Tourism and Parks	3,102	7,237	3,102	2,481
	3,786	17,549	11,530	4,314
Infrastructure Investments				
Large Capital Projects	684	10,312	8,428	1,833
Small Capital Projects	3,102	7,237	3,102	2,481
Information Technology Projects	-	-	-	-
	3,786	17,549	11,530	4,314
Allocated to:				
Tangible Capital Assets	3,786	17,549	11,530	4,314
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	3,786	17,549	11,530	4,314

Industry, Tourism and Investment

Economic Diversification and Business Support

The Economic Diversification and Business Support activity consists of the Business Support and Trade (BST) and the Economic Diversification (ED) Divisions within ITI.

BST focuses on policy and program development to support the business community. The division is also the GNWT lead on internal and international trade matters. The division works to attract foreign investment through the Northwest Territories Nominee Program, and is also responsible for the administration of the GNWT Business Incentive Policy, the Northern Manufactured Products Policy and other business programs.

ED leads the development of programs and initiatives in support of the renewable resources sector and the NWT Traditional Economy. Specific programs support agriculture, commercial fisheries, arts and fine crafts, film, hide procurement and marketing, and promotion of the Genuine Mackenzie Valley Fur. Regional Offices implement the traditional economy programming.

	(thousands of dollars)			
	2020-2021 Capital Estimates	2019-2020 Revised Estimates	2019-2020 Capital Estimates	2018-2019 Actuals
Infrastructure Investments				
Large Capital Projects	684	10,312	8,428	1,833
Small Capital Projects	-	-	-	-
Information Technology Projects	-	-	-	-
	684	10,312	8,428	1,833
Allocated to:				
Tangible Capital Assets	684	10,312	8,428	1,833
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	684	10,312	8,428	1,833

Industry, Tourism and Investment

Economic Diversification and Business Support

Project Listing (Information Item)

Project Name	Location	Classification	Type	Estimated Completion
New Fish Plant - Investing in Canada Infrastructure Plan (ICIP) Construction of a new fish processing plant	Hay River	Territorial	TCA	2020-21
Great Slave Lake Commercial Fishery Remote Collection Stations - ICIP Construct remote fish collection stations	Various	Regional	TCA	2020-21

Industry, Tourism and Investment

Tourism and Parks

Industry, Tourism and Investment develops and implements Northwest Territories (NWT) tourism strategies with partners in the tourism industry. The Tourism and Parks activity provides support for tourism marketing, training and product development, and conducts research and planning. The activity, along with ITI's regional offices, develops, operates and maintains public tourism facilities, including a system of NWT parks that supports and promotes tourism.

Investments in assets such as shower buildings, powered sites and upgraded tent sites attract more visitors to parks, and help to maintain the excellent reputation that NWT parks currently have in southern markets. ITI continues to make capital improvements to NWT parks for amenities required to keep the parks safe, and meet growing demands for upgraded facilities.

	(thousands of dollars)			
	2020-2021 Capital Estimates	2019-2020 Revised Estimates	2019-2020 Capital Estimates	2018-2019 Actuals
Infrastructure Investments				
Large Capital Projects	-	-	-	-
Small Capital Projects	3,102	7,237	3,102	2,481
Information Technology Projects	-	-	-	-
	3,102	7,237	3,102	2,481
Allocated to:				
Tangible Capital Assets	3,102	7,237	3,102	2,481
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	3,102	7,237	3,102	2,481

Tourism and Parks

Project Listing

(Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Campsite Loop - North Arm Park Construct a new camping loop to accommodate about 10-15 campsites for the park and will be connected to the new access route into the park.	Behchokò	Regional	TCA	2020-21
Gatehouse and Living Quarters - North Arm Park Construct gatehouse/staff accommodations.	Behchokò	Regional	TCA	2020-21
New Access Road - North Arm Park Construct a new road to provide access to the new gatehouse, camping loop, and new day use area for the park.	Behchokò	Regional	TCA	2020-21
Outhouse - North Arm Park New outhouse for camping loop.	Behchokò	Regional	TCA	2020-21
Accessible Sites - Louise Falls Park Campsite in Loop A to be made barrier free, remove table and fire pit, pour concrete slab on site for slope drainage, install new accessible table and fire pit on site, and install new signage.	Enterprise	Regional	TCA	2020-21
Outhouse Replacement - Alexandra Falls Park Remove and replace the existing outhouse. The updated outhouse will include a larger sewage vault, doubling capacity and provide barrier free access.	Enterprise	Regional	TCA	2020-21
Fish Cleaning Station - Fort Providence Park Construct fish cleaning station.	Fort Providence	Regional	TCA	2020-21
Kitchen Shelter Betterment - Fort Simpson Park Upgrade of current kitchen shelter.	Fort Simpson	Regional	TCA	2020-21
Upgrade Existing Powered Sites – Queen Elizabeth Park Replace existing 18 powered sites in Loop A with 30/50 amp receptacles.	Fort Smith	Regional	TCA	2020-21
Beach Change Room – Hay River Park Construct public change room.	Hay River	Regional	TCA	2020-21
Concession Building - Hay River Park Construct a small seasonal concession building at the beach.	Hay River	Regional	TCA	2020-21
Vehicle Replacement Replace 2004 Ford F350, with F450 that includes a 5th wheel and deck.	Hay River	Regional	TCA	2020-21

Tourism and Parks

Project Listing

(Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Group Camping Area Improvement - Nitainlaih Park Landscape group camping area and provide fixed accommodation.	Inuvik	Regional	TCA	2020-21
Patrol Vehicle Replacement Replace the existing 2006 F250 Parks patrol truck with a midsize class truck.	Inuvik	Regional	TCA	2020-21
Picnic Tables Replacement - Gwich'in Park Replace 66 rotten and insect infested log picnic tables with concrete tables.	Inuvik	Regional	TCA	2020-21
Shower Building Upgrade - Happy Valley Park Design and upgrade the shower building.	Inuvik	Regional	TCA	2021-22
Sports Recreation Area - Gwich'in Park Develop an open field and install equipment to support outdoor recreational sport activities.	Inuvik	Regional	TCA	2022-23
Wayside Park #1 – Inuvik to Tuktoyaktuk Highway Develop and construct highway wayside park.	Inuvik	Regional	TCA	2022-23
Renewable Energy Project (solar) - Sambaa Deh Park Install a solar system to run in conjunction with a compatible generator to provide off-grid power to the core park facilities.	Jean Marie River	Regional	TCA	2021-22
Reconstruct Trail to Falls - Lady Evelyn Falls Park Stabilize and reconstruct trail to falls.	Kakisa	Regional	TCA	2020-21
Renewable Water/Sewage Planning - Blackstone Park Design, develop and construct a sustainable water system for the shower building and residence.	Nahanni Butte	Regional	TCA	2021-22
Emergency Shelters - Canol Trail Construction of small emergency shelters about 8 feet by 16 feet which will be located along the Canol Trail.	Norman Wells	Regional	TCA	2020-21

Infrastructure

The mandate of the Department of Infrastructure is to provide services to the public and the Government of the Northwest Territories (GNWT) with respect to the planning, design, construction, acquisition, operation and maintenance of government infrastructure; and to promote the development and increased use of energy efficient, renewable and alternative energy technologies. This mandate also includes the provision of regulatory safety services to the public.

	(thousands of dollars)			
	2020-2021 Capital Estimates	2019-2020 Revised Estimates	2019-2020 Capital Estimates	2018-2019 Actuals
Activity				
Asset Management	204,996	149,063	129,905	96,826
Corporate Management	-	2,116	-	373
Programs and Services	63,459	74,805	62,976	10,662
	268,455	225,984	192,881	109,810
Infrastructure Investments				
Large Capital Projects	262,129	215,304	186,375	101,897
Small Capital Projects	4,506	8,680	4,506	5,995
Information Technology Projects	1,820	2,000	2,000	1,918
	268,455	225,984	192,881	109,810
Allocated to:				
Tangible Capital Assets	143,833	144,589	101,806	75,430
Infrastructure Contributions	38,232	45,575	42,275	7,401
Deferred Maintenance	2,000	2,775	2,000	2,062
Public Private Partnerships	84,390	33,045	46,800	24,917
	268,455	225,984	192,881	109,810

Infrastructure

Asset Management

The Asset Management activity includes the planning and design of buildings and works, highways, marine facilities, and airports throughout the Northwest Territories on behalf of the GNWT. This activity includes the delivery of operations, maintenance, and project management services to ensure that client needs are met and facility life cycle costs are minimized. Asset Management functions support regional operations by providing technical support in several areas: planning; technical expertise for program and design standards; leasing options and space management; evaluations and commissioning; production of granular materials; environmental site remediation assessment, planning, and coordination; project management support; risk assessment; and overall general technical support to ensure regional operations can be successful.

	(thousands of dollars)			
	2020-2021 Capital Estimates	2019-2020 Revised Estimates	2019-2020 Capital Estimates	2018-2019 Actuals
Infrastructure Investments				
Large Capital Projects	203,331	144,317	126,914	93,894
Small Capital Projects	1,665	4,746	2,991	2,932
Information Technology Projects	-	-	-	-
	204,996	149,063	129,905	96,826
Allocated to:				
Tangible Capital Assets	118,606	113,243	81,105	69,847
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	2,000	2,775	2,000	2,062
Public Private Partnerships	84,390	33,045	46,800	24,917
	204,996	149,063	129,905	96,826

Infrastructure

Asset Management

Project Listing (Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Plow / Dump Truck Replace 10 cubic metre plow/dump truck	Behchokò	Community	TCA	2020-21
Wheel Loader Replace 1982 2 Cubic Yard, 4-wheel drive	Behchokò	Community	TCA	2020-21
Fencing Install Fencing and Gates around Ferry Camp	Fort McPherson	Community	TCA	2020-21
Winch Tractor 30 Ton Replace 1992 Tractor	Fort Providence	Community	TCA	2020-21
Pull Out Winches Winches to pull out the Louis Cardinal Ferry	Tsiigehtchic	Community	TCA	2020-21
Bridge Rehabilitation and Replacement - Building Canada Plan (BCP) Replacement of deteriorated and failing bridge-culverts, rehabilitation of deteriorating bridges	Various	Regional	TCA	2021-22
Canyon Creek Extension - Investing in Canada Infrastructure Plan (ICIP) Canyon Creek Extension	Various	Regional	TCA	2021-22
Capital Asset Retrofit Program Energy upgrades/retrofits - controls, building envelope, energy audits	Various	Territorial	TCA	2020-21
Community Access Road Improvements - BCP Improvement of existing roads to accommodate an increase in commercial traffic.	Various	Regional	TCA	2022-23
Enhanced Safety Improvements - BCP Installation of rumble strips, guardrail/barriers, signage, lighting, controlled crosswalks and traffic controls	Various	Regional	TCA	2023-24
Frank Channel Bridge - ICIP Frank Channel Bridge	Various	Regional	TCA	2023-24
Great Bear River Bridge - National Trade Corridors Fund (NTCF) Great Bear River Bridge	Various	Regional	TCA	2022-23

Infrastructure

Asset Management

Project Listing (Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Highway Culverts, Bridges and Chipseal Overlay Rehabilitation and replacement of deteriorating bridges and large diameter culverts, and chipseal overlays	Various	Regional	TCA	2020-21
Highway 1 Reconstruction - BCP Improvement of existing roads to accommodate an increase in commercial traffic.	Various	Regional	TCA	2023-24
Highway 3 Reconstruction - BCP Improvement of existing roads to accommodate an increase in commercial traffic.	Various	Regional	TCA	2023-24
Highway 4 Reconstruction - BCP Improvement of existing roads to accommodate an increase in commercial traffic.	Various	Regional	TCA	2023-24
Highway 7 Reconstruction - BCP Improvement of existing roads to accommodate an increase in commercial traffic.	Various	Regional	TCA	2023-24
Highway 8 Reconstruction - BCP Improvement of existing roads to accommodate an increase in commercial traffic.	Various	Regional	TCA	2023-24
Mackenzie Valley Highway Environmental Assessment and Planning - NTCF Mackenzie Valley Highway environmental assessment and planning	Various	Regional	TCA	2023-24
Mount Gaudet Access Road - NTCF Mount Gaudet access road	Various	Regional	TCA	2023-24
Deferred Maintenance Lifecycle renewals	Various	Territorial	TCA/DM	2020-21
Tłıchq All-season Road Tłıchq all-season road from Highway 3 to Whatı	Whatı	Regional	P3	2022-23
Wheel Loader Replace 1982 2 Cubic Yard, 4 wheel drive	Yellowknife	Community	TCA	2020-21
Cab Over Sweeper Cab Over Sweeper	Yellowknife	Community	TCA	2020-21

Infrastructure

Corporate Management

The Corporate Management activity provides leadership, planning, and the overall management of the department, and administration of federal funding agreements for major infrastructure projects on behalf of the Government of the Northwest Territories. It also provides financial oversight, advice and management services, and strategic advice and support to the department and minister to support achievement of departmental objectives and the priorities of the 18th Legislative Assembly.

	(thousands of dollars)			
	2020-2021 Capital Estimates	2019-2020 Revised Estimates	2019-2020 Capital Estimates	2018-2019 Actuals
Infrastructure Investments				
Large Capital Projects	-	2,116	-	-
Small Capital Projects	-	-	-	373
Information Technology Projects	-	-	-	-
	-	2,116	-	373
Allocated to:				
Tangible Capital Assets	-	2,116	-	373
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	-	2,116	-	373

Infrastructure

Programs and Services

Programs and Services includes programs and services that are focused on external clients, including other departments, communities and the public. The activity provides services in the following functional areas:

- Air, Marine and Safety
- Compliance, Safety and Licensing
- Corporate Information Management
- Energy
- Fuel Services
- Marine Transportation Services
- Procurement Shared Services
- Technology Service Centre

	(thousands of dollars)			
	2020-2021 Capital Estimates	2019-2020 Revised Estimates	2019-2020 Capital Estimates	2018-2019 Actuals
Infrastructure Investments				
Large Capital Projects	58,798	68,871	59,461	7,401
Small Capital Projects	2,841	3,934	1,515	1,343
Information Technology Projects	1,820	2,000	2,000	1,918
	63,459	74,805	62,976	10,662
Allocated to:				
Tangible Capital Assets	25,227	29,230	20,701	3,261
Infrastructure Contributions	38,232	45,575	42,275	7,401
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	63,459	74,805	62,976	10,662

Infrastructure

Programs and Services

Project Listing (Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Fort Providence Transmission - ICIP Fort Providence Transmission	Fort Providence	Regional	IC	2022-23
Runway Sweeper Replace Runway Sweeper	Fort Simpson	Community	TCA	2020-21
Tracked Skid Steer Airports Tracked Skid Steer	Fort Simpson	Community	TCA	2020-21
Fort Simpson Liquefied Natural Gas - ICIP Fort Simpson Liquefied Natural Gas	Fort Simpson	Regional	IC	2021-22
Wheel Loader Snow Blower Loader with blower attachment	Fort Smith	Community	TCA	2020-21
Tractor Tractor with mower attachment	Hay River	Community	TCA	2020-21
Flat Deck Truck Replace 1995 Deck Truck with Sander	Inuvik	Community	TCA	2020-21
Inuvik Wind Project - ICIP Inuvik Wind Project	Inuvik	Community	IC	2020-21
Mike Zubko Air Terminal Building Replace Air Terminal Building	Inuvik	Regional	TCA	2021-22
Łutselk'e Power Plant - ICIP Power Plant	Łutselk'e	Regional	IC	2021-22
Cabinet Upgrade Upgrade dispensing cabinet	Nahanni Butte	Regional	TCA	2020-21
Airport Oil Handling Facility Partial replacement of the airport oil handling facility	Sachs Harbour	Community	TCA	2020-21
Surface Water Management Phase 1 Replacement of culverts within the runway and access roads	Sachs Harbour	Community	TCA	2020-21
Sachs Harbour Power Plant - ICIP Sachs Harbour Wind/Power plant project	Sachs Harbour	Regional	IC	2020-21

Infrastructure

Programs and Services

Project Listing (Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Cabinet Upgrade Upgrade dispensing cabinet	Sambaa K'e	Community	TCA	2020-21
Surface Water Management Phase 1 Installation of French Drains within runway and the embankment	Sambaa K'e	Community	TCA	2020-21
Renewable Solutions for Off-Grid Diesel - ICIP Renewable Solutions for Off-Grid Diesel	Various	Regional	IC	2026-27
Northwest Territories Power Corporation Upgrades - ICIP Northwest Territories Power Corporation Upgrades	Various	Regional	IC	2024-25
Runway Stabilization Supply and apply EK-35 on gravel runways	Various	Regional	TCA	2020-21
Taltson Expansion Pre-Construction Taltson Expansion Pre-Construction	Various	Regional	TCA	2021-22
Whati Transmission - ICIP Whati Transmission	Whati	Regional	IC	2022-23
Bluefish Hydro Upgrade - ICIP Bluefish Hydro Upgrade	Yellowknife	Regional	IC	2023-24
Technology Service Centre Infrastructure Evergreening Replacement of capital server, network and storage infrastructure	Yellowknife	Territorial	TCA	2020-21

Infrastructure

Regional Operations

The regional structure of INF includes 5 regional offices in Yellowknife (North Slave), Norman Wells (Sahtu), Fort Simpson (Dehcho), Hay River (South Slave) and Inuvik (Beaufort Delta), each managing the full mandate of the department. Areas of responsibility under regional operations include:

- Airport Operations
- Capital Project Delivery
- Facility Maintenance
- Ferry Operations
- Highway and Winter Road Operations
- Motor Vehicle Issuing Services
- Warehousing, Records Management, and Surplus Disposals

	(thousands of dollars)			
	2020-2021 Capital Estimates	2019-2020 Revised Estimates	2019-2020 Capital Estimates	2018-2019 Actuals
Infrastructure Investments				
Large Capital Projects	-	-	-	602
Small Capital Projects	-	-	-	1,347
Information Technology Projects	-	-	-	-
	-	-	-	1,949
Allocated to:				
Tangible Capital Assets	-	-	-	1,949
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	-	-	-	1,949

Justice

The Minister and the Department of Justice have the mandate for the administration of justice in the Northwest Territories, including policing and corrections. This mandate will be carried out in a manner which respects community and Indigenous values and encourages communities to assume increasing responsibilities.

	(thousands of dollars)			
	2020-2021 Capital Estimates	2019-2020 Revised Estimates	2019-2020 Capital Estimates	2018-2019 Actuals
Activity				
Corrections	1,541	14,685	4,000	10,586
Court Services	-	1,057	341	827
Legal Aid Services	-	248	-	96
	1,541	15,990	4,341	11,509
Infrastructure Investments				
Large Capital Projects	-	12,858	2,800	8,537
Small Capital Projects	1,541	3,132	1,541	2,972
Information Technology Projects	-	-	-	-
	1,541	15,990	4,341	11,509
Allocated to:				
Tangible Capital Assets	1,541	15,990	4,341	11,509
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	1,541	15,990	4,341	11,509

Justice

Corrections

The Corrections activity provides safe custody and supervision of adult and youth offenders. This is achieved through the operation of correctional facilities and the supervision of offenders sentenced to community-based orders; such as, conditional sentences and probation orders. Corrections also delivers culturally relevant programs to support offender rehabilitation and reintegration, including input and support of Elders, the Traditional Liaison Officers and First Nations staff.

	(thousands of dollars)			
	2020-2021 Capital Estimates	2019-2020 Revised Estimates	2019-2020 Capital Estimates	2018-2019 Actuals
Infrastructure Investments				
Large Capital Projects	-	12,858	2,800	8,537
Small Capital Projects	1,541	1,827	1,200	2,049
Information Technology Projects	-	-	-	-
	1,541	14,685	4,000	10,586
Allocated to:				
Tangible Capital Assets	1,541	14,685	4,000	10,586
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	1,541	14,685	4,000	10,586

Justice

Corrections

Project Listing (Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Van Replacement Van Replacement for the Fort Smith Correctional Complex	Fort Smith	Regional	TCA	2020-21
Wet Cells Door and Lock Replacement Cell Door and Lock Replacement for the Fort Smith Correctional Complex	Fort Smith	Regional	TCA	2020-21
Heavy Duty Truck Replacement Heavy Duty Truck Replacement for the South Mackenzie Correctional Centre	Hay River	Regional	TCA	2020-21
Truck Replacement Truck Replacement (5-passenger) for the South Mackenzie Correctional Centre	Hay River	Regional	TCA	2020-21
Truck Replacement Truck Replacement (5-passenger) for the South Mackenzie Correctional Centre	Hay River	Regional	TCA	2020-21
Probations Truck Replacement Truck Replacement	Inuvik	Regional	TCA	2020-21
Transfer Van Replacement Van Replacement for the North Slave Correctional Complex	Yellowknife	Regional	TCA	2020-21
Ventilation and Air Conditioning Retrofit Installation of air conditioning in the gymnasium area and ventilation retrofits for the North Slave Correctional Complex	Yellowknife	Regional	TCA	2020-21

Justice

Court Services

The NWT has four levels of court which collectively constitute the judicial branch of government: Court of Appeal, Supreme Court, Territorial Court and Justice of the Peace Court. The courts are independent of the executive (GNWT departments and public agencies) and legislative (Legislative Assembly) branches of government. The Court Services activity is responsible for providing administrative support to the courts through the Court Registry, and the Sheriff's Office. These support services ensure courts are accessible, impartial and timely. The activity is also responsible for family law services, including mediation, and the Parenting After Separation Program.

	(thousands of dollars)			
	2020-2021 Capital Estimates	2019-2020 Revised Estimates	2019-2020 Capital Estimates	2018-2019 Actuals
Infrastructure Investments				
Large Capital Projects	-	-	-	-
Small Capital Projects	-	1,057	341	827
Information Technology Projects	-	-	-	-
	-	1,057	341	827
Allocated to:				
Tangible Capital Assets	-	1,057	341	827
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	-	1,057	341	827

Justice

Legal Aid Services

The Legal Aid Commission (the Commission) is established under the *Legal Aid Act*, and is responsible for ensuring that all eligible persons in the NWT receive legal aid. The Commission provides legal services for legal aid outreach, most criminal and family law matters, and some civil cases unrelated to family law. It determines eligibility for legal aid in accordance with the parameters established by the *Legal Aid Act*, the Legal Aid Regulations and the policies and guidelines of the Commission. The Commission is also responsible for the court worker program, public legal education, and the provision of administrative supervision to the Office of the Children's Lawyer.

	(thousands of dollars)			
	2020-2021 Capital Estimates	2019-2020 Revised Estimates	2019-2020 Capital Estimates	2018-2019 Actuals
Infrastructure Investments				
Large Capital Projects	-	-	-	-
Small Capital Projects	-	248	-	96
Information Technology Projects	-	-	-	-
	-	248	-	96
Allocated to:				
Tangible Capital Assets	-	248	-	96
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	-	248	-	96

Lands

The mandate of the department is to manage, administer and plan for the sustainable use of public land in the Northwest Territories in a fair and transparent manner that reflects the interests of the people of the Northwest Territories.

	(thousands of dollars)			
Activity	2020-2021 Capital Estimates	2019-2020 Revised Estimates	2019-2020 Capital Estimates	2018-2019 Actuals
Operations	234	234	234	65
	234	234	234	65
Infrastructure Investments				
Large Capital Projects	-	-	-	-
Small Capital Projects	234	234	234	65
Information Technology Projects	-	-	-	-
	234	234	234	65
Allocated to:				
Tangible Capital Assets	234	234	234	65
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	234	234	234	65

Lands

Operations

Operations activities are carried out through the Land Administration Division in Yellowknife, in each of the five regional centres, and an area office in Hay River. Operations carries out the administration and management of land tenure on public land, along with inspections and compliance and enforcement programs on all public land in the Northwest Territories on behalf of the Commissioner of the NWT, and on settlement lands with respect to authorizations issued by the Mackenzie Valley Land and Water Boards, pursuant to the appropriate land and water legislation, policies and procedures.

	(thousands of dollars)			
	2020-2021 Capital Estimates	2019-2020 Revised Estimates	2019-2020 Capital Estimates	2018-2019 Actuals
Infrastructure Investments				
Large Capital Projects	-	-	-	-
Small Capital Projects	234	234	234	65
Information Technology Projects	-	-	-	-
	234	234	234	65
Allocated to:				
Tangible Capital Assets	234	234	234	65
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	234	234	234	65

Lands

Operations

Project Listing

(Information Item)

Project Name	Location	Classification	Type	Estimated Completion
South Slave Wintergreen Storage Warehouse - Regional Shop Retrofit South Slave Regional Shop space	Fort Smith	Regional	TCA	2020-21

Municipal and Community Affairs

The department is responsible for the development and maintenance of community governments, responsive and responsible to the residents, with sufficient legal authority and resources to carry out community responsibilities, to provide their public programs and services essential to good community life and to deal effectively with other governments and organizations. The department is also responsible for protecting the interests of consumers.

	(thousands of dollars)			
	2020-2021 Capital Estimates	2019-2020 Revised Estimates	2019-2020 Capital Estimates	2018-2019 Actuals
Activity				
Community Operations	-	-	-	64
Public Safety	-	-	-	124
Regional Operations	29,000	29,000	29,000	27,193
	29,000	29,000	29,000	27,381
Infrastructure Investments				
Large Capital Projects	29,000	29,000	29,000	27,257
Small Capital Projects	-	-	-	124
Information Technology Projects	-	-	-	-
	29,000	29,000	29,000	27,381
Allocated to:				
Tangible Capital Assets	-	-	-	124
Infrastructure Contributions	29,000	29,000	29,000	27,257
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	29,000	29,000	29,000	27,381

Municipal and Community Affairs

Community Operations

Community Operations coordinates the project management for the department's projects under the federal Building Canada Plan program. All projects are water treatment plant upgrades or replacement projects. These projects remained on the department's capital project list prior to the New Deal and were prioritized for territorial allocation.

	(thousands of dollars)			
	2020-2021 Capital Estimates	2019-2020 Revised Estimates	2019-2020 Capital Estimates	2018-2019 Actuals
Infrastructure Investments				
Large Capital Projects	-	-	-	64
Small Capital Projects	-	-	-	-
Information Technology Projects	-	-	-	-
	-	-	-	64
Allocated to:				
Tangible Capital Assets	-	-	-	-
Infrastructure Contributions	-	-	-	64
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	-	-	-	64

Municipal and Community Affairs

Public Safety

The Public Safety activity coordinates key regulatory programs and services within the department that support the safety and protection of residents of the Northwest Territories. This includes the Office of the Fire Marshal as well as territorial, regional, and community emergency management and planning.

	(thousands of dollars)			
	2020-2021 Capital Estimates	2019-2020 Revised Estimates	2019-2020 Capital Estimates	2018-2019 Actuals
Infrastructure Investments				
Large Capital Projects	-	-	-	-
Small Capital Projects	-	-	-	124
Information Technology Projects	-	-	-	-
	-	-	-	124
Allocated to:				
Tangible Capital Assets	-	-	-	124
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	-	-	-	124

Municipal and Community Affairs

Regional Operations

Regional Operations administers funding to support community governments with the provision of community public infrastructure required to support community government programs and services.

Funding is allocated to 33 community governments according to the Community Public Infrastructure Funding Policy. Each community government approves an annual capital plan which outlines their use of the funding.

	(thousands of dollars)			
	2020-2021 Capital Estimates	2019-2020 Revised Estimates	2019-2020 Capital Estimates	2018-2019 Actuals
Infrastructure Investments				
Large Capital Projects	29,000	29,000	29,000	27,193
Small Capital Projects	-	-	-	-
Information Technology Projects	-	-	-	-
	29,000	29,000	29,000	27,193
Allocated to:				
Tangible Capital Assets	-	-	-	-
Infrastructure Contributions	29,000	29,000	29,000	27,193
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	29,000	29,000	29,000	27,193

Municipal and Community Affairs

Regional Operations

Project Listing

(Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Formula Funding				
Community Government Share of Capital Formula Funding				
	Aklavik	Community	IC	On-going
	Behchokò	Community	IC	On-going
	Colville Lake	Community	IC	On-going
	Déline *	Community	IC	On-going
	Dettah/Ndilo	Community	IC	On-going
	Enterprise	Community	IC	On-going
	Fort Good Hope	Community	IC	On-going
	Fort Liard	Community	IC	On-going
	Fort McPherson	Community	IC	On-going
	Fort Providence	Community	IC	On-going
	Fort Resolution	Community	IC	On-going
	Fort Simpson	Community	IC	On-going
	Fort Smith	Community	IC	On-going
	Gamètì	Community	IC	On-going
	Hay River	Community	IC	On-going
	Hay River Reserve	Community	IC	On-going
	Inuvik	Community	IC	On-going
	Jean Marie River	Community	IC	On-going
	Kakisa	Community	IC	On-going
	Łutselk'e	Community	IC	On-going
	Nahanni Butte	Community	IC	On-going
	Norman Wells	Community	IC	On-going
	Paulatuk	Community	IC	On-going
	Sachs Harbour	Community	IC	On-going
	Sambaa K'e	Community	IC	On-going
	Tsiigehtchic	Community	IC	On-going
	Tuktoyaktuk	Community	IC	On-going
	Tulita	Community	IC	On-going
	Ulukhaktok	Community	IC	On-going
	Wekweètì	Community	IC	On-going
	Whatì	Community	IC	On-going
	Wrigley	Community	IC	On-going
	Yellowknife	Community	IC	On-going

* funded through an operations expenditures transfer

NWT Housing Corporation

(Information Item)

The Northwest Territories Housing Corporation (NWTHC) provides social and market housing programs and services including subsidized rental and homeownership programs (including purchase and repairs), and unsubsidized rental housing in rural and remote communities. The NWTHC develops programs and services to address the core housing needs of NWT residents. The NWTHC incorporates energy-efficient technologies in its housing design and in the retrofitting of housing to improve its sustainability and energy efficiency. At the community level, the NWTHC partners with Local Housing Organizations, and Indigenous governments, to manage and administer community housing services in 33 communities.

	(thousands of dollars)			
	2020-2021 Capital Estimates	2019-2020 Revised Estimates	2019-2020 Capital Estimates	2018-2019 Actuals
Activity				
Finance and Infrastructure Services	11,650	56,844	18,276	22,004
	11,650	56,844	18,276	22,004
Infrastructure Investments				
Large Capital Projects	6,755	40,365	18,201	21,939
Small Capital Projects	4,895	16,479	-	-
Information Technology Projects	-	-	75	65
	11,650	56,844	18,276	22,004
Allocated to:				
Tangible Capital Assets	11,650	56,844	18,276	22,004
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	11,650	56,844	18,276	22,004

This summary reflects the 2020-2021 planned infrastructure expenditures of the NWT Housing Corporation. The financing of these expenditures includes funding from the Canada Mortgage and Housing Corporation and various other sources. Contribution funding is provided by the GNWT through the NWTHC's sponsoring department, the Department of Finance, in the annual Main Estimates. This information is intended for review purposes only.

NWT Housing Corporation

Finance and Infrastructure Services

Finance and Infrastructure Services (F&IS) is responsible for overall planning of capital infrastructure projects including development, design and procurement, and delivery of capital infrastructure projects in support of the NWT HC's rental and homeownership programs. This includes the administration and acquisition of suitable land and the security of NWT HC assets and mortgage interests. F&IS also leads efforts in maintenance management activities of the rental housing portfolio in order to ensure its long term sustainability and is the NWT HC's lead on issues related to energy efficiency and new housing technologies.

	(thousands of dollars)			
	2020-2021 Capital Estimates	2019-2020 Revised Estimates	2019-2020 Capital Estimates	2018-2019 Actuals
Infrastructure Investments				
Large Capital Projects	6,755	40,365	18,201	21,939
Small Capital Projects	4,895	16,479	-	-
Information Technology Projects	-	-	75	65
	11,650	56,844	18,276	22,004
Allocated to:				
Tangible Capital Assets	11,650	56,844	18,276	22,004
Infrastructure Contributions	-	-	-	-
Deferred Maintenance	-	-	-	-
Public Private Partnerships	-	-	-	-
	11,650	56,844	18,276	22,004

NWT Housing Corporation

Finance and Infrastructure Services

Project Listing (Information Item)

Project Name	Location	Classification	Type	Estimated Completion
Major retrofit, 2 units, Public Housing (PH)	Aklavik	Community	TCA	2020-21
Major retrofit, 3 units, PH	Behchokò	Community	TCA	2020-21
Materials and Labour, 2 units, Market Housing (MH)	Behchokò	Community	TCA	2020-21
Materials and Labour, 2 units, PH	Behchokò	Community	TCA	2020-21
Major Retrofit, 4 units, PH	Déline	Community	TCA	2020-21
Materials and Labour, 2 units, PH	Déline	Community	TCA	2020-21
Major Retrofit, 1 unit, Homeownership Entry Level Program (HELP)	Fort Good Hope	Community	TCA	2020-21
Major retrofit, 1 unit, MH	Fort Liard	Community	TCA	2020-21
Major retrofit, 4 units, PH	Fort McPherson	Community	TCA	2020-21
Major retrofit, 2 units, HELP	Fort Resolution	Community	TCA	2020-21
Major retrofit, 20 units, PH	Fort Simpson	Community	TCA	2020-21
Materials and Labour, 2 units, PH	Fort Smith	Community	TCA	2020-21
Major retrofit, 1 unit, HELP	Gamètì	Community	TCA	2020-21
Major retrofit, 8 units, PH	Hay River	Community	TCA	2020-21
Major retrofit, 4 units, PH	Inuvik	Community	TCA	2020-21
Major retrofit, 1 unit, HELP	Lutselk'e	Community	TCA	2020-21
Major retrofit, 1 unit, PH	Lutselk'e	Community	TCA	2020-21
Major retrofit, 2 units, materials PH	Norman Wells	Community	TCA	2020-21
Major retrofit, 2 units, PH	Paulatuk	Community	TCA	2020-21
Materials and Labour, 2 units, PH	Tuktoyaktuk	Community	TCA	2020-21
Major retrofit, 2 units, PH	Tulita	Community	TCA	2020-21
Major retrofit, 2 units, PH	Ulukhaktok	Community	TCA	2020-21
Materials and Labour, 2 units, MH	Ulukhaktok	Community	TCA	2020-21
Vehicle replacement	Various	Community	TCA	2020-21
Major Retrofit, 2 units, HELP	Whatì	Community	TCA	2020-21
Major Retrofit, 6 units, PH	Yellowknife	Community	TCA	2020-21

Appendix A

GLOSSARY

Activity	A division of a Department
Amortization	The portion of the total cost of a tangible capital asset (TCA) that is charged to an operations expense in the current fiscal period as a result of charging the cost of a TCA to an operations expense over its useful economic life.
Appropriation	The authority to incur an expenditure that is set out in an Act respecting the authorization of expenditures, or the express authority in the <i>Financial Administration Act</i> (FAA) or another Act to incur an expenditure, or to make a disbursement out of the Consolidated Revenue Fund.
Classification	Community - A specific community utilizes (e.g. a school or water treatment plant) Regional - Limited primarily to a specific region (e.g. a highway project) Territorial - A territorial project (e.g. Stanton Territorial Hospital or Information Technology projects)
Budget	A detailed estimate of future transactions, in terms of quantities, money values or both, designed for planning and control over future operations and activities.
Capital Investment Expenditure	An expenditure incurred to purchase, construct, develop or otherwise acquire a tangible capital asset to be owned by Government or a Public Agency.
Contribution	A conditional transfer of approved funds to a third party to fulfill a statutory obligation or other Government objective within a specified time frame.
Deferred Maintenance (DM)	Is a dedicated allocation of funds to the maintenance of Government owned assets. Historically, maintenance has competed for funding with other projects and was often deferred
Department	A division of the public service continued or established by statute, or designated as a department by the Commissioner in Executive Council, on the recommendation of the Premier; or the Office of the Legislative Assembly.
Disposal	The processes of removing of an asset from use and from the accounting records as a result of destruction, loss, obsolescence or abandonment.
Estimates	Annual estimates of expenditures and revenues of the GNWT in the context of budgets (i.e. Main Estimates for operations revenue and expenses; Capital Estimates for infrastructure expenditures).
Expenditure	For purposes of the <i>Financial Administration Act</i> , expenditure means an outlay of funds, or incurrence of a liability, that results in an operating expense or infrastructure expenditure.
Financial Instrument	Any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

Financial Management Board	The committee of the Executive Council, established by the <i>Financial Administration Act</i> .
Foreign Currency Exchange Loss	The amount by which the reporting currency of a financial instrument devalues between the time that the financial instrument is acquired and when it is settled.
Infrastructure Contribution (IC)	A contribution made to a third party, by the Government, to purchase, construct, develop or acquire a tangible capital asset, where the risks and rewards incident to ownership are retained by the third party.
Loss on Sales of Assets	The amount by which the net book value of a tangible capital asset (TCA) exceeds the proceeds of sale of that TCA.
Large Capital Asset	A tangible capital asset with a total project cost exceeding \$600,000.
Location	The community where a tangible capital asset is physically located. If not located in or near a specific community (e.g. a highway project), then "various" is designated as the location.
Net Book Value	The cost of a tangible capital asset, less both accumulated amortization and the amount of any write-downs.
Position	A job description established within the public service. The term "active positions" includes positions that are occupied, or temporarily vacant.
Public Agency	A statutory body specified in Schedule A, B, or C of the <i>Financial Administration Act</i> .
Public Private Partnerships (P3)	A business venture which is funded and operated through a partnership of government and one or more private sector companies.
Regions	Geographical subdivisions of the Northwest Territories for administrative purposes.
Revised Estimates	Includes the Capital Estimates and Supplementary Appropriations.
Small Capital Asset	A tangible capital asset with a total project cost of \$50,000 or greater, but not exceeding \$600,000.

Tangible Capital Asset (TCA)

A non-financial asset having physical substance that;

- is held for use in the production or supply of goods, delivery of services or program outputs;
- has a useful economic life beyond one fiscal year;
- is intended to be used on a continuing basis;
- is not intended for resale in the ordinary course of operations; and
- cost is equal to, or greater than, \$50,000

Major categories of tangible capital assets are:

- Land (other than land acquired at no cost to the government)
- Roads and Bridges
- Barges and Tugboats
- Airstrips and Aprons
- Buildings
- Ferries
- Fences
- Signs
- Aircraft
- Network Transmission Systems
- Fuel Distribution Systems
- Park Improvements
- Water and Sewer Works
- Mainframe and Software Systems
- Mobile and Heavy Equipment
- Major Equipment
- Medical Equipment
- Leasehold Improvements

Valuation Allowance

An amount recorded to recognize the potential reduction in value of a recorded financial asset or non-financial asset due to the recorded amount not likely to be fully recovered or fully realized. The valuation allowance is an offset to the recorded amount of the asset to determine the carrying value, net book value, or net realizable value of the related asset.

Work-in-progress (WIP)

An account used to record capital investment expenditures prior to the applicable tangible capital asset being substantially complete or put into service.

Work Performed on Behalf of Others

The Government undertakes to perform certain functions in the Northwest Territories on behalf of the Government of Canada or others. Funds expended for these activities are fully recovered and are not required to be appropriated by the Legislative Assembly.

Appendix B

Capital Planning Process

The development of the Capital Estimates is a committee-based process where several groups review and monitor each step of the process to ensure accuracy and completeness.

The Capital Planning Process is built on the following cornerstones:

- Establishment of clear roles and responsibilities
- Accurate and timely project planning
- Justification of capital projects through the capital planning process, and
- Controlling project cost and risk.

This process provides for one financial target which funds all departmental projects for the upcoming fiscal year. Projects are prioritized on a government-wide basis according to a specific ranking criteria.

The primary criteria for ranking capital projects are as follows:

1. Protection of People;
2. Protection of Assets;
3. Protection of Environment;
4. Financial Investment; and,
5. Program Needs or Requirement.

Secondary criteria are used to further assess the urgency of projects, within each of the primary criteria. The secondary criteria are as follows:

1. Direct Impact Scale – how many impacted?
2. Severity of Impact – what is the impact?
4. Urgency – how soon is it needed?
3. Mitigation – what else can be done?

The capital planning process can be summarized from the following process chart:

