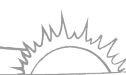




PUBLIC ACCOUNTS 2020-2021

Section I: Consolidated Financial Statements

Government of
Northwest Territories



PUBLIC ACCOUNTS
OF THE
GOVERNMENT OF THE NORTHWEST TERRITORIES
FOR THE YEAR ENDED MARCH 31, 2021

SECTION I
CONSOLIDATED FINANCIAL STATEMENTS

HONOURABLE CAROLINE WAWZONEK
Minister of Finance



**THE HONOURABLE MARGARET M. THOM
COMMISSIONER OF THE NORTHWEST TERRITORIES**

I have the honour to present the Public Accounts of the Northwest Territories in accordance with Sections 37 through 43 of the *Northwest Territories Act (Canada)*, S.C. 2014, c.2, s.2, and Sections 34 through 35 of the *Financial Administration Act*, S.N.W.T. 2015, c.13, for the fiscal year ended March 31, 2021.



Honourable Caroline Wawzonek
Minister of Finance

November 29, 2021

Public Accounts of the Government of the Northwest Territories

Table of Contents

Page

SECTION I

RESPONSIBILITY FOR FINANCIAL REPORTING

INDEPENDENT AUDITOR'S REPORT

Consolidated Statement of Financial Position	1
Consolidated Statement of Operations and Accumulated Surplus	2
Consolidated Statement of Change in Net Debt	3
Consolidated Statement of Cash Flow	4
Notes to Consolidated Financial Statements	5
Schedule A - Consolidated Schedule of Tangible Capital Assets	38
Schedule B - Consolidated Schedule of Segmented Information	39

FINANCIAL STATEMENT DISCUSSION AND ANALYSIS



RESPONSIBILITY FOR FINANCIAL REPORTING

The preparation of the consolidated financial statements of the Government of the Northwest Territories (the Government), and related information contained in the Public Accounts, is the responsibility of the Government through the Office of the Comptroller General.

The consolidated financial statements have been prepared in accordance with Canadian public sector accounting standards (PSAS). Where PSAS permits alternative accounting methods, management has chosen those that are most appropriate. Where required, management's best estimates and judgment have been applied in the preparation of these consolidated financial statements.

The Government fulfills its accounting and reporting responsibilities, through the Office of the Comptroller General, by maintaining systems of financial management and internal control. The systems are continually enhanced and modified to provide timely and accurate information, to safeguard and control the Government's assets, and to ensure that all transactions are in accordance with the *Northwest Territories Act* and regulations, and the *Financial Administration Act* of the Northwest Territories and regulations.

The Auditor General of Canada performs an annual audit on the consolidated financial statements in order to express an opinion as to whether the consolidated financial statements present fairly, in all material respects, the financial position of the Government, the results of its operations, the change in its net debt, and its cash flows for the year in accordance with PSAS. During the course of the audit, she also examines transactions that came to her notice, to ensure they are, in all material respects, within the statutory powers of the Government and those organizations included in the consolidated financial statements.

Julie Mujcin, CPA, CGA
Comptroller General
Government of the Northwest Territories

November 29, 2021



INDEPENDENT AUDITOR'S REPORT

To the Legislative Assembly of the Northwest Territories

Report on the Audit of the Consolidated Financial Statements

Opinion

We have audited the consolidated financial statements of the Government of the Northwest Territories and its controlled entities (the Group), which comprise the consolidated statement of financial position as at 31 March 2021, and the consolidated statement of operations and accumulated surplus, consolidated statement of change in net debt and consolidated statement of cash flow for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at 31 March 2021, and the consolidated results of its operations, consolidated changes in its net debt, and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management is responsible for the other information. The other information comprises the information included in Section I of the Public Accounts 2020–2021, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless an intention exists to liquidate the Group or to cease operations, or there is no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision, and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Compliance with Specified Authorities

Opinion

In conjunction with the audit of the consolidated financial statements, we have audited transactions of the Government of the Northwest Territories and its controlled entities coming to our notice for compliance with specified authorities. The specified authorities against which compliance was audited are the *Northwest Territories Act* and regulations, the *Financial Administration Act* of the Northwest Territories and regulations, and the specific operating authorities disclosed in Note 1(a) to the consolidated financial statements.

In our opinion, the transactions of the Government of the Northwest Territories and its controlled entities that came to our notice during the audit of the consolidated financial statements have complied, in all material respects, with the specified authorities referred to above.

Responsibilities of Management for Compliance with Specified Authorities

Management is responsible for the Government of the Northwest Territories and its controlled entities' compliance with the specified authorities named above, and for such internal control as management determines is necessary to enable the Government of the Northwest Territories and its controlled entities to comply with the specified authorities.

Auditor's Responsibilities for the Audit of Compliance with Specified Authorities

Our audit responsibilities include planning and performing procedures to provide an audit opinion and reporting on whether the transactions coming to our notice during the audit of the consolidated financial statements are in compliance with the specified authorities referred to above.

A handwritten signature in black ink, appearing to read 'Karen Hogan', with a stylized, cursive script.

Karen Hogan, FCPA, FCA
Auditor General of Canada

Ottawa, Canada
29 November 2021

Government of the Northwest Territories

Consolidated Statement of Financial Position

As at March 31, 2021


(thousands of dollars)

	2021 \$	2020 \$
Financial assets		
Cash	115,820	85,489
Portfolio investments (note 3)	106,536	110,372
Due from the Government of Canada (note 11)	122,665	97,253
Accounts receivable (note 5)	113,857	106,911
Inventories for resale	39,590	35,549
Loans receivable (note 6)	80,323	74,554
Sinking fund (note 7)	78,099	29,680
	656,890	539,808
Liabilities		
Short term loans (note 8)	324,873	470,238
Accounts payable and accrued liabilities (note 9)	344,052	333,159
Deferred revenue	63,754	40,114
Environmental liabilities and asset retirement obligations (note 10)	76,737	75,311
Due to the Government of Canada (note 11)	179,882	170,149
Capital lease obligations (note 12)	16,355	16,768
Long-term debt (note 12)	560,976	390,768
Liabilities under public private partnerships (note 13)	353,050	273,479
Pensions (note 14)	23,286	21,608
Other employee future benefits and compensated absences (note 15)	51,983	59,174
	1,994,948	1,850,768
Net debt	(1,338,058)	(1,310,960)
Non-financial assets		
Tangible capital assets (schedule A)	3,672,777	3,565,348
Inventories held for use	24,453	17,040
Prepaid expenses	11,676	9,180
	3,708,906	3,591,568
Accumulated surplus	2,370,848	2,280,608

Contractual obligations, rights, guarantees and contingencies (notes 17 and 18)

Approved:


Caroline Wawzonek
Minister of Finance


Julie Mujcin, CPA, CGA
Comptroller General

The accompanying notes and schedules are an integral part of the consolidated financial statements.

Government of the Northwest Territories

Consolidated Statement of Operations and Accumulated Surplus

For the year ended March 31, 2021

(thousands of dollars)

	2021 Budget \$	2021 Actual \$	2020 Actual \$
Revenues			
Grant from the Government of Canada <i>(note 2(n))</i>	1,412,734	1,412,734	1,309,278
Transfer payments <i>(note 19)</i>	407,817	400,827	236,090
	1,820,551	1,813,561	1,545,368
Taxation, non-renewable resource and general revenues			
Corporate and personal income taxes <i>(note 19)</i>	131,391	103,331	89,008
Other taxes <i>(note 19)</i>	156,827	146,047	133,036
General <i>(note 19)</i>	136,860	66,373	97,978
Income from portfolio investments	1,026	4,867	6,053
Non-renewable resource revenue	33,288	66,469	23,794
Sales	161,131	174,370	174,044
Recoveries	37,247	39,811	40,269
	657,770	601,268	564,182
Recoveries of prior years' expenses	3,000	23,269	13,951
	2,481,321	2,438,098	2,123,501
Expenses (schedule B) (note 20)			
Environment and Economic Development	172,759	177,526	165,318
Infrastructure	450,649	423,651	436,120
Education	390,566	396,268	381,655
Health, Social Services and Housing	680,993	752,091	693,568
Justice	133,617	130,467	129,176
General Government	401,780	446,491	371,244
Legislative Assembly and statutory offices	22,720	21,364	23,736
	2,253,084	2,347,858	2,200,817
Annual operating surplus (deficit)	228,237	90,240	(77,316)
Projects on behalf of third parties			
Expenses	(87,362)	(77,249)	(110,635)
Recoveries	87,362	77,249	110,635
Annual surplus (deficit)	228,237	90,240	(77,316)
Accumulated surplus at beginning of year	2,280,608	2,280,608	2,357,924
Accumulated surplus at end of year	2,508,845	2,370,848	2,280,608

The accompanying notes and schedules are an integral part of the consolidated financial statements.

Government of the Northwest Territories

Consolidated Statement of Change in Net Debt

For the year ended March 31, 2021

(thousands of dollars)

	2021 Budget \$	2021 Actual \$	2020 Actual \$
Net debt at beginning of year	(1,310,960)	(1,310,960)	(1,124,582)
Items affecting net debt:			
Annual surplus (deficit)	228,237	90,240	(77,316)
Acquisition of tangible capital assets (<i>schedule A</i>)	(450,005)	(270,420)	(269,627)
Amortization of tangible capital assets (<i>schedule A</i>)	163,413	160,399	153,648
Loss on disposal of tangible capital assets	10,199	1,982	3,396
Proceeds on disposal of tangible capital assets	-	609	124
	(48,156)	(17,190)	(189,775)
Consumption of inventories held for use	7,500	17,111	13,188
Purchase of inventories held for use	(7,500)	(24,523)	(14,258)
Change in prepaid expenses	-	(2,496)	4,467
	-	(9,908)	3,397
Change in net debt	(48,156)	(27,098)	(186,378)
Net debt at end of year	(1,359,116)	(1,338,058)	(1,310,960)

The accompanying notes and schedules are an integral part of the consolidated financial statements.

Government of the Northwest Territories

Consolidated Statement of Cash Flow

For the year ended March 31, 2021

(thousands of dollars)

	2021 \$	2020 \$
Cash provided by (used for)		
Operating transactions		
Annual surplus (deficit)*	90,240	(77,316)
Items not affecting cash:		
Change in valuation allowances	10,915	8,946
Loss on disposal of tangible capital assets	1,982	3,396
Amortization of tangible capital assets	160,399	153,648
Inflation adjustment on real return bonds	1,776	3,810
	265,312	92,484
Changes in non-cash assets and liabilities:		
Change in due to/from the Government of Canada	(15,679)	13,209
Change in accounts receivable	(13,049)	(3,689)
Change in inventories for resale	(4,041)	(3,126)
Change in accounts payable and accrued liabilities	18,416	14,089
Change in environmental liabilities and asset retirement obligations	1,583	4,872
Change in deferred revenue	23,640	18,023
Change in pensions	1,678	(1,243)
Change in other employee future benefits and compensated absences	(7,191)	(7,030)
Change in inventories held for use	(7,413)	(1,070)
Change in prepaid expenses	(2,496)	4,467
Cash provided by operating transactions	260,760	130,986
Investing transactions		
Disposition of portfolio investments	69,576	27,904
Acquisition of portfolio investments	(65,740)	(55,846)
Loans receivable receipts	4,751	8,811
Loans receivable advanced	(15,332)	(8,984)
Sinking fund installments	(48,419)	(29,680)
Cash used for investing transactions	(55,164)	(57,795)
Capital transactions		
Acquisition of tangible capital assets	(192,828)	(220,041)
Proceeds of disposition of tangible capital assets	609	124
Cash used for capital transactions	(192,219)	(219,917)
Financing transactions		
Net proceeds from short term loans	(145,365)	136,719
Repayment of capital lease obligations	(413)	(790)
Acquisition of long-term debt	177,474	-
Repayment of long-term debt	(9,042)	(8,684)
Repayment of liabilities under public private partnerships	(5,700)	(5,400)
Cash provided by financing activities	16,954	121,845
Increase (Decrease) in cash	30,331	(24,881)
Cash at beginning of year	85,489	110,370
Cash at end of year	115,820	85,489

*Total interest paid during the year \$36,379 (2020 - \$42,905)

The accompanying notes and schedules are an integral part of the consolidated financial statements.

Government of the Northwest Territories

Notes to Consolidated Financial Statements

March 31, 2021

(All figures in thousands of dollars)

1. AUTHORITY AND OPERATIONS

(a) Authority and reporting entity

The Government of the Northwest Territories (the Government) operates under the authority of the *Northwest Territories Act* (Canada). The Government has an elected Legislative Assembly which authorizes all disbursements, advances, loans and investments unless specifically authorized by statute.

The consolidated financial statements have been prepared in accordance with the *Northwest Territories Act* (Canada) and the *Financial Administration Act* of the Northwest Territories. The consolidated financial statements present summary information and serve as a means for the Government to show its accountability for the resources, obligations and financial affairs for which it is responsible. The following lists the organizations comprising the Government reporting entity, which are fully consolidated in the financial statements, and their specific operating authority.

Education Act

- Beaufort-Delta Divisional Education Council
- Commission scolaire francophone Territoires du Nord-Ouest
- Dehcho Divisional Education Council
- Dettah District Education Authority
- N'dilo District Education Authority
- Sahtu Divisional Education Council
- South Slave Divisional Education Council
- Yellowknife Public Denominational District Education Authority (Yellowknife Catholic Schools)
- Yellowknife District No.1 Education Authority

Aurora College Act

- Aurora College

Hospital Insurance and Health and Social Services Administration Act

- Hay River Health and Social Services Authority
- Northwest Territories Health and Social Services Authority

Tlicho Community Services Agency Act

- Tlicho Community Services Agency

Northwest Territories Business Development and Investment Corporation Act

- Northwest Territories Business Development and Investment Corporation

Northwest Territories Housing Corporation Act

- Northwest Territories Housing Corporation

Human Rights Act

- Northwest Territories Human Rights Commission

Northwest Territories Societies Act

- Arctic Energy Alliance

Status of Women Council Act

- Status of Women Council of the Northwest Territories

Northwest Territories Heritage Fund Act

- Northwest Territories Heritage Fund

Northwest Territories Waters Act

- Inuvialuit Water Board

Northwest Territories Hydro Corporation Act

- Northwest Territories Hydro Corporation (NT Hydro)

Northwest Territories Surface Rights Board Act

- Northwest Territories Surface Rights Board

Government of the Northwest Territories

Notes to Consolidated Financial Statements

March 31, 2021

(All figures in thousands of dollars)

1. AUTHORITY AND OPERATIONS (continued)

(a) Authority and reporting entity (continued)

All organizations included in the Government reporting entity have a March 31 fiscal year-end with the exception of Aurora College, Divisional Education Councils and District Education Authorities, which have a fiscal year-end of June 30. Transactions of these educational organizations that have occurred during the period to March 31, 2021 and that significantly affect the consolidation have been recorded. Revolving funds are incorporated directly into the Government's accounts while trust assets administered by the Government on behalf of other parties (*note 16*) are excluded from the Government reporting entity. Revolving Funds are segments of the Government that are engaged in commercial activities, with undefined and non-lapsing expense authority.

(b) Budget

The consolidated budget figures are the appropriations approved by the Legislative Assembly and the approved budgets for the consolidated entities, adjusted to eliminate budgeted inter-entity revenues and expenses. They represent the Government's original consolidated fiscal plan for the year and do not reflect supplementary appropriations.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

These consolidated financial statements are prepared in accordance with Canadian public sector accounting standards as issued by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada.

(a) Measurement uncertainty

The preparation of consolidated financial statements in accordance with Canadian public sector accounting standards requires the Government to make estimates and assumptions that affect the amounts of assets, liabilities, revenues and expenses reported in the consolidated financial statements. By their nature, these estimates are subject to measurement uncertainty. The effect on the consolidated financial statements of changes to such estimates and assumptions in future periods could be significant, although, at the time of preparation of these consolidated statements, the Government believes the estimates and assumptions to be reasonable.

The more significant management estimates relate to environmental liabilities, asset retirement obligations, contingencies, revenue accruals, allowances for doubtful accounts for accounts receivable, valuation allowances for loans receivable, and amortization expense. Other estimates, such as the Canada Health Transfer payments, Canada Social Transfer payments, and Corporate and Personal Income Tax revenues are based on estimates made by the Government of Canada's Department of Finance and are subject to adjustments in future years.

(b) Cash

Cash is comprised of bank account balances, net of outstanding cheques and short-term highly liquid investments that are readily convertible to cash with a maturity date of 90 days or less from the date of acquisition.

Government of the Northwest Territories

Notes to Consolidated Financial Statements

March 31, 2021

(All figures in thousands of dollars)

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(c) Portfolio investments

Portfolio investments are long-term investments in organizations that do not form part of the government reporting entity and are accounted for by the cost or amortized cost method. Such investments are normally in shares and bonds of the investee. When there has been a loss in value of a portfolio investment that is other than a temporary decline, the investment is written down to recognize the loss and it is included as a component of investment income. Interest income is recorded on the accrual basis, dividend income is recognized as it is declared and capital gains and losses are recognized when realized.

(d) Inventories

Inventories for resale consist mainly of bulk fuels, liquor products, and arts and crafts. Bulk fuels are valued at the lower of weighted average cost and net realizable value. Liquor products are valued at the lower of cost and net realizable value. Inventories held for use by NT Hydro consist of materials and supplies, lubricants, critical spare parts, and fuel and are recorded at cost as determined using the weighted average cost method. The remaining inventories held for use (including housing materials and supplies, and hospital supplies) are valued at the lower of cost, determined on a first in, first out basis, and net replacement value. Impairments, when recognized, result in write-downs to net realizable value.

(e) Loans receivable

Loans receivable and advances are stated at the lower of cost and net recoverable value. Valuation allowances, determined on an individual basis, are based on past events, current conditions and all circumstances known at the date of the preparation of the consolidated financial statements and are adjusted annually to reflect the current circumstances by recording write downs or recoveries, as appropriate. Write-downs are recognized when the loans have been deemed uncollectable. Recoveries are recorded when loans previously written down are subsequently collected. Interest revenue is recorded on an accrual basis. Interest revenue is not accrued when the collectability of either principal or interest is not reasonably assured.

(f) Sinking fund

The sinking fund is externally restricted cash held specifically for the purpose of repaying outstanding debt at maturity. The sinking fund is recorded at amortized cost.

(g) Liabilities

Liabilities are present obligations arising from past transactions or events, the settlement of which is expected to result in the future sacrifice of economic benefits.

Accounts payable and accrued liabilities primarily include obligations to pay for goods and services acquired prior to year-end, provide authorized grants and contributions where eligibility criteria are met, and to pay for employee compensation earned prior to year-end.

Bonds and debentures included in long-term debt are recognized at amortized cost (initial cost, less unamortized discount and issuance costs).

Government of the Northwest Territories

Notes to Consolidated Financial Statements

March 31, 2021

(All figures in thousands of dollars)

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(h) Tangible capital assets and leases

Tangible capital assets are buildings, roads, equipment, etc. whose life extends beyond the fiscal year, original cost exceeds \$50 and are intended to be used on an ongoing basis for delivering programs and services. Individual assets less than \$50 are expensed when purchased. Tangible capital assets are recorded at cost or where actual cost is not available, estimated current replacement cost, discounted back to the acquisition date. Costs include contracted services, materials and supplies, direct labour, attributable overhead costs, and directly attributable interest. Capitalization of interest ceases when no construction or development is taking place or when a tangible capital asset is ready for use in producing goods or delivering services. Assets, when placed in service, are amortized on a straight-line basis over their estimated useful lives as follows:

Asset category	Amortization period
Land	Not amortized
Computers	10 years or less
Equipment	40 years or less
Roads and Bridges	75 years or less
Buildings and Leasehold Improvements	Buildings - 40 years or less; Leasehold improvements - the lesser of useful life or remaining lease term
Infrastructure and Other	40 years or less except for Electric power plants 100 years or less

The estimate of the useful life of tangible capital assets is reviewed on a regular basis and revised where appropriate on a prospective basis. The remaining unamortized portion of a tangible capital asset may be extended beyond its original estimated useful life when the appropriateness of such a change can be clearly demonstrated.

Write-downs and write-offs of tangible capital assets are recognized whenever significant events and changes in circumstances and use suggest that the asset can no longer contribute to program or service delivery at the level previously anticipated. A write-down is recognized when a reduction in the value of the asset can be objectively measured. A write-off is recognized when the asset is destroyed, stolen, lost, or obsolete to the Government.

Tangible capital assets under construction or development are recorded as work in progress with no amortization until the asset is placed in service. Capital lease agreements are recorded as a liability and a corresponding asset based on the present value of the minimum lease payments, excluding executory costs. The present value is based on the lower of the implicit rate or the Government's borrowing rate at the time the obligation is incurred. Operating leases are charged to expenses. All intangibles, works of art, historical treasures and items inherited by right of the Crown, such as Crown lands, forests, water and mineral resources are not recognized in these consolidated financial statements.

Government of the Northwest Territories

Notes to Consolidated Financial Statements

March 31, 2021

(All figures in thousands of dollars)

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(i) Pensions and other employee future benefits and compensated absences

All eligible employees participate in the Public Service Pension Plan administered by the Government of Canada. The Government's contributions are charged as an expense on a current year basis and represent the total pension obligations. The Government is not required under present legislation to make contributions with respect to any actuarial deficiencies of the Public Service Pension Plan.

Pension benefits to Members of the Legislative Assembly and judges are reported on an actuarial basis. This is done to determine the current value of future entitlement and uses various estimates. When actual experience varies from estimates or when actuarial assumptions change, the adjustments are amortized on a straight-line basis over the estimated average remaining service lives of the contributors. Recognition of actuarial gains and losses commences in the year following the effective date of the related actuarial valuations. In addition, immediate recognition of a previously unrecognized net actuarial gain or loss may be required upon a plan amendment, curtailment or settlement.

Under the terms and conditions of employment, government employees may earn non-pension benefits for resignation, retirement and removal costs. Eligible employees earn benefits based on years of service to a maximum entitlement based on terms of employment. Eligibility is based on a variety of factors including place of hire, date employment commenced, and reason for termination. Benefit entitlements are paid upon resignation, retirement or death of an employee. The expected cost of providing these benefits is recognized as employees render service. Termination benefits are also recorded when employees are identified for lay-off. Compensated absences include sick, special, parental and maternity leave. Accumulating non-vesting sick and special leave are recognized in the period the employee provides service, whereas parental and maternity leave are event driven and are recognized when the leave commences. An actuarial valuation of the cost of these benefits (except maternity and parental leave) has been prepared using data provided by management and assumptions based on management's best estimates.

(j) Contractual obligations and contingent liabilities

The nature of the Government's activities requires entry into contracts that are significant in relation to its current financial position or that will materially affect the level of future expenses. Contractual obligations pertain to funding commitments for operating, commercial and residential leases, and capital projects. Contractual obligations are obligations of a government to others that will become liabilities in the future when the terms of those contracts or agreements are met.

The contingent liabilities of the Government are potential liabilities which may become actual liabilities when one or more future events occur or fail to occur. If the future event is considered likely to occur and is quantifiable, an estimated liability is accrued. If the occurrence of the confirming future event is likely but the amount of the liability cannot be reasonably estimated or if the occurrence of the confirming future event is not determinable, the contingent liability is disclosed.

(k) Contractual rights and contingent assets

The nature of the Government's activities requires entry into contracts that are significant in relation to its current financial position or that will materially affect the level of future revenues. Contractual rights pertain to rights to economic resources arising from contracts or agreements that will result in both an asset and revenue in the future when the terms of contracts or agreements are met.

The contingent assets of the Government are potential assets which may become actual assets when one or more future events occurs or fails to occur. If the future event is considered likely to occur and is quantifiable, an estimated asset is disclosed.

Government of the Northwest Territories

Notes to Consolidated Financial Statements

March 31, 2021

(All figures in thousands of dollars)

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(l) Foreign currency translation

Monetary assets and liabilities denominated in foreign currencies are translated into Canadian dollars using exchange rates at year-end. Foreign currency transactions are translated into Canadian dollars using rates in effect at the time the transactions were entered into. All exchange gains and losses are included in annual surplus (deficit) for the year according to the activities to which they relate.

(m) Projects on behalf of third parties

The Government undertakes projects for the Government of Canada, the Government of Nunavut and others. Where the agreement allows, the Government receives accountable advances and any unexpended balances remaining at year-end are recorded as liabilities in accounts payable and accrued liabilities or due to the Government of Canada, as applicable. Recoveries are accrued when expenses as allowed under the project contract, exceed advances and are recorded as receivables in accounts receivable or due from the Government of Canada, as applicable.

(n) Grant from the Government of Canada

Under *Federal-Provincial Fiscal Arrangements Act* (Canada), the Grant from the Government of Canada is based on the Territorial Formula Financing calculated as the Gross Expenditure Base, offset by eligible revenues, which are based on a three-year moving average, lagged two years, of representative revenue bases at national average tax rates. Population growth rates and growth in provincial/local government spending are variables used to determine the growth in the Gross Expenditure Base. The Grant is calculated once for each fiscal year and is not revised, with all payments flowing to the Government prior to the end of the fiscal year.

(o) Transfer payments

Government transfers are recognized as revenue in the period in which the events giving rise to the transfer occurred, as long as the transfer is authorized, eligibility criteria have been met, stipulations that give rise to a liability have been satisfied and a reasonable estimate of the amount can be made. Transfers received before these criteria are fully met are recorded as deferred revenue. Transfers received for tangible capital assets are recognized as revenue when the tangible capital asset is put into service.

(p) Taxes, regulatory, resource, and general revenues

Corporate and Personal Income tax revenue are recognized on an accrual basis, net of any tax concessions. Income tax is calculated net of tax deductions and credits allowed under the *Income Tax Act* (Canada). If an expense provides a financial benefit other than a relief of taxes, it is classified as a transfer made through the tax system. If an expense provides tax relief to a taxpayer and relates to revenue, this expense is considered a tax concession and is netted against tax revenues. Taxes, under the *Income Tax Act* (Canada), are collected by the Government of Canada on behalf of the Government under a tax collection agreement. The Government of Canada remits Personal Income taxes monthly throughout the year and Corporate Income tax monthly over a six month period beginning in February. Payments are based on Canada's Department of Finance's estimates for the taxation year, which are periodically adjusted until the income tax assessments or reassessments for that year are final. Income tax estimates, determined by the Government of Canada, combine actual assessments with an estimate that assumes that previous years' income tax allocations will be sustained and are subject to revisions in future years. Differences between current estimates and future actual amounts can be significant. Any such differences are recognized when the actual tax assessments are finalized.

Government of the Northwest Territories

Notes to Consolidated Financial Statements

March 31, 2021

(All figures in thousands of dollars)

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(p) Taxes, regulatory, resource, and general revenues (continued)

Regulatory revenues, which are part of general revenues, are recognized on an accrual basis and include revenues for fines, fees, licenses, permits, and registrations. Amounts received prior to the end of the year, which relate to revenues that will be earned in a subsequent year, are recorded as deferred revenues and are recognized as revenue when earned.

Non-renewable resource revenue is recognized on an accrual basis and include mineral, quarry, oil and gas, and water license revenues as defined in the Northwest Territories Lands and Resources Devolution Agreement. Mineral and quarry revenues are collected under the authority of the *NWT Lands Act*, water revenues are collected under the authority of the *Water Act* and oil and gas revenues are collected under the authority of the *Petroleum Resources Act*. The Government is entitled to 50 percent of the Non-renewable resource revenues collected (which is referred to as the net fiscal benefit), up to a maximum amount based on a percentage of the Gross Expenditure Base under Territorial Formula Financing. The Government of Canada will deduct its share of the Non-renewable resource revenues collected by the Government (the remaining amount) from the Grant from the Government of Canada (*note 2(n)*) payable to the Government two years hence. The Government has also committed to sharing up to 25 percent of the net fiscal benefit with Aboriginal governments that are signatories to the Northwest Territories Lands and Resources Devolution Agreement as per the *Northwest Territories Intergovernmental Resource Revenue Sharing Act*.

Fuel, carbon, tobacco, payroll and property taxes are levied under the authority of the *Petroleum Products and Carbon Tax Act*, the *Tobacco Tax Act*, the *Payroll Tax Act*, and the *Property Assessment and Taxation Act*, respectively. Fuel, carbon and tobacco tax revenues are recognized on an accrual basis, based on statements received from collectors. Payroll tax is recognized on an accrual basis, based on payroll tax revenues of the prior year. Property tax and school levies are recognized on an accrual basis based on assessments of the prior year. Adjustments arising from reassessments are recorded in revenue in the year they are finalized.

Revenues from the sale of power and fuel riders are recognized in the period earned based on cyclical meter readings. All other revenues are recognized on an accrual basis.

Certain tangible capital asset additions of NT Hydro are made with the assistance of cash contributions from customers. These contributions are recorded as revenues when all external restrictions or stipulations imposed by an agreement with the external party related to the contribution have been satisfied, generally when the resources are used for the purposes intended.

Government of the Northwest Territories

Notes to Consolidated Financial Statements

March 31, 2021

(All figures in thousands of dollars)

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(q) Expenses

Grants and contributions are recognized as long as the grant or contribution is authorized and eligibility criteria have been met. Grants and contributions include transfer payments paid through programs to individuals, and to provide major transfer funding for communities under community government funding arrangements. Payments to individuals include payments for children's benefits, income support or income supplement. Assistance is based on age, family status, income, and employment criteria. Other transfer payments are provided to conduct research, to establish new jobs through support for training and to promote educational, health and cultural activities. Also included are expenses of other consolidated entities and other miscellaneous payments. Under the authority of the *Northwest Territories Intergovernmental Resource Revenue Sharing Act*, a transfer to the Aboriginal parties who are signatories to the Northwest Territories Intergovernmental Resource Revenue Sharing Agreement will be made of up to 25 percent of the net fiscal benefit from Non-renewable resource revenues that is received by the Government (*note 2 (p)*). All other expenses are recognized on an accrual basis.

(r) Environmental liabilities

Environmental liabilities are contaminated sites, as a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. A liability for remediation of contaminated sites is recognized when all of the following criteria are satisfied: an environmental standard exists, contamination exceeds the environmental standard, the Government is directly responsible or accepts responsibility, it is expected that future economic benefits will be given up and a reasonable estimate of the amount can be made. The liability reflects the Government's best estimate of the amount required to remediate the sites to the current minimum standard for its use prior to contamination.

Environmental liabilities consist of the estimated costs related to the management and remediation of environmentally contaminated sites, including costs such as those for future site assessments, development of remedial action plans, resources to perform remediation activities, land farms and monitoring. All costs associated with the remediation, monitoring and post-closing of the site are estimated and accrued. Where estimates are not readily available from third party analyses, an estimation methodology is used to record a liability when sufficient information is available. The methodology used is based on costs or estimates for sites of similar size and contamination when the Government is obligated, or is likely obligated, to incur such costs. If the likelihood of a future event that would confirm the Government's responsibility to incur these costs is either not determinable, or in the event it is not possible to determine if future economic benefits will be given up, or if an amount cannot be reasonably estimated, the contingency is disclosed in the notes to the consolidated financial statements and no liability is accrued. The environmental liabilities for contaminated sites are reassessed on an annual basis.

Government of the Northwest Territories

Notes to Consolidated Financial Statements

March 31, 2021

(All figures in thousands of dollars)

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(s) Asset retirement obligations

On an annual basis, NT Hydro identifies legal obligations associated with the retirement of its tangible capital assets. Management's best estimate of the future expenditures required to settle the legal obligations are recognized to the extent that they can be reasonably estimated and are calculated based on the estimated future cash flows necessary to discharge the legal obligations, discounted using the NT Hydro's cost of borrowing for maturity dates that coincide with the expected cash flows.

The estimated asset retirement obligation (ARO) is recorded as a liability with a corresponding increase to tangible capital assets. The liability for AROs is increased annually for the passage of time by calculating accretion on the liability based on the discount rates implicit in the initial measurement. Changes in the obligation resulting from revisions to the timing or amount of the estimated undiscounted cash flows or revisions to the discount rate are recognized as an increase or decrease in the related carrying amount of the related tangible capital asset.

NT Hydro has identified AROs for certain hydro, thermal, transmission and distribution assets where NT Hydro expects to maintain and operate these assets indefinitely and therefore no related ARO has been recognized.

(t) Recoveries of prior years' expenses

Recoveries of prior years' expenses and reversal of prior years' expense accruals in excess of actual expenditures are reported separately from other revenues on the consolidated statement of operations and accumulated surplus. Pursuant to the *Financial Administration Act*, these recoveries cannot be used to increase the amount appropriated for current year expenses.

(u) Restricted assets

Restricted assets result from external restrictions imposed by an agreement with an external party, or through legislation of another government, that specify the purpose or purposes for which resources are to be used. Externally restricted inflows are recognized as revenue in the Government's consolidated financial statements in the period in which the resources are used for the purpose or purposes specified. An externally restricted inflow received before this criterion has been met is reported as a liability until the resources are used for the purpose or purposes specified.

Government of the Northwest Territories

Notes to Consolidated Financial Statements

March 31, 2021

(All figures in thousands of dollars)

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(v) Segmented information

The Government reports on segments on the basis of relationships of its operations with similar entities. Segmented information is disclosed in Schedule B. Segments are identified by the nature of an entity's operations and the accountability relationship that a group of similar entities has with the Government. There are no significant allocations of revenues or expenses between segments.

Government departments are identified as one segment to reflect the direct accountability relationship for financial reporting and budgeting between departments, their respective Ministers and the Legislative Assembly.

Other Public Agencies within the Government Reporting Entity represent another segment. These agencies are typically associated with a particular Government department and have a formalized reporting relationship to that department. For example, Health and Social Services Authorities have an accountability relationship to the Minister of Health and Social Services as well as to their respective board members. Other Public Agencies also includes agencies that report directly to a Minister responsible for their operations. For example, the Northwest Territories Housing and Hydro Corporations have Ministers specifically assigned to their operations. The agencies in this segment assist the Government in delivering its programs and services and in achieving its priorities.

(w) Public Private Partnerships

The Government may, as an alternative to traditional forms of procurement governed by the Government's Contract Regulations, enter into public private partnership (P3) agreements with the private sector to procure services and public infrastructure when: the total projected threshold for procuring those services, including capital, operating and service costs over the life of the agreement, exceeds \$50,000; there is appropriate risk sharing between the Government and the private sector partners; the agreement extends beyond the initial capital construction of the project, and; the arrangement results in a clear net benefit to the Government as opposed to being merely neutral in comparison with standard procurement processes. The operating and service costs, that are clearly identified in the agreements, are expensed as they are incurred.

The Government accounts for P3 projects in accordance with the substance of the underlying agreements. In circumstances where the Government is determined to bear the risks and rewards of an asset under construction, the asset and the corresponding liability are recognized over time as the construction progresses. The capital asset (classified as work in progress) and the corresponding liability are recorded based on the estimated percentage of completion. In circumstances where the Government does not bear the risks and rewards of the asset until substantial completion the future associated agreement is disclosed.

The capital asset value is the total of progress payments made during construction and net present value of the future payments, discounted using the imputed interest rate for the agreement. Capital expenditures may occur throughout the project or at the capital in-service date. Service fees may occur throughout the project or when the project is operational; these fees will include both a service and operational component. All payments are adjusted to reflect performance standards as outlined in the specific agreement and penalties may be deducted for sub-standard performance. When available for use, the P3 assets are amortized over their estimated useful lives.

A P3 agreement may encompass certain revenues, including those collected by the partner on behalf of the Government. In such instances the Government will report the gross revenue along with the asset, liability, and expenses as determined from the specific project.

Government of the Northwest Territories

Notes to Consolidated Financial Statements

March 31, 2021

(All figures in thousands of dollars)

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(x) Future accounting changes

Financial instruments

The Public Sector Accounting Board (PSAB) issued PS 3450 Financial Instruments effective for fiscal years beginning on or after April 1, 2022. Items within the scope of the standard are assigned to one of two measurement categories: fair value, or cost or amortized cost. Fair value measurement will apply to derivatives and portfolio investments in equity instruments that are quoted in an active market. Also, when groups of financial assets and financial liabilities are managed on a fair value basis they may be reported on that basis. Other financial assets and financial liabilities will generally be measured at cost or amortized cost. Until an item is derecognized, gains and losses arising due to fair value remeasurement will be reported in the Statement of Remeasurement of Gains and Losses. There will be no significant impact on the consolidated financial statements as a result of its application.

Other New Standards

Effective April 1, 2022, the Government will concurrently be required to adopt: PS 2601 Foreign Currency Translation, PS 1201 Financial Statement Presentation, and PS 3041 Portfolio Investments in the same fiscal period. Government organizations that apply PSAS were required to adopt these standards effective April 1, 2012, however there will be no significant impact on the consolidated financial statements as a result of its application.

Effective April 1, 2022, the Government will be required to adopt PS 3280 Asset Retirement Obligations. This standard provides guidance on how to account for and report liabilities for retirement of tangible capital assets. The Government is assessing the impact of this standard on the consolidated financial statements and anticipates that it will significantly impact Liabilities, Tangible Capital Assets, Opening Accumulated Surplus and Accumulated Amortization.

Effective April 1, 2023, the Government will be required to adopt PS 3400 Revenue. This standard provides guidance on how to account for and report on revenue. Specifically, it differentiates between revenue arising from transactions that include performance obligations and transactions that do not have performance obligations. There will be no significant impact on the consolidated financial statements as a result of its application.

Effective April 1, 2023, the Government will be required to adopt PS 3160 Public Private Partnerships. This standard provides guidance on how to account for and disclose public private partnerships. There will be no significant impact on the consolidated financial statements as a result of its application.

3. PORTFOLIO INVESTMENTS

	2021	2020
	\$	\$
Marketable securities (market value \$109,485; 2020 - \$105,851)	106,096	109,893
Miscellaneous investments	440	479
	106,536	110,372

Government of the Northwest Territories

Notes to Consolidated Financial Statements

March 31, 2021

(All figures in thousands of dollars)

4. DESIGNATED AND RESTRICTED ASSETS

Designated assets

Designated assets are included in cash and portfolio investments.

Pursuant to the *Student Financial Assistance Act*, the assets of the Student Loan Fund are to be used to provide financial assistance to post-secondary students that meet eligibility criteria as prescribed in its regulations.

Pursuant to the *Northwest Territories Heritage Fund Act*, the assets of the Heritage Fund are to be used to ensure that the future generations of people of the Northwest Territories benefit from on-going economic development, including the development of non-renewable resources.

Pursuant to the *Waste Reduction and Recovery Act*, the assets of the Environment Fund are to be used for purposes specified in the act including programs with respect to the reduction and recovery of waste.

Portfolio investments, while forming part of the Consolidated Revenue Fund, are designated for the purpose of meeting the obligations of the Legislative Assembly Supplemental Retiring Allowance Pension Plan (*note 14*). Supplementary Retiring Allowance Regulations restrict the investments to those permitted under the *Pension Benefits Standards Act*. The remainder consists of investments held by public agencies listed in note 1(a).

Pursuant to the *Northwest Territories Business Development and Investment Corporation Act*, and its Regulations, the Northwest Territories Business Development and Investment Corporation (BDIC) is required to establish a Loan and Investments Fund for its lending and investing activities. The regulations specify that a Loans and Bonds Fund will be used to record the lending operations. BDIC is required to use a Venture Investment Fund to record the venture investment operations. Furthermore, BDIC is obligated to maintain a Capital Fund and Subsidy Fund.

In addition to these funds, the BDIC is required, to establish a Capital Reserve Fund and a Venture Reserve Fund, respectively. The BDIC will continue to deposit to these reserve funds an amount equal to 10% of each capital or venture investment made. The BDIC may use these reserve funds for further investment or financing for its subsidiaries and venture investments through approved drawdowns.

Pursuant to the *Land Titles Act*, the assets of the Land Titles Assurance Fund are to be used to compensate owners for certain financial losses they incur due to real estate fraud or omissions and errors of the land registration system.

Other designated assets will be used for various specified purposes.

Restricted assets

Restricted assets include funds remitted to the Government, that are restricted for use in the Yellowknife Airport Capital Program, pursuant to the *Memorandum of Agreement* between the Government and Signatory Air Carriers. Restricted assets for Yellowknife Airport Improvement Fees at March 31, 2021 is \$7,793 (2020 - \$7,420) and is included in cash and deferred revenue.

Government of the Northwest Territories

Notes to Consolidated Financial Statements

March 31, 2021

(All figures in thousands of dollars)

4. DESIGNATED AND RESTRICTED ASSETS (continued)

	2021	2020
	\$	\$
<i>Student Financial Assistance Act</i>		
Student Loan Fund:		
Authorized limit for loans receivable	45,000	45,000
Less: Loans receivable balance (<i>note 6</i>)	(41,924)	(40,799)
Funds designated for new loans	3,076	4,201
<i>Northwest Territories Heritage Fund Act</i>		
Heritage Fund:		
Heritage Fund net assets	30,152	26,753
<i>Waste Reduction and Recovery Act</i>		
Environment Fund:		
Beverage Container Program net assets	6,754	5,140
<i>Pension Benefits Standard Act</i>		
Portfolio Investments for the Legislative Assembly Supplementary Retiring Allowance (<i>note 14</i>)		
Marketable securities (market value \$39,602; 2020 - \$33,056)	36,616	34,130
Money market (market value approximates cost)	27	-
Cash and other assets (market value approximates cost)	876	1,057
	37,519	35,187
<i>Northwest Territories Business Development and Investment Corporation Act</i>		
Loan and Investment Funds	10,724	12,762
<i>Land Titles Act</i>		
Land Titles Assurance Fund net assets	5,092	4,923
Other		
Cash	364	560
	93,681	89,526

Government of the Northwest Territories

Notes to Consolidated Financial Statements

March 31, 2021

(All figures in thousands of dollars)

5. ACCOUNTS RECEIVABLE

	Accounts Receivable	Allowance for Doubtful Accounts	Net 2021	Net 2020
	\$	\$	\$	\$
General	88,524	(36,886)	51,638	47,892
Utilities	12,596	(579)	12,017	12,071
Non-renewable resource revenue	27,496	-	27,496	27,763
Government of Nunavut	14,152	-	14,152	8,560
Health related costs due from third parties	13,136	(7,329)	5,807	6,880
Revolving fund sales	2,282	-	2,282	3,147
Workers' Safety and Compensation Commission	465	-	465	598
	158,651	(44,794)	113,857	106,911

Government of the Northwest Territories

Notes to Consolidated Financial Statements

March 31, 2021

(All figures in thousands of dollars)

6. LOANS RECEIVABLE

	2021 \$	2020 \$
Northwest Territories Business Development and Investment Corporation loans to businesses receivable over a maximum of 25 years, secured by real property, heavy equipment and general security agreements; bearing fixed interest between 1.75% and 7.95%, (2020 - between 5.20% and 6.11%) before valuation allowance of \$5,199 (2020 - \$3,490).	48,710	40,213
Northwest Territories Energy Corporation Ltd. loan to the Dogrib Power Corporation due July 2026, bearing interest at an annual rate of 9.6% (2020 - 9.6%), repayable in equal monthly payments of \$195 (2020 - \$195), secured by a \$4,000 guarantee and a restricted bank account.	9,741	11,076
Students Loan Fund loans due in installments to 2035, bearing fixed interest between 0.00% and 11.75%, (2020 - between 0.00% and 11.75%) unsecured, before valuation allowance and loan remissions of \$17,655 (2020 - \$17,133).	41,924	40,799
Northwest Territories Housing Corporation mortgages and loans to individuals receivable over a maximum of 25 years, some of which are unsecured and others are secured by registered charges against real property bearing fixed interest between 0.00% and 12.00%, (2020 - between 0.00% and 12.00%) before valuation allowance of \$9,596 (2020 - \$9,538).	12,383	12,613
Other	15	14
	112,773	104,715
Valuation allowances	(32,450)	(30,161)
	80,323	74,554

Interest earned on loans receivable during the year is \$3,459 (2020 - \$4,045).

Conditional grants have been provided by the Northwest Territories Housing Corporation to eligible homeowners, which are fully forgivable on the condition that the property remains the principal residence and the homeowner's annual income remains below the core need income threshold for the term of the agreement. If the conditions are not met, the grants are repayable to the Northwest Territories Housing Corporation. Conditional grants expensed during the year were \$6,558 (2020 - \$7,511).

Government of the Northwest Territories

Notes to Consolidated Financial Statements

March 31, 2021

(All figures in thousands of dollars)

7. SINKING FUND

The Sinking Fund was established on July 15, 2019 and includes cash held in a separate bank account for the purpose of retiring liabilities under public private partnerships (note 13) for the Tlicho All Season Road contract. As at March 31, 2021, the Sinking Fund balance is \$78,099 (2020 - \$29,680); the carrying value approximates the market value. The weighted average effective rate of return for the year is 0.85% (2020 - 2.35%). Interest earned on the sinking fund during the year is \$434 (2020 - \$381).

As part of the Tlicho All Season Road contract, the Government will make a contribution of \$33,910 to the Sinking Fund in 2022. In 2022, at the time of expected substantial completion, the Government will use the Sinking Fund to make a lump sum payment to retire a portion of the related liability under public private partnerships as described in note 13.

8. SHORT TERM LOANS

Based upon operational needs, the Government may enter into short term borrowing arrangements with its banks. Short term loans of \$324,873 (2020 - \$470,238) incurred interest at a weighted average year-end rate of 0.50% (2020 - 1.69%). Interest expense on short term loans included in operations and maintenance expenses is \$2,389 (2020 - \$8,294).

9. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

	2021 \$	2020 \$
Trade	212,308	218,269
Government of Nunavut	-	2
Other liabilities	8,448	8,752
Employee and payroll-related liabilities	117,719	103,286
Accrued interest	2,429	2,744
Workers' Safety and Compensation Commission	3,148	106
	344,052	333,159

Government of the Northwest Territories

Notes to Consolidated Financial Statements

March 31, 2021

(All figures in thousands of dollars)

10. ENVIRONMENTAL LIABILITIES AND ASSET RETIREMENT OBLIGATIONS

The Government recognizes that there are costs related to the remediation of environmentally contaminated sites for which the Government is responsible. The Government has identified 277 (2020 - 278) sites as potentially requiring environmental remediation at March 31, 2021.

Type of Site	2020 Liability \$	Remediation Expenditures \$	New Sites in 2021 \$	Change in Estimate \$	2021 Liability \$	Number of Sites
Abandoned mines ⁽¹⁾	10,205	(497)	-	1,368	11,076	8
Landfills ⁽²⁾	8,865	(41)	-	2,148	10,972	42
Abandoned infrastructure and schools ⁽³⁾	14,582	(756)	756	(320)	14,262	74
Airports, airport strips or reserves ⁽⁴⁾	4,467	(173)	30	73	4,397	26
Sewage lagoons ⁽⁵⁾	1,883	(3)	-	(13)	1,867	29
Fuel tanks and resupply lines ⁽²⁾	2,419	-	-	-	2,419	12
Abandoned lots and maintenance facilities ⁽³⁾	23,974	(480)	692	(1,473)	22,713	86
Total environmental liabilities	66,395	(1,950)	1,478	1,783	67,706	277
Asset retirement obligations	8,916	-	-	115	9,031	
Total	75,311	(1,950)	1,478	1,898	76,737	

Possible types of contamination identified under each type of site include the following:

(1) metals, hydrocarbons, asbestos, wood/metal debris, waste rock, old mine buildings, lead paint;

(2) hydrocarbons, glycol, metals;

(3) hydrocarbons, petroleum products;

(4) hydrocarbons, vehicle lubricants, asbestos, glycol;

(5) metals, e.coli, total coliforms.

There were 7 (2020 - 11) sites closed during the fiscal year as they were either remediated or no longer meet all the criteria required to record a liability for contaminated sites.

Included in the 277 (2020 - 278) sites, there are 67 (2020 - 68) sites where no liability has been recognized. The contamination is not likely to affect public health and safety, cause damage, or otherwise impair the quality of the surrounding environment and there is likely no need for action unless new information becomes available indicating greater concerns, in which case, the site will be re-examined. These sites will continue to be monitored as part of the Government's ongoing environmental protection program.

The asset retirement obligation includes NT Hydro's disposal of generating plants on leased land, storage tanks systems and the associated piping for petroleum products in all communities serviced by the Northwest Territories Power Corporation, a subsidiary of NT Hydro. The carrying amount of the obligation is based on total expected cash flows, expected timing of cash flows (majority to occur post 2089), and the weighted average discount rate of 2.40% (2020 - 2.48%) for obligations to be settled in 10 years or less and 3.12% (2020 - 3.11%) for obligations to be settled in 10 years or more.

Government of the Northwest Territories

Notes to Consolidated Financial Statements

March 31, 2021

(All figures in thousands of dollars)

11. DUE TO (FROM) THE GOVERNMENT OF CANADA

	2021 \$	2020 \$
Due from the Government of Canada		
Projects on behalf of the Government of Canada	(34,191)	(34,430)
Miscellaneous receivables	(88,474)	(62,823)
	(122,665)	(97,253)
Due to the Government of Canada		
Excess income tax advanced	133,586	129,909
Advances for projects on behalf of the Government of Canada	30,793	25,060
Miscellaneous payables	15,503	15,180
	179,882	170,149
	57,217	72,896
The amounts due to the Government of Canada are non-interest bearing. The excess income tax advanced is repayable over the following years:		
		\$
	2022	69,753
	2023	45,002
	2024	18,831
		133,586

Government of the Northwest Territories

Notes to Consolidated Financial Statements

March 31, 2021

(All figures in thousands of dollars)

12. LONG-TERM DEBT AND CAPITAL LEASE OBLIGATIONS

	2021 \$	2020 \$
Loans due to Canada Mortgage and Housing Corporation, repayable in annual installments until the year 2033, bearing interest at a rate of 6.97% (2020 - 6.97%), unsecured.	4,441	4,893
Mortgages payable to Canada Mortgage and Housing Corporation for three third party loans under the Social Housing Agreement, maturing in 2026 and 2027, bearing interest at rates between 0.68% and 1.05% (2020 - between 1.05% and 3.13%), unsecured.	829	965
Mortgage payable to Canada Mortgage and Housing Corporation, repayable in monthly installments of \$7 (2020 - \$7) maturing June 2024, bearing interest at 3.30% (2020 - 3.30%), secured with real property.	283	366
Bond, due September 29, 2051, bearing interest at 2.20% payable semi-annually, unsecured.	180,022	-
Debentures, due 2025 to 2052, bearing interest between 3.82% and 6.00% (2020 - between 3.82% and 6.00%), unsecured.	90,000	90,000
Amortizing Debentures, due 2032 to 2047, bearing interest between 3.98% and 6.42% (2020 - between 3.98% and 6.42%), unsecured.	104,582	107,648
Series 1, 2 and 3 Debentures, repayable in monthly installments between \$69 and \$73 (2020 - between \$69 and \$73), maturing 2025 to 2026, bearing interest between 9.11% and 10.00% (2020 - between 9.11% and 10.00%), unsecured.	9,532	11,078
Deh Cho Bridge: Real return senior bonds with accrued inflation adjustment, maturing June 1, 2046, redeemable at the option of the issuer, bearing interest at 3.17% (2020 - 3.17%) payable semi-annually, unsecured.	174,533	176,560
	564,222	391,510
Unamortized premium, discount and issuance costs	(3,246)	(742)
Total long-term debt	560,976	390,768
Capital lease obligations	16,355	16,768
Total long-term debt and capital lease obligations	577,331	407,536

Government of the Northwest Territories

Notes to Consolidated Financial Statements

March 31, 2021

(All figures in thousands of dollars)

12. LONG-TERM DEBT AND CAPITAL LEASE OBLIGATIONS (continued)

Long-term debt principal repayments due in each fiscal year for the next five years and thereafter are as follows:

	\$
2022	9,436
2023	9,561
2024	10,605
2025	11,160
2026	25,550
2027 and beyond	497,910
	564,222

Interest expense on long-term debt, included in operations and maintenance expenses, is \$20,037 (2020 - \$20,611).

Interest expenses related to capital lease obligations for the year is \$1,538 (2020 - \$1,652), at an implicit average interest rate of 9.60% (2020 - 9.60%). Capital lease obligations (expiring between 2022 and 2061) are based upon contractual minimum lease obligations for the leases in effect as of March 31, 2021.

Debt Authority

The Government has the authority to borrow, pursuant to subsection 28(4) of the *Northwest Territories Act* (Canada), within a borrowing limit authorized by the Government of Canada. The Government borrowing limit was increased to \$1,800,000 by Order in Council P.C 2020-0661, dated September 20, 2020.

	2021 \$	2020 \$
Short term loans (note 8)	324,873	470,238
Long-term debt (note 12)	564,222	391,510
Capital Lease Obligations (note 12)	16,355	16,768
Guarantees (note 18(a))	9,066	11,022
	914,516	889,538
Authorized borrowing limit	1,800,000	1,300,000
Available borrowing capacity before P3s	885,484	410,462
Liabilities under Public Private Partnerships (note 13)	353,050	273,479
Less sinking fund (note 7)	(78,099)	(29,680)
Available Borrowing capacity	610,533	166,663

Government of the Northwest Territories

Notes to Consolidated Financial Statements

March 31, 2021

(All figures in thousands of dollars)

13. LIABILITIES UNDER PUBLIC PRIVATE PARTNERSHIPS

The Government has entered into three contracts for the design, build, operation and maintenance of the Mackenzie Valley Fibre Link; the design, build, and maintenance of the Stanton Territorial Hospital Renewal, and the design, build and maintenance of the Tlicho All Season Road. Operations and maintenance provided by the partner cease at the repayment date at which time operational responsibility reverts to the Government.

The calculation of the Public Private Partnerships (P3) liabilities is as follows:

	2020 \$	Additions during the year \$	Principal Payments \$	2021 \$	Repayment date
Stanton Territorial Hospital Renewal	133,654	-	(3,200)	130,454	2048
Mackenzie Valley Fibre Link	75,300	-	(2,500)	72,800	2037
Tlicho All Season Road	64,525	85,271	-	149,796	2047
Total	273,479	85,271	(5,700)	353,050	

The details of the contracts under P3s are as follows:

	Partner	Date contract entered into	Scheduled/actual completion date	Interest rate
Stanton Territorial Hospital Renewal	Boreal Health Partnership	September 2015	November 2018	5.36%
Mackenzie Valley Fibre Link	Northern Lights General Partnership	October 2014	June 2017	6.52%
Tlicho All Season Road	North Star Infrastructure GP	February 2019	November 2021	6.53%

Estimated payments for each of the next five years and thereafter to meet P3 principal repayments are as follows:

	\$
2022	96,589 *
2023	6,861
2024	7,200
2025	7,100
2026	7,061
2027 and beyond	228,239
	353,050

*Of the \$96,589 payment, \$89,878 represents 60% of the current Tlicho All Season Road liability.

Government of the Northwest Territories

Notes to Consolidated Financial Statements

March 31, 2021

(All figures in thousands of dollars)

13. LIABILITIES UNDER PUBLIC PRIVATE PARTNERSHIPS (continued)

The capital payments for Mackenzie Valley Fibre Link and Stanton Territorial Hospital Renewal are fixed, equal monthly payments for the privately financed portion of the costs of building the infrastructure. The scheduled principal payments for Tlicho All Season Road will include the lump sum payment of \$111.2 million in 2022 at the expected time of substantial completion and then fixed equal monthly payments thereafter. P3 interest expense for the year is \$12,100 (2020 - \$12,400). Interest capitalized in the period as a function of construction or developing tangible capital assets relating to the Tlicho All Season Road is \$3,500 (2020 - \$1,400).

Tangible capital assets, commitments, and contractual rights related to P3 projects are disclosed in note 17 and schedule A.

14. PENSIONS

a) Plans' description

The Government administers Regular Pension Plans for Members of the Legislative Assembly (MLAs), Territorial Court Judges, Employees of the Hay River Health and Social Services Authority and the Employees, Superintendent and Assistant Superintendents of the Yellowknife Catholic Schools. These Regular Pension Plans are contributory defined benefit registered pension plans and are pre-funded (Regular Funded). The funds related to these plans are administered by independent trust companies.

In addition to the Regular Pension Plans listed above, the Government administers Supplemental Pension Plans for the MLAs, Territorial Court Judges and Superintendent and Assistant Superintendents of the Yellowknife Catholic Schools that are non-contributory defined benefit pension plans and are non-funded (Supplemental Unfunded). The Government has designated assets for the purposes of meeting the obligations of the MLA Supplemental Pension Plan (note 4). The supplemental Pension Plan for the Yellowknife Catholic Schools Superintendents and Assistant Superintendents is not funded until the employee terminates their employment from Yellowknife Catholic Schools.

The Government is liable for all benefits. All Plans provide death benefits to spouses and eligible dependents. All Plans are indexed. Plan assets consist of Canadian and foreign equities, and Canadian fixed income securities, bonds and mortgages.

Benefits provided under all Plans are based on years of service and pensionable earnings. Plan benefits generally accrue as a percentage of a number of years of best average pensionable earnings.

The remaining government employees participate in Canada's Public Service Pension Plan (PSPP). The PSPP provides benefits based on the number of years of pensionable service to a maximum of 35 years. Benefits are determined by a formula set out in the legislation; they are not based on the financial status of the pension plan. The basic benefit formula is 2 percent per year of pensionable service multiplied by the average of the best five consecutive years of earnings.

The public service pension plan was amended during 2013 which raised the normal retirement age and other age related thresholds from age 60 to age 65 for new members joining the plan on or after January 1, 2013. For members with start dates before January 1, 2013, the normal retirement age remains age 60. Furthermore, contributions rates for current service for all members of the public service increased to an employer: employee cost sharing of 50:50 in 2017.

Other benefits include survivor pensions, minimum benefits in the event of death, unreduced early retirement pensions, and disability pensions.

Government of the Northwest Territories

Notes to Consolidated Financial Statements

March 31, 2021

(All figures in thousands of dollars)

14. PENSIONS (continued)

b) Pension liability

	2021 Regular Funded \$	2021 Supplemental Non funded \$	2021 Total \$
Accrued benefit obligation	110,655	41,719	152,374
Pension fund assets - market-related value	(127,097)	-	(127,097)
Unamortized actuarial losses	(813)	(1,178)	(1,991)
Pension liability (asset)	(17,255)	40,541	23,286

	2020 Regular Funded \$	2020 Supplemental Non funded \$	2020 Total \$
Accrued benefit obligation	95,104	38,524	133,628
Pension fund assets - market-related value	(115,033)	-	(115,033)
Unamortized actuarial gains	1,913	1,100	3,013
Pension liability (asset)	(18,016)	39,624	21,608

Included in the pension asset of \$17,255 (2020 - \$18,016) is a deficit for accounting purposes of the Judges' plan in the amount of \$1,334 (2020 - \$1,645).

Government of the Northwest Territories

Notes to Consolidated Financial Statements

March 31, 2021

(All figures in thousands of dollars)

14. PENSIONS (continued)

c) Change in pension liability (asset)

	2021 Regular Funded \$	2021 Supplemental Unfunded \$	2021 Total \$
Opening balance	(18,016)	39,624	21,608
Change from cash items:			
Contributions from plan members	(3,093)	-	(3,093)
Contributions from Government	(5,112)	-	(5,112)
Benefit payments to plan members	(7,246)	(1,795)	(9,041)
Drawdown from plan assets	7,246	-	7,246
Change from cash items	(8,205)	(1,795)	(10,000)
Change from accrual items:			
Current period benefit cost	6,733	1,327	8,060
Amortization of actuarial gains	(1,011)	(353)	(1,364)
Change in valuation allowance	558	-	558
Interest on average accrued benefit obligation	4,624	1,738	6,362
Impairment on value of accrued pension asset	3,695	-	3,695
Expected return on average plan assets	(5,633)	-	(5,633)
Change from accrual items	8,966	2,712	11,678
Ending balance	(17,255)	40,541	23,286
	2020 Regular Funded \$	2020 Supplemental Unfunded \$	2020 Total \$
Opening balance	(15,708)	38,558	22,850
Change from cash items:			
Contributions from plan members	(2,876)	-	(2,876)
Contributions from Government	(5,907)	-	(5,907)
Benefit payments to plan members	(10,204)	(1,620)	(11,824)
Drawdown from plan assets	10,204	-	10,204
Change from cash items	(8,783)	(1,620)	(10,403)
Change from accrual items:			
Current period benefit cost	6,483	1,358	7,841
Amortization of actuarial gains	(1,347)	(353)	(1,700)
Change in valuation allowance	608	-	608
Interest on average accrued benefit obligation	4,479	1,776	6,255
Impairment on value of accrued pension asset	1,945	-	1,945
Extraordinary items	-	(95)	(95)
Expected return on average plan assets	(5,693)	-	(5,693)
Change from accrual items	6,475	2,686	9,161
Ending balance	(18,016)	39,624	21,608

Government of the Northwest Territories

Notes to Consolidated Financial Statements

March 31, 2021

(All figures in thousands of dollars)

14. PENSIONS (continued)

d) Pension expense

The components of pension expense include current period benefit cost, amortization of actuarial net (gains)/losses and interest on average accrued benefit obligation net of the expected return on average plan assets, change in valuation allowance and contributions from plan members. The total expense is \$4,890 (2020 - \$4,435). The interest cost on the accrued benefit obligation is determined by applying the discount rate determined at the beginning of the period to the average value of the accrued benefit obligation for the period. The expected return on plan assets is determined by applying the assumed rate of return on plan assets to the average market-related value of assets for the period. The difference between the expected and actual return on plan assets is a gain of \$3,946 (2020 - \$832).

In addition to the above, the Government contributed \$58,053 (2020 - \$55,229) to the Public Service Pension Plan. The employees' contributions to this plan were \$56,454 (2020 - \$53,356).

e) Changes to pension plans in the year

There have been no plan amendments, plan settlements and curtailments or temporary deviations from the plan in 2021.

f) Valuation methods and assumptions used in valuing pension liability

The following reflects the date of valuation for each plan for accounting purposes:

Pension Plan	Last Actuarial Valuation Accounting Date	Last Extrapolation Date	Next Valuation Date
Legislative Assembly Retiring Allowance Plan	April 1, 2020	January 31, 2021	April 1, 2024
Judges Registered Plan	April 1, 2019	March 31, 2021	April 1, 2022
Retirement Plan for Employees of the Hay River Health and Social Services Authority	January 1, 2020	March 31, 2021	January 1, 2022
Retirement Plan for Employees of the Yellowknife Catholic Schools	June 30, 2020	n/a	June 30, 2021

Liability valuation method

The actuarial valuations were performed using the projected accrued benefit method. The valuations are based on a number of actuarial assumptions about matters such as mortality, service, withdrawal, earnings and interest rates. The assumptions are based on the Government's best estimates of expected long-term rates and short-term forecasts.

Government of the Northwest Territories

Notes to Consolidated Financial Statements

March 31, 2021

(All figures in thousands of dollars)

14. PENSIONS (continued)

f) Valuation methods and assumptions used in valuing pension liability (continued)

Asset valuation method

The asset valuation method for all the plans is generally market-related value. The market value of the pension assets is \$131,869 (2020 - \$118,084).

Actuarial gains and losses

Actuarial gains and losses occur when actual experience varies from estimates or when actuarial assumptions change. The adjustments needed are amortized on a straight-line basis over the estimated average remaining service lives of the contributors.

<i>Actuarial assumptions</i>	Yellowknife Catholic Schools' plans	Hay River H&SS Authority plan	MLAs' plans	Judges' plans
Expected rate of return on plan assets	4.75%	4.1%	4.4%	4.8%
Rate of compensation increase	2.0%	2.5%	2.0%	3.0%
Annual inflation rate	2.0%	2.0%	2.0%	2.0%
Discount rate	4.75%	4.1%	4.4%	4.8%

Government of the Northwest Territories

Notes to Consolidated Financial Statements

March 31, 2021

(All figures in thousands of dollars)

15. OTHER EMPLOYEE FUTURE BENEFITS AND COMPENSATED ABSENCES

In addition to pension benefits, the Government provides severance (resignation and retirement), removal and compensated absence (sick, special, maternity and parental leave) benefits to its employees. The benefit plans are not pre-funded and thus have no assets, resulting in a plan deficit equal to the accrued benefit obligation.

Severance benefits are paid to the Government's employees based on the type of termination (e.g. resignation versus retirement) and appropriate combinations that include inputs such as when the employee was hired, the rate of pay, the number of years of continuous employment and age and the benefit is subject to maximum benefit limits. Removal benefits are subject to several criteria, the main ones being location of hire, employee category and length of service. The benefits under these two categories were valued using the projected unit credit methodology.

Compensated absence benefits generally accrue as employees render service and are paid upon the occurrence of an event resulting in eligibility for benefits under the terms of the plan. Events include, but are not limited to employee or dependent illness and death of an immediate family member. Benefits that accrue under compensated absence benefits, excluding maternity and parental leave, were actuarially valued using the expected utilization methodology. Non-accruing benefits include maternity and parental leave and are recognized when leave commences.

Valuation results

The most recent actuarial valuation was completed as at February 15, 2019 and the results were extrapolated to March 31, 2021. The effective date of the next actuarial valuation is March 31, 2022. The values presented below are for all of the benefits under the Compensated Absences and Termination Benefits for the consolidated Government.

	Severance and Removal \$	Compensated Absences \$	2021 \$	2020 \$
Changes in Obligation				
Accrued benefit obligations, beginning of year	39,482	9,983	49,465	58,092
Current period benefit cost	2,654	931	3,585	3,353
Interest accrued	1,029	272	1,301	1,710
Benefits payments	(7,126)	(5,029)	(12,155)	(12,771)
Actuarial (gains)/losses	(1,885)	2,996	1,111	(920)
Accrued benefit obligations end of year	34,154	9,153	43,307	49,464
Unamortized net actuarial gain/(loss)	8,256	(9,341)	(1,085)	750
Net future obligation	42,410	(188)	42,222	50,214
Other employee future benefits	7,332	-	7,332	7,103
Other compensated absences	-	2,429	2,429	1,857
Total employee future benefits and compensated absences	49,742	2,241	51,983	59,174

Government of the Northwest Territories

Notes to Consolidated Financial Statements

March 31, 2021

(All figures in thousands of dollars)

15. OTHER EMPLOYEE FUTURE BENEFITS AND COMPENSATED ABSENCES (continued)

	Severance and Removal \$	Compensated Absences \$	2021 \$	2020 \$
Benefits Expense				
Current period benefit cost	2,654	931	3,585	3,353
Interest accrued	1,029	272	1,301	1,710
Amortization of actuarial (gain)/loss	(1,719)	995	(724)	(614)
	1,964	2,198	4,162	4,449

The discount rate used to determine the accrued benefit obligation is an average of 3.3% (2020 - 2.7%). The expected payments during the next five fiscal years are:

	Severance and Removal \$	Compensated Absences \$	Total \$
2022	5,938	1,285	7,223
2023	4,867	1,104	5,971
2024	4,119	978	5,097
2025	3,726	888	4,614
2026	3,361	911	4,272
	22,011	5,166	27,177

16. TRUST ASSETS UNDER ADMINISTRATION

The Government administers trust assets on behalf of third parties, which are not included in the reported Government assets and liabilities. These consist of cash and term deposits of \$20,068 (2020 - \$17,815) which include Public Trustees and Securities for land use permits and water licenses and oil and gas.

In addition to the trust assets under administration, the Government holds cash and bank guarantees in the form of letters of credit and surety bonds in the amount of \$666,425 (2020 - \$678,637). The majority of these guarantees are held against water licenses issued to regulate the use of water and the deposit of waste.

Government of the Northwest Territories

Notes to Consolidated Financial Statements

March 31, 2021

(All figures in thousands of dollars)

17. CONTRACTUAL OBLIGATIONS AND RIGHTS

The Government has entered into agreements for, or is contractually committed to, the following payments subsequent to March 31, 2021:

	Expiry Date	2022	2023	2024	2025	2026	2027+	Total
		\$	\$	\$	\$	\$	\$	\$
Operational commitments	2048	172,269	75,730	29,221	8,665	5,904	9,775	301,564
RCMP policing agreement	2032	49,196	49,196	49,196	49,196	49,196	286,887	532,867
Commercial leases	2052	29,936	25,436	21,156	15,272	11,245	125,586	228,631
Equipment leases	2026	1,276	883	532	610	999	-	4,300
TCAs in progress at year end	2030	113,145	28,147	2,709	1,185	345	555	146,086
P3 Operational commitments	2049	11,973	15,394	16,624	17,548	18,265	455,522	535,326
P3 TCAs in progress at year end	2024	59,578	202	202	-	-	-	59,982
		437,373	194,988	119,640	92,476	85,954	878,325	1,808,756

Included within Commercial leases is a lease commitment of \$3,757 per year over 30 years estimated to begin on November 21, 2022 that is subject to a CPI adjustment every five years. The adjustment will be equal to the average percentage increase or decrease in the CPI index over the preceding five years. As part of this lease commitment, the Government has a contractual right equal to annual profit sharing of 50% of the net income generated by the lessor less annual payments of \$528.

The Government has entered into agreements for, or is contractually entitled to, the following receipts subsequent to March 31, 2021:

	Expiry Date	2022	2023	2024	2025	2026	2027+	Total
		\$	\$	\$	\$	\$	\$	\$
Transfer Payments	2049	312,823	230,931	232,501	111,566	67,667	62,223	1,017,711
Regulatory Revenue	2026	1,610	1,151	983	347	9	-	4,100
Lease Revenue	2051	4,624	4,195	4,116	4,039	3,944	30,461	51,379
License Revenue	2047	595	451	357	192	81	582	2,258
Other	2043	21,036	21,092	20,160	20,391	20,387	66,732	169,798
		340,688	257,820	258,117	136,535	92,088	159,998	1,245,246

Government of the Northwest Territories

Notes to Consolidated Financial Statements

March 31, 2021

(All figures in thousands of dollars)

18. GUARANTEES AND CONTINGENCIES

(a) Guarantees

The Government has guaranteed residential housing loans to banks totalling \$322 (2020 - \$380) and indemnified Canada Mortgage and Housing Corporation for third party loans totalling \$6,426 (2020 - \$8,203). In addition, the Government has provided a guarantee to the Canadian Blood Agency and Canadian Blood Services to cover a share of potential claims made by users of the national blood supply. The Government's percentage is limited to the ratio of the Northwest Territories' population to the Canadian population.

The Northwest Territories Business Development and Investment Corporation (BDIC) has one (2020 - one) outstanding loan to a Northern Community Futures organization totalling \$318 (2020 - \$339). Loans provided may be assigned to the BDIC when impaired. If assigned, the BDIC would then write-off the Northern Community Futures organization loan balance and would attempt to recuperate its loss. In 2021, no accounts were assigned to BDIC (2020 - \$10).

The BDIC has one (2020 - two) outstanding irrevocable standby letters of credit totalling \$2,000 (2020 - \$2,100) that will expire in fiscal 2022. Payment by the BDIC is due from these letters in the event that the applicants are in default of the underlying debt. To the extent that the BDIC has to pay out to third parties as a result of these agreements, these payments will be owed to the BDIC by the applicants. Each letter of credit is secured by promissory note, general security agreement, guarantee or collateral mortgage. During the year, no payments were made (2020 - nil).

(b) Claims and litigation

There are a number of claims and pending and threatened litigation cases outstanding against the Government. In certain of these cases, pursuant to agreements negotiated prior to the division of the territories, the Governments of the Northwest Territories and Nunavut will jointly defend the suits. The cost of defending these actions and any damages that may eventually be awarded will be shared by the two Governments 55.66% and 44.34%, respectively.

The Government has recorded a provision for any claim or litigation where it is likely that there will be a future payment and a reasonable estimate of the loss can be made. The provision is based upon estimates determined by the Government's legal experts experience or case law in similar circumstances. At year-end, the Government estimated the total claimed amount for which the outcome is not determinable at \$125,421 (2020 - \$106,630). No provision for such claims has been made in these consolidated financial statements as it is not determinable that any future event will confirm that a liability has been incurred as at March 31.

Government of the Northwest Territories

Notes to Consolidated Financial Statements

March 31, 2021

(All figures in thousands of dollars)

19. TRANSFER PAYMENTS, TAXATION AND GENERAL REVENUE

	2021 \$	2020 \$
Transfer payments:		
Capital transfers	27,199	36,872
Canada Health and Social Transfer Reform Fund	179,312	66,757
Federal cost shared	127,215	97,394
Other	67,101	35,067
	400,827	236,090
Taxation:		
Corporate Income Tax	3,300	(8,781)
Personal Income Tax	100,031	97,789
	103,331	89,008
Other taxes:		
Cannabis	343	168
Carbon	24,666	12,611
Fuel	17,656	17,564
Tobacco	15,722	14,967
Payroll	43,000	42,906
Property and school levies	38,663	39,156
Insurance	5,997	5,664
	146,047	133,036
General:		
Lease	457	4,100
Regulatory	29,813	37,182
Sundry and other	29,418	48,868
Interest	6,364	7,658
Gain on disposition of assets	246	167
Grants in kind	75	3
	66,373	97,978
	716,578	556,112

Transfer payment revenue comprises of transfers received from the Government of Canada. Federal cost shared transfer payments relate to those service agreements that are funded by both the Government and the Government of Canada. Other transfer payments comprises of contributions from the Canada Mortgage and Housing Corporation and of grants and contributions received by the Government's public agencies.

Government of the Northwest Territories

Notes to Consolidated Financial Statements

March 31, 2021

(All figures in thousands of dollars)

20. EXPENSES

Expenses of various Government departments, its territorial corporations and other public agencies are aggregated in the Consolidated Statement of Operations and Accumulated Surplus as follows:

Environment and economic development	Department of Environment and Natural Resources Department of Industry, Tourism and Investment NWT Business Development and Investment Corporation Northwest Territories Heritage Fund Arctic Energy Alliance Inuvialuit Water Board
Infrastructure	Department of Infrastructure Department of Lands Northwest Territories Hydro Corporation Northwest Territories Surface Rights Board
Education	Department of Education, Culture and Employment Aurora College All Divisional Education Councils in the NWT All District Education Authorities in the NWT Tlicho Community Services Agency (education portion)
Health, social services, and housing	Department of Health and Social Services All Health and Social Services Authorities in the NWT Tlicho Community Services Agency (health portion) Northwest Territories Housing Corporation Status of Women Council of the Northwest Territories
Justice	Department of Justice
General Government	Department of Executive and Indigenous Affairs Department of Finance Department of Municipal and Community Affairs
Legislative Assembly and statutory offices	Legislative Assembly Northwest Territories Human Rights Commission

Government of the Northwest Territories

Notes to Consolidated Financial Statements

March 31, 2021

(All figures in thousands of dollars)

21. OVEREXPENDITURE

During the year no departments (2020 - 1) exceeded their operations vote (2020 - \$23) and no departments (2020 - 0) exceeded their capital vote (2020 - \$0).

Overexpenditure of a vote contravenes subsection 71 of the *Financial Administration Act* which states that "No person shall incur an expenditure that causes the amount of the appropriation set out in the Estimates for a department to be exceeded".

22. COVID-19

On March 22, 2020, the Government declared a public health emergency in response to the COVID-19 global pandemic. The Government implemented various programs and publicly announced supports and financial relief to individuals, businesses and organizations in response to the COVID-19 pandemic. The impact of COVID-19 on the Government's operations for 2021 is as follows:

	2021 \$
Revenues	
Transfer payments - federal cost shared	122,683
General Revenue	471
	<hr/>
	123,154
	<hr/>
Expenses	
Compensation and Benefits	14,972
Computer Hardware and Software	1,186
Contract Services	8,114
Economic Relief Programs (Grants and Contributions)	73,797
Enforcement and Compliance	31,859
Improvement of Housing Units	2,970
Materials and Supplies	8,114
Minor Equipment	1,227
Other Expenses	6,383
	<hr/>
	148,622
	<hr/>
	(25,468)
	<hr/>

Government of the Northwest Territories

Schedule A

Consolidated Schedule of Tangible Capital Assets

for the year ended March 31,

(All figures in thousands of dollars)

	Land⁵	Building and Leasehold Improvements¹	Infrastructure and Other^{1,2}	Roads and Bridges	Equipment¹	Computers	Work in Progress^{3,4}	2021	2020
	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cost of tangible capital assets, opening balance	23,733	2,314,908	820,327	1,781,832	282,430	159,934	252,582	5,635,746	5,382,345
Transfers	609	32,097	42,399	41,981	44,259	5,385	(166,730)	-	-
Acquisitions	-	158	-	-	1,340	-	268,922	270,420	269,627
Write-downs	-	-	-	-	-	-	-	-	-
Disposals	-	(5,827)	(3,422)	(466)	(9,339)	(1,965)	-	(21,019)	(16,226)
Cost of tangible capital assets, closing	24,342	2,341,336	859,304	1,823,347	318,690	163,354	354,774	5,885,147	5,635,746
Accumulated amortization, opening	-	(879,292)	(326,907)	(605,973)	(153,462)	(104,764)	-	(2,070,398)	(1,929,456)
Amortization expense	-	(60,959)	(25,240)	(47,543)	(13,893)	(12,764)	-	(160,399)	(153,648)
Disposals	-	4,967	2,270	455	8,780	1,955	-	18,427	12,706
Accumulated amortization, closing	-	(935,284)	(349,877)	(653,061)	(158,575)	(115,573)	-	(2,212,370)	(2,070,398)
Net book value	24,342	1,406,052	509,427	1,170,286	160,115	47,781	354,774	3,672,777	3,565,348

¹ Included in buildings and leasehold improvements, infrastructure and other, and equipment are assets under capital lease cost \$32,643 (2020 - \$32,643); accumulated amortization, \$12,202 (2020 - \$11,644); net book value, \$20,441 (2020 - \$20,999).

² Includes ferries, barges, airstrips, aprons, fuel distribution systems, park improvements, aircraft, water/sewer works, fences, signs, transmission and distribution systems and electric power plants.

³ Included in work in progress are costs related to P3 project: Tlicho All Season Road \$168,355 (2020 - \$77,501).

⁴ Not included in acquisitions of tangible capital assets on the consolidated statement of cash flow are non-cash items of \$77,592 (2020 - \$49,585).

⁵ Land with cost and net book value of \$0, market value \$266 (2020 - \$249) was contributed to third parties.

Government of the Northwest Territories

Schedule B

Consolidated Schedule of Segmented Information

for the year ended March 31,

(All figures in thousands of dollars)

	Departments ¹	Other Public Agencies ²	Total for All Segments	Adjustments ³	2021	2020
	\$	\$	\$	\$	\$	\$
Revenues						
Grant from the Government of Canada	1,412,734	-	1,412,734	-	1,412,734	1,309,278
Transfer payments	333,726	67,101	400,827	-	400,827	236,090
	1,746,460	67,101	1,813,561	-	1,813,561	1,545,368
Taxation, non-renewable resource and general revenues						
Corporate and personal income taxes	103,331	-	103,331	-	103,331	89,008
Other taxes	135,381	11,267	146,648	(601)	146,047	133,036
General	51,396	832,932	884,328	(817,955)	66,373	97,978
Income from portfolio investments	4,074	793	4,867	-	4,867	6,053
Non-renewable resource revenue	66,469	-	66,469	-	66,469	23,794
Sales	123,400	90,527	213,927	(39,557)	174,370	174,044
Recoveries	25,523	14,557	40,080	(269)	39,811	40,269
	509,574	950,076	1,459,650	(858,382)	601,268	564,182
Recoveries of prior years' expenses	24,001	-	24,001	(732)	23,269	13,951
	2,280,035	1,017,177	3,297,212	(859,114)	2,438,098	2,123,501
Expenses						
Grants and contributions	1,057,842	30,340	1,088,182	(728,813)	359,369	256,680
Operations and maintenance	580,762	356,866	937,628	(136,851)	800,777	867,301
Compensation and benefits	440,881	569,357	1,010,238	8,095	1,018,333	919,163
Change in valuation allowances	6,736	3,513	10,249	(1,269)	8,980	4,025
Amortization of tangible capital assets	121,618	39,115	160,733	(334)	160,399	153,648
	2,207,839	999,191	3,207,030	(859,172)	2,347,858	2,200,817
Annual operating surplus (deficit)	72,196	17,986	90,182	58	90,240	(77,316)
Projects on behalf of third parties						
Expenses	(77,249)	-	(77,249)	-	(77,249)	(110,635)
Recoveries	77,249	-	77,249	-	77,249	110,635
Annual surplus (deficit)	72,196	17,986	90,182	58	90,240	(77,316)

¹ Departments consist of all those listed in Note 20 that begin with the word "Department" and the Legislative Assembly.

² Public agencies consist of those listed in Note 20 other than Departments and the Legislative Assembly.

³ Includes adjustments to eliminate inter-entity balances to comply with Canadian public sector accounting standards of consolidated financial statements; for example, contributions by departments to boards and agencies are shown under grants and contributions expense under the "Departments" column. The amounts received by the applicable board or agency (e.g. Health and Social Services Authority, Divisional Education Council) are shown under general revenue in the "Other Public Agencies" column. These amounts are eliminated upon consolidation to avoid double counting and result in significant amounts shown in the "Adjustments" column.

**GOVERNMENT OF THE NORTHWEST TERRITORIES
FINANCIAL STATEMENT DISCUSSION AND ANALYSIS
FOR THE YEAR ENDED MARCH 31, 2021**

**HONOURABLE CAROLINE WAWZONEK
Minister of Finance**

This page intentionally left blank

Table of Contents

	Page
INTRODUCTION	5
EXECUTIVE SUMMARY	6
FINANCIAL HIGHLIGHTS	9
Accumulated Surplus /Deficit and Net Financial Debt	9
Cash Flow and Cash Position	10
Financial Assets	11
Liabilities	12
Short-Term Loans	13
Accounts Payable and Accrued Liabilities	13
Pensions and Employee Future Benefits	13
Environmental Liabilities	14
Non-Financial Assets	15
New Accounting Standards that impact Tangible Capital Assets	17
Revenues and Expenses	18
Gross Domestic Product	19
PUBLIC PRIVATE PARTNERSHIPS AND ASSOCIATED LIABILITIES	20
LONG TERM DEBT, BORROWING AND LIMITS	23
INDICATORS OF FINANCIAL CONDITION/FINANCIAL HEALTH	24
FISCAL MANAGEMENT STRATEGY	28
Fiscal Responsibility Policy	28
Compliance with Fiscal Responsibility Policy	32
FINANCIAL COMPARISONS AND VARIANCES	35
Expense Variance Analysis	35
Revenues	37
Expenses	41
Provincial Comparisons	44
RISKS AND UNCERTAINTIES	45
COVID-19 IMPACT	46
APPENDIX A	47

This page intentionally left blank

INTRODUCTION

The Public Accounts report the financial position and results of operations of the Government of the Northwest Territories (Government) for a fiscal year. The information provided in the following pages is intended to assist readers of the Public Accounts in their assessment of the Government's financial health.

The Consolidated Statement of Financial Position discloses the financial position of the Government including assets, liabilities, accumulated surplus or deficit, and the net debt position of the Government and is measured at March 31st.

The Consolidated Statement of Operations discloses financial information relating to revenues and expenses encompassing the results for a fiscal year.

The Consolidated Statement of Change in Net Debt explains the change in net debt. It tracks the extent to which expenditures of the accounting period are met by the revenues recognized in operations for the period; and what the Government has spent to acquire tangible capital assets and inventories.

The Consolidated Statement of Cash Flow discloses cash balances at the beginning and end of the fiscal year as well as the sources and uses of cash in operating, investing, financing and capital transactions during the fiscal year.

The information contained within the Consolidated Financial Statements (Public Accounts – Section I) includes all Government Departments and Government-controlled organizations (listed in Appendix A and Note 1 of the Consolidated Financial Statements) which collectively are referred to as the Government Reporting Entity (GRE).

EXECUTIVE SUMMARY

The consolidated results of operations for the fiscal year ended March 31, 2021 and the consolidated financial position as at March 31, 2021 is summarized below:

(\$ in thousands)			
	Budget 2021	Actual 2021	Actual 2020
Total Revenues	2,481,321	2,438,098	2,123,501
Total Expenses	2,253,084	2,347,858	2,200,817
Annual surplus (deficit)	228,237	90,240	(77,316)
Financial assets		656,890	539,808
Less: liabilities		1,994,948	1,850,768
Net debt		(1,338,058)	(1,310,960)
Non-financial assets		3,708,906	3,591,568
Accumulated surplus		2,370,848	2,280,608

Note: Budget adjustments approved during the fiscal year are not reflected in the Public Accounts as the original approved budget is presented in accordance with Public Sector Accounting Standards (PSAS), see next page for discussion on approved budget adjustments.

- The 2020-21 consolidated financial statements report an actual annual operating surplus of \$90.2 million, which is \$137.9 million or 60.5% lower than budgeted. The annual operating surplus is \$167.6 million or 216.7% higher than the prior year. The change in the surplus is based on changes in revenue and expenses which is explained below.
- Total consolidated revenue in 2020-21 is \$2.4 billion, which is \$43.2 million or 1.7% lower than the original budget. The total consolidated revenue is \$314.6 million or 14.8% higher than the prior year. The increase in actual revenues is mainly due to an increase in the grant from Canada because of the Gross Expenditure Base increase as well as increased transfer payments from Canada related to COVID-19 funding.
- Total consolidated expenses in 2020-21 are \$2.4 billion, an increase of \$94.8 million or 4.2% from the original budget. The total consolidated expenses are \$147.0 million or 6.7% higher than the prior year. The increase in actual expenses is due primarily to the impact of COVID-19 expenditures related to financial support programs for economic relief and the implementation of health and safety measures.

- The Government is in a net debt position of \$1.3 billion. During the year, the Government issued \$180.0 million in bonds, incurred \$85.3 million in P3 obligations, and incurred \$23.6 million in deferred revenues which increased net debt. The Government used \$140.0 million of the bond proceed to retire short term loans and invested \$48.4 million into a sinking fund which reduced net debt. Combined with other changes in financial assets and liabilities, net debt increased by \$27.1 million during the 2020-21 fiscal year.
- Non-Financial Assets increased by \$117.3 million or 3.2% over prior year. A total of \$270.4 million was incurred to acquire assets: \$90.9 million was added to the work in progress on the Tlicho All Season Road; \$7.2 million was added as refurbishment of Stanton Legacy Building; and the residual was for various roads and bridges, community health centres and equipment.

Budget adjustments, which are approved through supplementary appropriations, should be considered before any conclusions are drawn with respect to operational results as budget adjustments made during the fiscal year typically reflect new information that is not known at the time the original budget is approved.

Factoring in approved budget adjustments, the 2020-21 Consolidated Financial Statements report an actual annual operating surplus of \$90.2 million, which is \$99.7 million more than the revised deficit budget of (\$9.4) million as shown below:

(\$ in thousands)					
	Original Budget 2021	Supplementary Appropriations	Revised Budget 2021	Actual 2021	Actual 2020
Total revenue	2,481,321	(7,987)	2,473,334	2,438,098	2,123,501
Total Expenses	2,253,084	229,681	2,482,765	2,347,858	2,200,817
Annual Surplus (Deficit)	228,237	(237,668)	(9,431)	90,240	(77,316)

- Total consolidated revenue in 2020-21 is \$2.4 billion, which is \$35.2 million lower than the revised revenue budget of \$2.5 billion. There were increases of \$113.5 million in the revised revenue budget for cost shared transfer payment. These increases were partially offset by budget decreases of \$44.8 million in taxation revenue, \$26.2 million in general revenues and \$89.2 million in Federal infrastructure transfers resulting from the Government foregoing revenues through abatements to ease the burden of the COVID-19 pandemic.

Total consolidated expenses in 2020-21 are \$2.4 billion. This is \$134.9 million lower than the revised expense budget of \$2.5 billion. The revised budget was increased to address the impact of COVID-19 expenses related to financial support programs for economic relief and the implementation of health and safety measures including the newly formed COVID-19 Secretariat enforcement and compliance programs.

The past fiscal year was unprecedented globally due to the COVID-19 pandemic, which significantly impacted economies due to worldwide shutdowns. The Northwest Territories (NWT) was not immune to these impacts of the global COVID-19 pandemic as evidenced by the significant impacts on revenues as well as expenses.

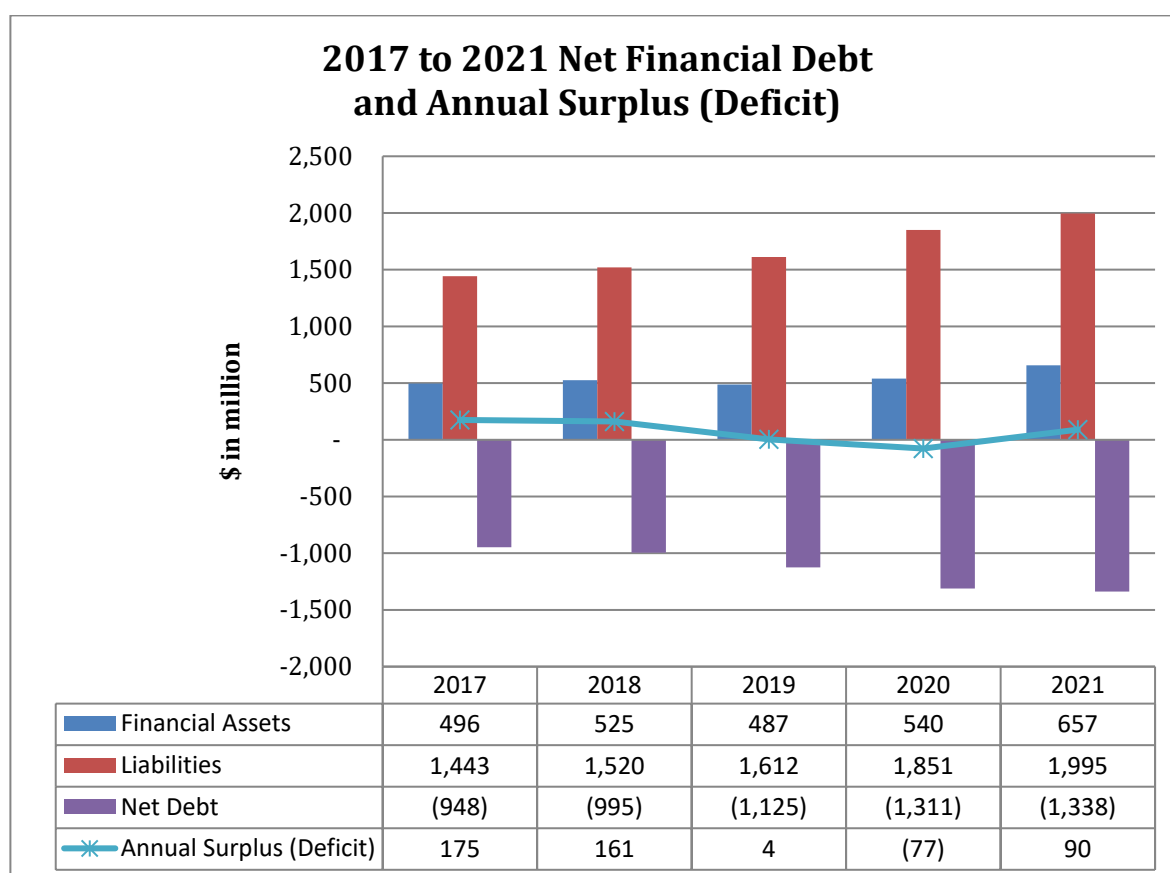
Even before the COVID-19 pandemic, the Northwest Territories economy experienced a contraction which had an impact on revenues in 2021. Per Statistic Canada, the real Gross Domestic Product of the territory is estimated to have declined 10.4% in 2020 (the latest figures available), compared to the national decline of 5.3%. The 2020 real GDP decline is attributed to lower production from the diamond mines, which in turn resulted in a decline in the transportation and warehousing sector.

FINANCIAL HIGHLIGHTS

Accumulated Surplus /Deficit and Net Financial Debt

At the end of the 2021 fiscal year, the Government is in a net debt position as liabilities exceeded financial assets and net debt increased during the fiscal year. This increase is primarily attributable to increase in liabilities related to public private partnerships (P3). The change in net debt is shown on the Consolidated Statement of Change in Net Debt within Section 1 of the Public Accounts.

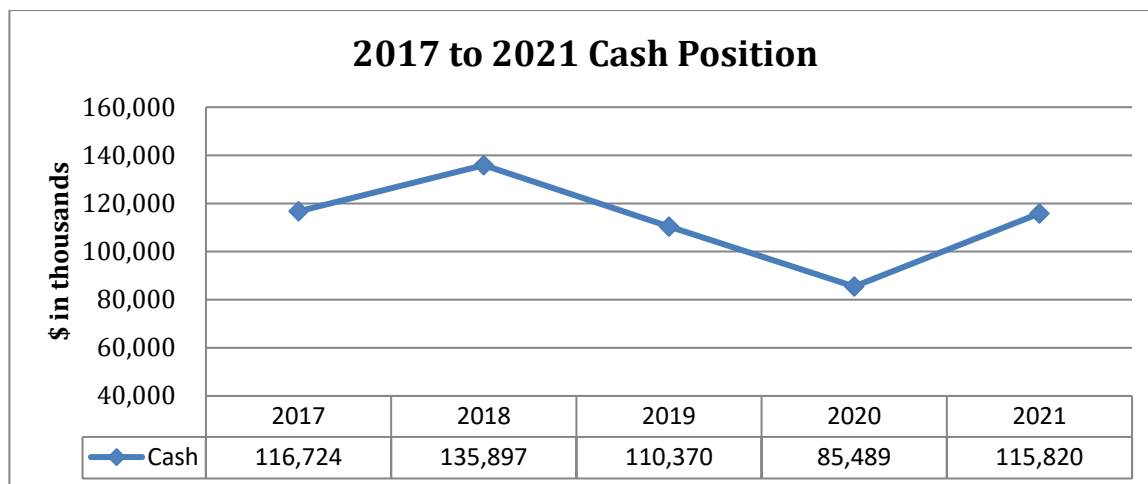
The graph below illustrates the Government's net debt position and annual surplus/deficit at the end of each of the last five fiscal years.



Net assets result when there are financial assets remaining after deducting all liabilities of the Government. Net debt results when liabilities are more than financial assets. Net debt represents the debt burden on future generations that must be recovered through either future revenues or future service reductions.

Cash Flow and Cash Position

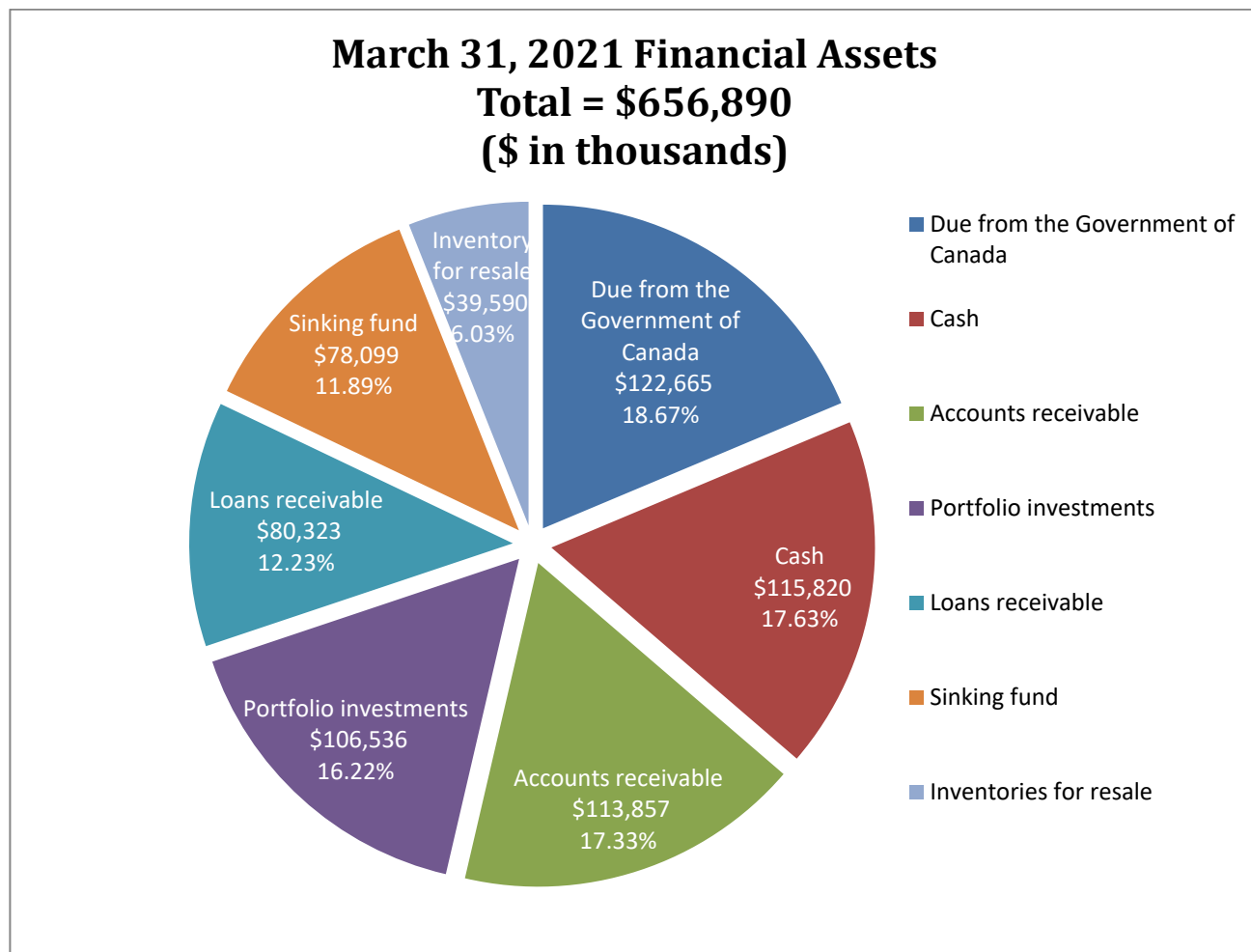
The Consolidated Statement of Cash Flow reports on the sources and uses of cash during the fiscal year. The Government's cash position increased by \$30.4 million; from \$85.5 million in 2020 to \$115.8 million in 2021. The cash position improved in fiscal 2021 due to \$ 260.8 million cash flows from operations, and \$17.0 million cash flows from financing transactions. This was off set by \$ 55.2 million cash used in investing transactions and \$192.2 million used in capital transactions.



Cash is used to meet operational expenses, reduce liabilities and to pay for the Government's investment in infrastructure. More detail is available on the Statement of Cash Flows within Section I of the Public Accounts.

Financial Assets

Financial assets represent the amount of resources available to the Government that can be converted to cash to meet obligations or fund operations.

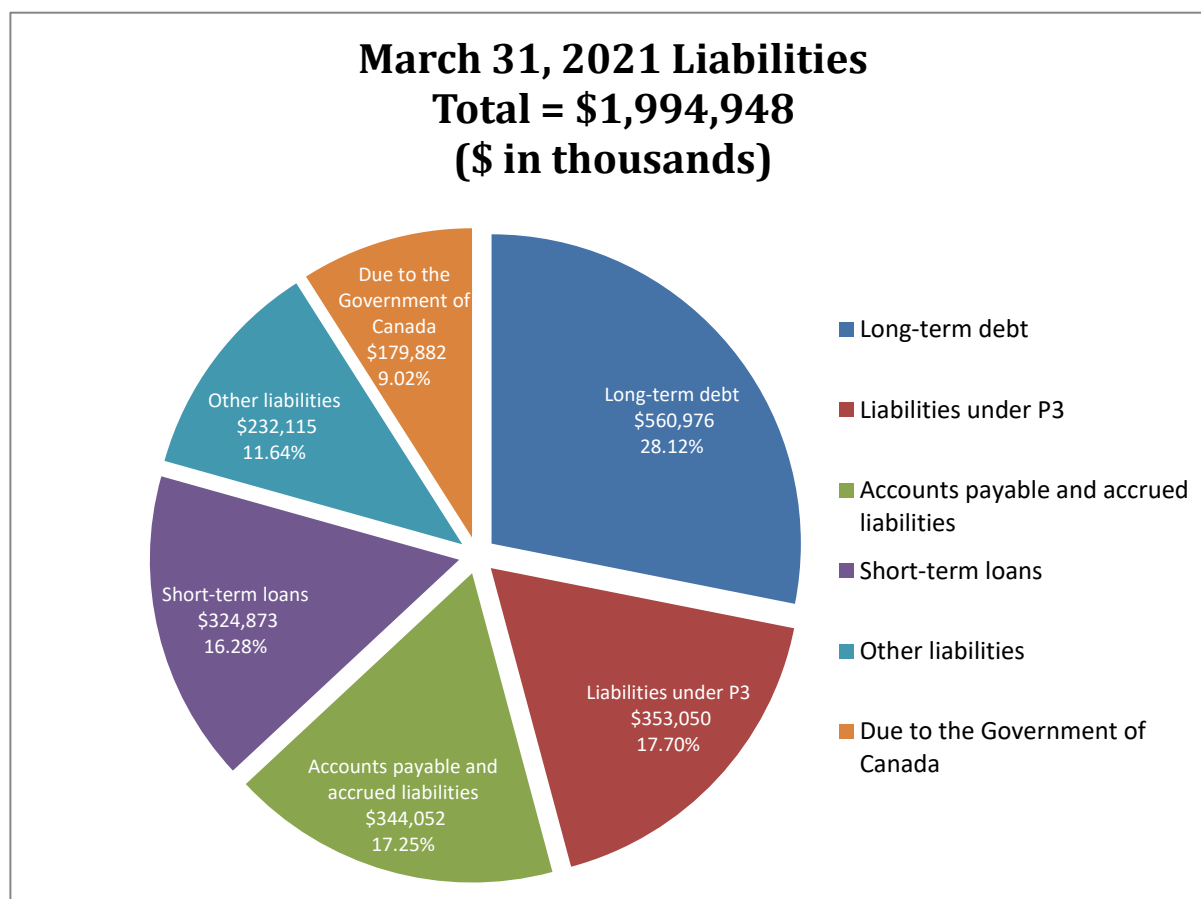


The above graph illustrates the composition of the Government's financial assets.

Approximately 17.6% of the Government's financial assets are cash. The 82.4% balance of the financial assets, varying from relatively short-term investments and inventory for resale to long-term loans receivable, is convertible to cash and will, over time, contribute to the Government's ability to discharge its liabilities.

Liabilities

Liabilities represent the obligations the Government has to others. The graph below illustrates the composition of the Government's liabilities.



Other liabilities of \$232,115 is comprised of: Environmental liabilities \$76,737, Deferred revenue \$63,754, other employee future benefits \$51,983, pensions \$23,286 and capital lease obligations \$16,355.

The Government presently has \$656.9 million in financial assets available to discharge liabilities of \$2.0 billion. The gap between the Government's financial assets and its liabilities, also referred to as net debt, indicates that some of its future revenues will be required to meet these obligations.

Short-Term Loans

The Government enters short-term borrowing arrangements. The short-term loans balance decreased by 31.0% from prior year as a result of short-term loans that were converted to long-term loans by issuing a debenture.

Accounts Payable and Accrued Liabilities

Accounts payable and accrued liabilities include obligations to pay for goods and services acquired prior to year end. Accounts payable and accrued liabilities increased by \$10.9 million; from \$333.2 million in 2020 to \$344.1 million in 2021. The increase is mainly attributable to more expenses incurred in 2021 compared to 2020.

Pensions and Employee Future Benefits

The Government administers Regular and Supplemental Pension Plans for Members of the Legislative Assembly (MLAs), Territorial Court Judges and the Employees, Superintendent and Assistant Superintendents of the Yellowknife Catholic Schools. The Government also administers Regular Pension Plans Employees of the Hay River Health and Social Services Authority. These plans are comprised of contributory and non-contributory defined benefit pension plans and are administrated by independent trust companies.

All eligible remaining Government employees participate in Canada's Public Service Pension plan, a contributory defined benefit pension plan that is administered by the Government of Canada.

At year end the pension liability was comparable with prior year and detailed information can be found within Section 1 of the Public Accounts (note 14).

Employee future benefits for sick, special, leaves as well as severance benefits for retirement, resignation, and removal, accrue for Government employees as service is rendered. Maternity and parental benefit leaves are non-accruing and paid when the leave commences. These benefits are paid to eligible employees on the occurrence of an event resulting in eligibility for benefits such as termination. An actuarial evaluation is completed periodically (generally every 3 years) to determine the value used for Employee future benefits in the Public Accounts for the GRE.

At year end the employee future benefits liability is \$51.9 million a decrease of 12.2% from prior year. The decrease is due to lower termination benefits by \$4.7 million, removal benefits by \$0.9 million and compensated absences by \$1.5

million resulting mainly from NTHSSA and Government departments: Health, Infrastructure and Justice. Benefit payments were higher than expected.

Environmental Liabilities

The nature of the Government's programs and services exposes the Government to costs associated with remediation of any site contamination that occurred because of government operations. These costs make up the Environmental Liabilities amount disclosed within Section 1 of the Public Accounts (note 10). In addition, the liability may include contaminated sites where the Government does not own the site but has accepted responsibility. A summary of the Government's policy with respect to Environmental Liabilities can be found within Section 1 of the Public Accounts (note 2r).

The process used by the Government to include a contaminated site is based upon Public Sector Accounting Standards, as well as responsible stewardship. When a site is suspected of contamination, the first step is to determine if the contamination is in contravention of an environmental standard. If the investigation determines that an environmental standard has been exceeded, then the site is included within the Government's inventory of contaminated sites.

Only sites that are non-operating or high priority due to a risk to human health or property are assigned a value. Before the value can be calculated the Government must first determine the appropriate action to be taken for remediation, monitoring, or risk management. The Government's best estimates of the action to be taken are based upon further assessments performed by third parties or from similar remediation actions that Government can rely upon. If no basis exists to estimate full remediation costs, the value of the liability is limited to estimates of the known costs to be incurred for next steps.

Where the costs of remediation may be shared with a third party, such as Canada, only the Government's share of the remediation costs has been recorded. The Government works to address required remediation of contaminated sites in a systematic approach that considers risk, available resources, coordination of efforts and a short summer season.

At year end the environment liability balance was comparable to prior year as the cost of new sites added was comparable to the remediation expenditures incurred during the year.

Non-Financial Assets

Non-financial assets are assets that typically represent resources that the Government can use to provide services in the future. The Government's non-financial assets consist primarily of tangible capital assets (TCAs) as well as inventories held for use and prepaid expenses. Non-financial assets held by the Government are disclosed in the Consolidated Statement of Financial Position of Section 1 of the Public Accounts.

Inventories

Inventories held for use consist mainly of arts/crafts, materials, hospital supplies and are valued at weighted average cost or first in/first out depending on the type of inventory. Inventory is \$24.5 million at year end, an increase of \$7.4 million from prior year. The increase is mainly attributable to a \$7.7 million increase in hospital supplies due to the COVID-19 Pandemic.

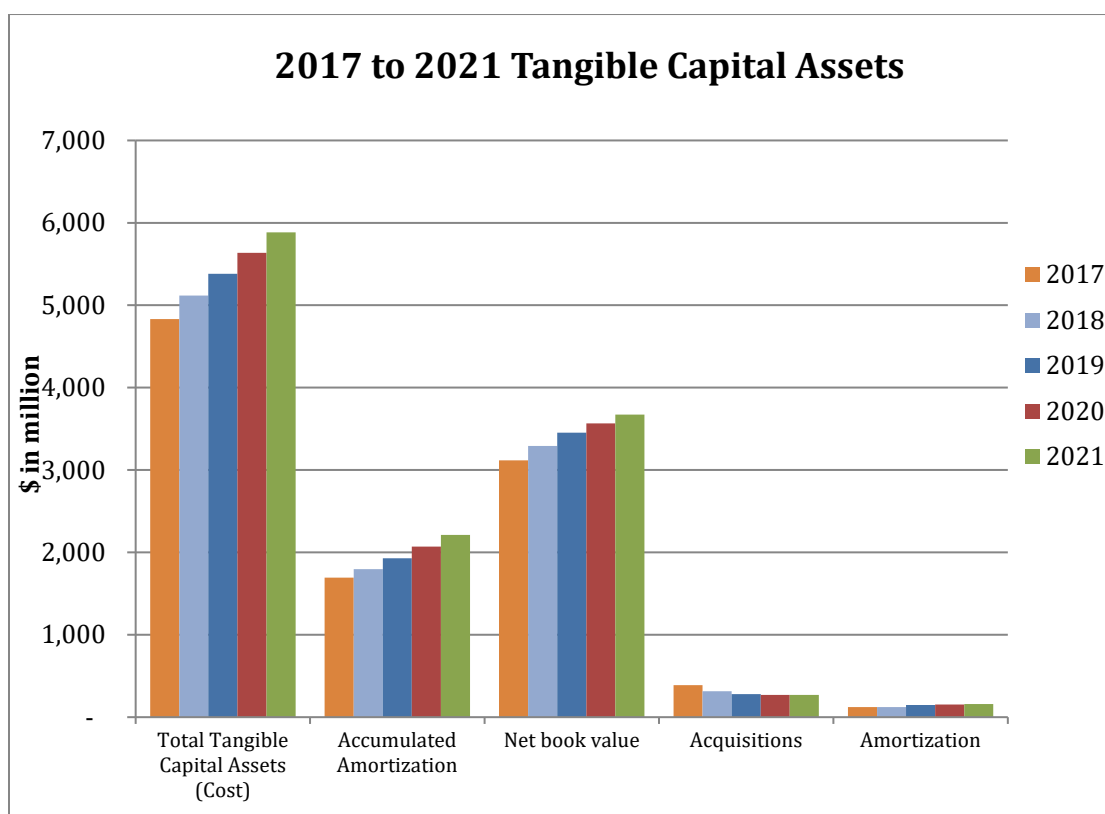
Prepaid Expenses

Prepaid expenses result from the Government making advanced payments for goods or services to be received in the future. Most Government prepaid expenses are from software license and insurance premium. Prepaid expenses are \$11.7 million at year end and this balance is comparable to prior year.

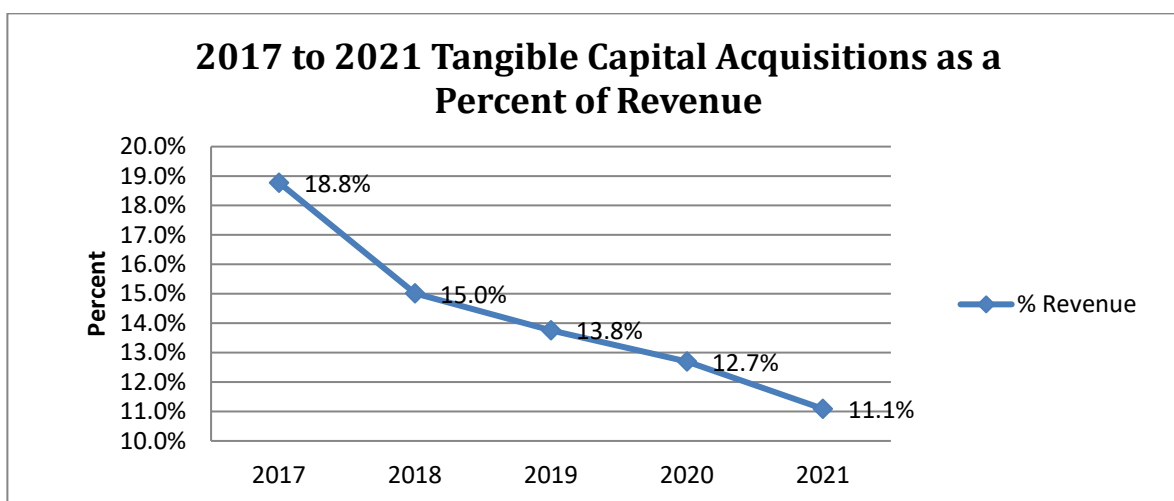
Tangible Capital Assets

Under the Government's capitalization policy, assets valued at \$50 thousand or more are capitalized and then amortized over time in the Consolidated Statement of Operations based on their estimated useful life. The Government plans capital expenditures to ensure that existing TCAs are replaced in a timely manner in conjunction with the Government's direction, priorities, and fiscal management strategy.

As illustrated by the graph below, the net book value of TCAs recognized by the government has steadily increased over the last five years indicating that the government has been acquiring new or replacing existing TCAs.



A total of \$270.4 million was incurred to acquire assets during fiscal 2021. Significant acquisitions included \$90.9 million for work in progress on the Tlicho All Season Road and \$7.2 million for refurbishment of Stanton Legacy Building.



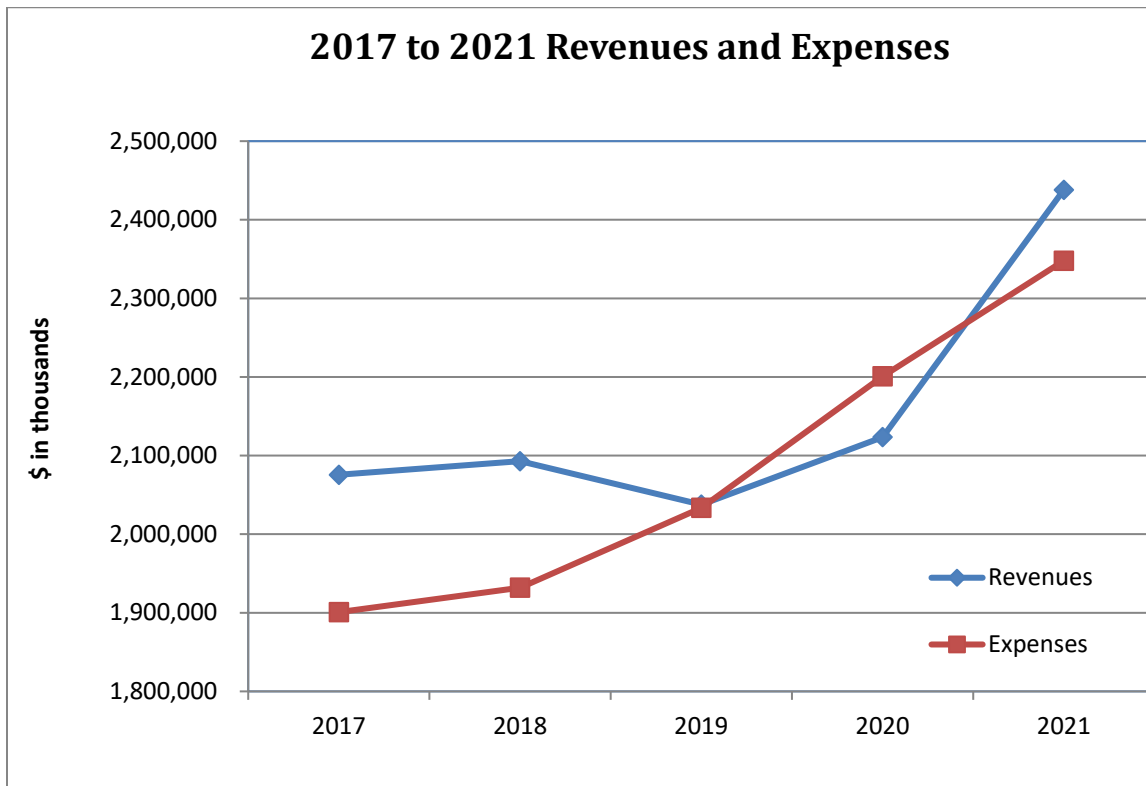
In the past five years the Government's acquisition of tangible capital assets has remained consistent while revenue has been rising, resulting in the percentage decline from 18.8% in 2017 to 11.1% in 2021.

New Accounting Standards that impact Tangible Capital Assets

Asset Retirement Obligations

The Public Sector Accounting Board issued a new accounting standard PS 3280, effective April 1, 2022 for Asset Retirement Obligations (ARO) establishing an accounting standard for public sector entities that addresses the accounting and reporting of legal obligations associated with the retirement of tangible capital assets (TCA) and guidance for obligations to retire tangible capital assets that are predictable and unavoidable. For future acquisitions of new tangible capital assets that have an ARO, a liability for retiring the asset will need to be recorded at the time of acquisition. For past tangible capital assets that have an ARO, public sector entities must determine the liability associated with retiring those assets and record an adjustment. The Government is assessing the impact of this standard on the consolidated financial statements and anticipates that it will significantly impact Liabilities, Tangible Capital Assets, Opening Accumulated Surplus and Accumulated Amortization.

Revenues and Expenses



Revenue increased by \$314.6 million in current year mainly due to a \$103.5 million higher Territorial Formula Financing grant from Canada because of an increase in the Gross Expenditure Base, and \$123.2 million federal transfers to address expenditure pressures created by the COVID-19 pandemic.

Total expense was \$2.3 billion in 2020-21. This represents an increase of \$147.0 million, or 6.7% over the prior year. The biggest increases were in Health, Social Services and Housing, General Government, and Education primarily due to COVID-19 pandemic related expenses.

Gross Domestic Product

Gross Domestic Product (GDP) is the final value of the goods and services produced within the geographic boundaries of a jurisdiction during a specified period of time, normally a year. GDP growth rate is an important indicator of the economic performance of a country, province or territory.

For the Northwest Territories (NWT), Statistics Canada estimated GDP is \$3.9 billion for 2020 (the latest year for which data is available), which represents a 10.4% decrease relative to 2019. The mining, oil and gas industry declined by 30.0% largely due to temporary closures in the sector, while industries typically associated with tourism also experienced significant declines in 2020. These were partially offset by an increase in construction and selected service industries such as retail trade, real estate and finance and insurance

Canada, Provinces and Territories GDP Comparison

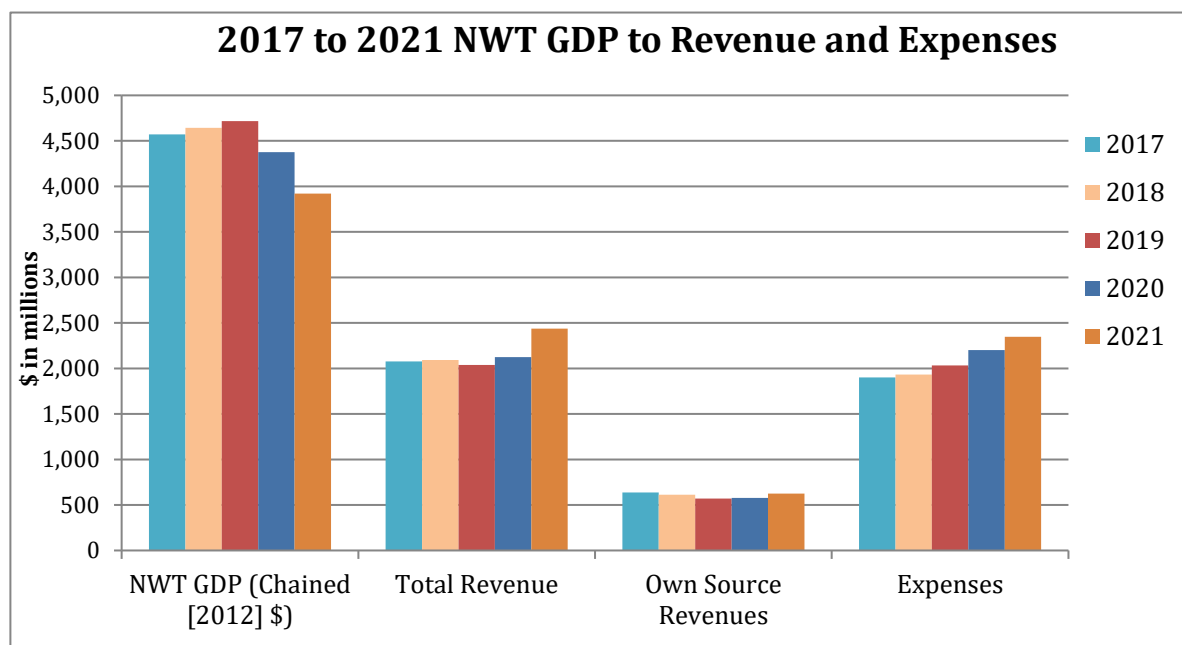
Real GDP at Basic Prices, calendar years 2019 and 2020
Millions of Chained (2012) Dollars*

	2020	2019	Percent Change
Canada	1,875,563	1,980,087	-5.3
Northwest Territories	3,920	4,376	-10.4
Nunavut	3,247	3,136	3.5
Yukon	2,679	2,651	1.1
British Columbia	242,411	252,064	-3.8
Alberta	307,126	334,471	-8.2
Saskatchewan	77,190	81,384	-5.2
Manitoba	60,244	63,279	-4.8
Ontario	710,049	747,589	-5.0
Quebec	357,829	377,811	-5.3
New Brunswick	29,581	30,721	-3.7
Nova Scotia	36,591	37,808	-3.2
Prince Edward Island	5,896	6,077	-3.0
Newfoundland and Labrador	30,128	31,803	-5.3

Source: Statistics Canada (2021) Gross domestic product (GDP) at basic prices, by industry, provinces, and territories.

*Note: Chained dollars is a method of adjusting real dollar amounts for inflation over time, to allow the comparison of figures from different years. Data will not sum to totals since chained dollars are not additive

NWT GDP to Revenues and Expenses Comparison



Note: NWT GDP is based on a calendar year, while the balance of the information is based on the fiscal year end (March 31 of the following year).

PUBLIC PRIVATE PARTNERSHIPS AND ASSOCIATED LIABILITIES

The Government has entered into three contracts for the design, build, operation and maintenance of the Mackenzie Valley Fibre Link; the design, build, and maintenance of the Stanton Territorial Hospital Renewal, and the design, build and maintenance of the Tłıchǫ All Season Road. Operations and maintenance provided by the partner cease at the repayment date at which time operational responsibility reverts to the Government.

P3 project under construction: Tłıchǫ All-Season Road

The Government entered into an agreement with North Star Infrastructure GP on February 13, 2019 to design, build and maintain the Tłıchǫ All-Season Road (TASR). Construction is anticipated to be substantially complete in November 2021 with North Star Infrastructure GP operating and maintaining the new facility until 2047.

The cost to be paid to North Star Infrastructure GP to build the TASR is \$185.6 million and upon completion (before indexing for CPI) there will be average operations and maintenance costs of \$6.0 million per year, totaling \$150.0 million for the duration of the contract.

The Government established a Sinking fund in 2019, where cash is being held in a separate bank account for the purpose of retiring liabilities under the TASR contract. In 2022 the Government will make a lump sum payment of \$111.2 million from the Sinking fund to retire 60.0% of the TASR liability at the expected time of completion.

All-season roads are critical to adapting the NWT transportation system to the impacts of climate change, helping support more reliable infrastructure. By replacing the southern section of the existing winter road serving the region, the TASR will not only provide year-round access to the community of Whatì but will also increase the window of access to the communities of Gamètì and Wekweètì.

This project will maximize the involvement of Northern businesses as road construction and maintenance will result in employment and training opportunities for Tłıchǫ and Northern residents.

The annual expenditures for TASR over last 6 years are as follows:

(\$ in 000's)	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	Total
Annual Expenditures							
Government	279	2,271	4,682	3,546	2,198	5,583	18,559
P3 Partner	-	-	-	21,367	43,158	85,271	149,796
Total Annual Expenditures	279	2,271	4682	24913	45356	90854	168355
Project cost not yet in service	279	2,550	7,232	32,145	77,501	168,355	

At March 31, 2021 the Public Private Partnerships (P3) liabilities were as follows:

	2020 \$	Additions during the year \$	Principal Payments \$	2021 \$	Repayment date
Stanton Territorial Hospital Renewal	133,654	-	-3,200	130,454	2048
Mackenzie Valley Fibre Link	75,300	-	-2,500	72,800	2037
Tłıchǫ All Season Road	64,525	85,271	-	149,796	2047
Total	273,479	85,271	-5,700	353,050	

The details of the contracts under P3s are as follows:

	Partner	Date contract entered into	Scheduled/actual completion date	Interest rate
Stanton Territorial Hospital Renewal	Boreal Health Partnership	Sept 2015	Nov 2018	5.36%
	Northern Lights			
Mackenzie Valley Fibre Link	General Partnership	Oct 2014	Jun 2017	6.52%
Tłıchǵ All Season Road	North Star Infrastructure GP	Feb 2019	Nov 2021	6.53%

Estimated payments for each of the next five years and thereafter to meet P3 principal repayments are as follows:

	\$
2022	96,589*
2023	6,861
2024	7,200
2025	7,100
2026	7,061
2027 and beyond	<u>228,239</u>
	<u>353,050</u>

*Of the \$96,589 payment, \$89,878 represents 60% of the current Tłıchǵ All Season Road liability

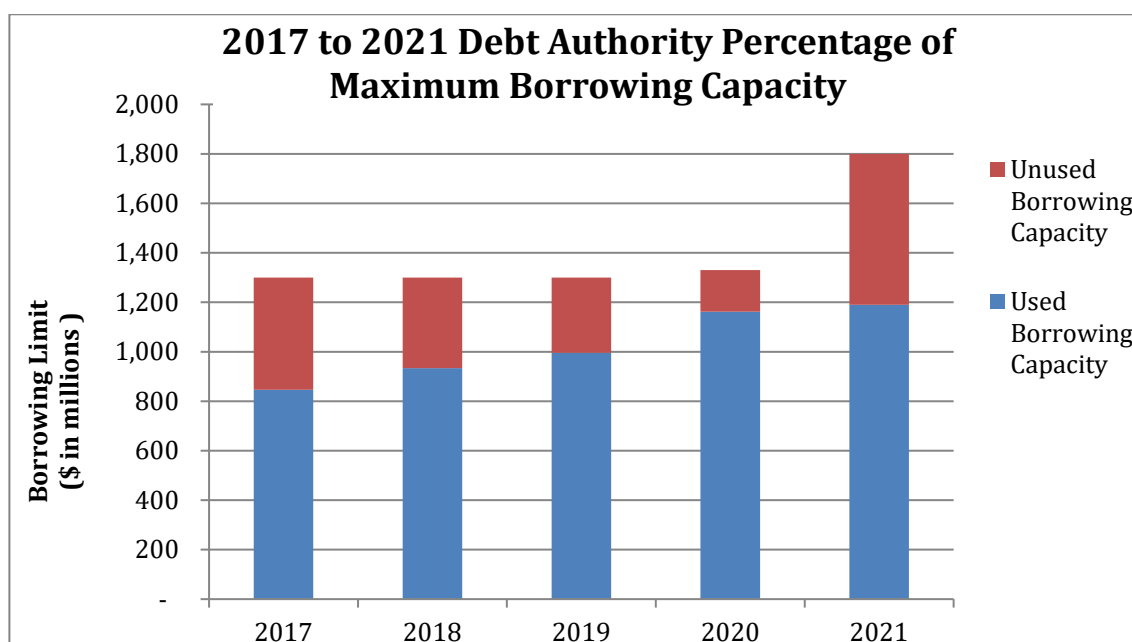
The Government entered into operational and maintenance contracts for all the P3 projects and has capital commitments for the Tłıchǵ All Season Road as follows:

	Expiry Date	2022	2023	2024	2025	2026	2027+	Total
		\$	\$	\$	\$	\$	\$	\$
P3 Operational commitments	2049	11,973	15,394	16,624	17,548	18,265	455,522	535,326
P3 TCAs in progress at year end	2024	59,578	202	202	-	-	-	59,982
		71,551	15,596	16,826	17,548	18,265	455,522	595,308

LONG TERM DEBT, BORROWING AND LIMITS

The Fiscal Responsibility Policy holds the Government accountable for its level of borrowing with the establishment of performance measures for debt management that ensure the total debt of the Government does not exceed the capacity of the Government to repay the debt as it becomes due. The current Capital Plan includes projects under the Government's P3 policy or projects that will be fully funded by the Government's revenues.

Consolidated debt, for purposes of the territorial borrowing limit, includes borrowings of all Government organizations that are included within the Consolidated Public Accounts. The borrowing limit is currently \$1.8 billion, established pursuant to subsection 28(4) of the *Northwest Territories Act*. Additional detail is reflected within Section 1 of the Public Accounts (note 12).



Bond Issuance

In September 2020, the Government raised \$180.0 million through the sale of bonds to convert current short-term debt into long-term debt to take advantage of favourable market conditions and low interest rates. The bond has an annual coupon rate of 2.2%, paid semi-annually and the repayment of \$180.0 million is due September 29, 2051.

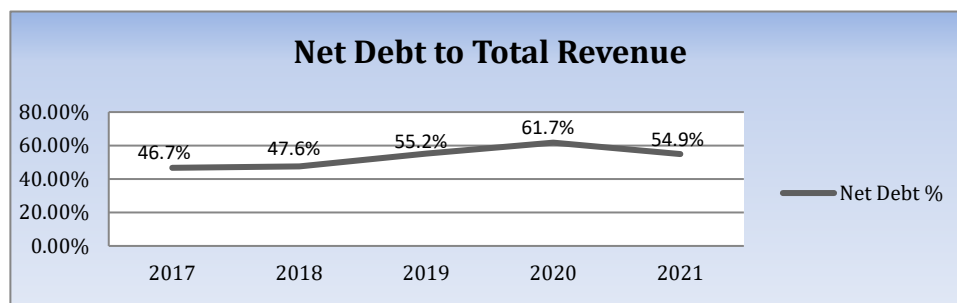
INDICATORS OF FINANCIAL CONDITION/FINANCIAL HEALTH

Financial condition describes a government's financial health or its ability to meet its existing financial obligations with respect to its service commitments to the public and its financial commitments to employees, creditors, and others.

The following assessment of the Government's financial condition considers three elements: sustainability, flexibility and vulnerability. The elements show how the Government's fiscal health measures up in the context of the overall economic and financial environment.

Sustainability: the degree to which a government can maintain existing programs and meet existing creditor requirements without increasing the debt burden on the economy.

- At the end of the 2021 fiscal year the Government has a net debt position of \$1.34 billion compared to net debt of \$1.31 billion at the end of the prior fiscal year. The net debt represents 54.9% of total revenue. Future investments in infrastructure and operations cannot be sustained at the present level without incurring more debt.

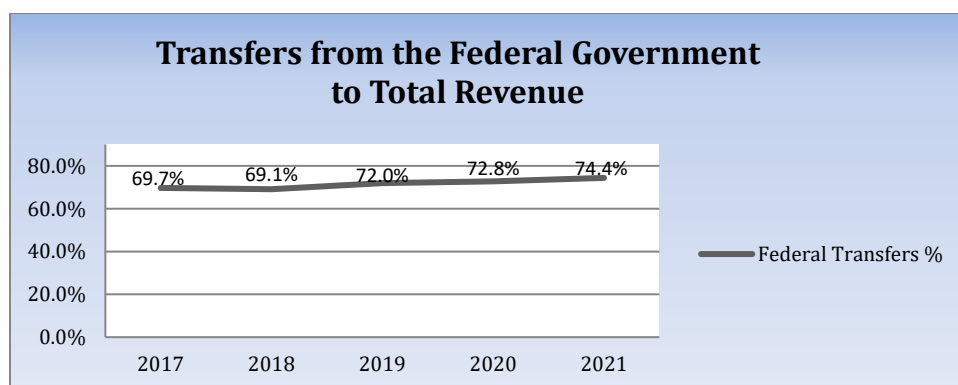


Net debt to total revenue is an indicator of the change in debt in proportion to the change in revenue, where decreasing ratios are a positive indicator that the rate of increase in revenue is greater than the rate of increase in debt. A lower net debt to revenue ratio indicates higher sustainability, as less time is required to eliminate net debt.

- As indicated above, the Government's net debt to total revenue has decreased from 61.7% in 2020 to 54.9% in 2021 mainly due to the increase in the Grant from Government of Canada and Transfer Payments. A decrease in this ratio is occurring as the Government revenue increased, while net debt has increased marginally from prior year.

Vulnerability: the degree to which a government becomes dependent on, and therefore vulnerable to, sources of funding outside its control or influence, both domestic and international.

- The Government's largest source of revenue is the grant and transfer payments from Canada which represent 74.4% of total revenue for the current year. The formula determining the Territorial Formula Financing Grant is established under federal legislation and will remain in effect until March 31, 2024.

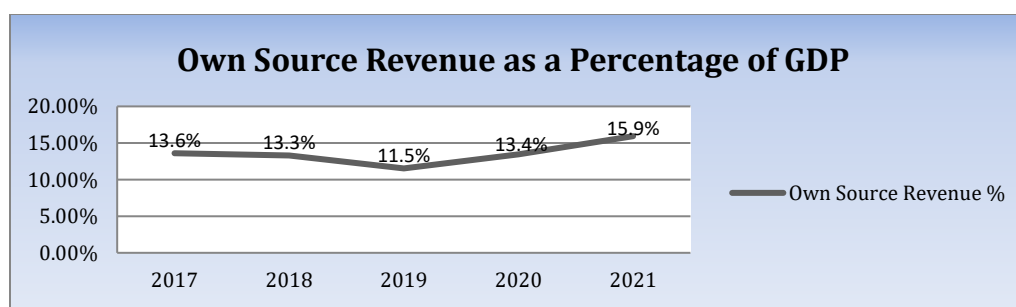


Transfers from the federal government as a percentage of total revenue is an indicator of the degree of vulnerability the Government has as a result of relying on federal government transfers. A decreasing ratio typically reflects that a government is less reliant on transfers to fund its programs, making it less vulnerable.

- As indicated in the graph above, total revenue from federal government transfers has increased slightly from 72.8% in 2020 to 74.4% in 2021. The total share of own source revenue increased by 8.0% from prior year, while transfers from Federal government increased by 17.4% from prior year.

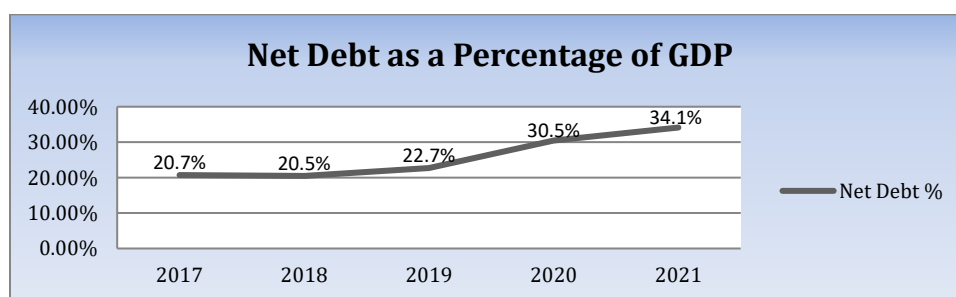
Flexibility: the degree to which a government can increase its financial resources to respond to rising commitments, by either expanding its revenues, or increasing its debt burden.

- Most of the revenue comes from the Territorial Formula Financing Grant from the Government of Canada. The Government's own-source revenues, net of \$66.4 million in non-renewable resource revenues, decreased to 22.9% of total revenue in 2021 (26.1% - 2020). The Government has limited flexibility to increase taxes due to a small tax base.
- At March 31, 2021, the Government has a federally imposed borrowing limit of \$1.8 billion. The limit on the borrowing capacity precludes the use of debt to increase financial resources; however, an increase in debt would, at best, provide short term flexibility.



Own source revenue to GDP measures the extent to which the Government is taking income out of the economy. An increase in this ratio indicates that the Government's own source revenue is growing faster than the economy, reducing the flexibility to increase revenue without slowing the growth of the economy.

- As indicated above, own source revenue as a percentage of GDP has remained relatively stable, with a small increase in 2021 due to the lower GDP and higher general revenue from 2020.



Net debt as a percentage of the Territories GDP is a measure of debt growth in relation to economic growth, where ideally, economic growth exceeds the growth rate of public debt. A decreasing ratio reflects a consistent improvement in financial position.

- As indicated above, Net debt for the Government increased as a percentage of GDP from 30.5% in 2020 to 34.1% in 2021. The increase in this ratio is a result of increasing net debt on a shrinking economy.

In summary, the Government cannot sustain the current level of investment in infrastructure and operations without incurring more debt. The Government has limited flexibility to raise new revenues and continues to be vulnerable to federal control over changes to its future revenues.

FISCAL MANAGEMENT STRATEGY

The NWT requires a significant investment in infrastructure and as part of its fiscal management strategy the Government invests in infrastructure in three ways:

- Investing in Government-owned capital;
- Entering into public private partnerships (P3) agreements; or
- Providing transfers to third parties, including municipalities, for capital purposes. Assets funded in this manner are disclosed as contributions expense, not as Government capital assets.

Through the development of the Fiscal Responsibility Policy (FRP) detailed in the next section the Government is committed to responsible spending while focusing on infrastructure investments, prudent borrowing, and debt management to ensure long-term fiscal sustainability to support priorities of the Legislative Assembly.

Fiscal Responsibility Policy

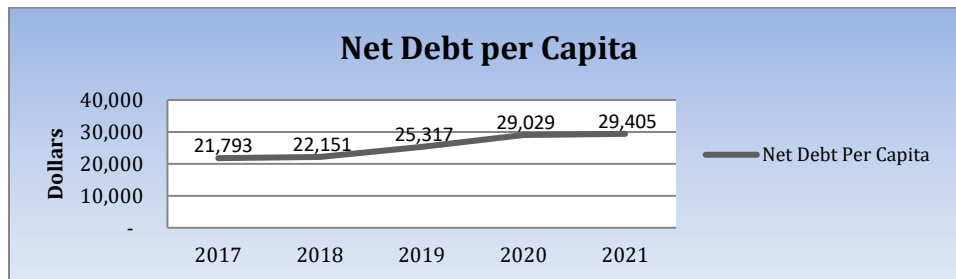
The Government's FRP provides guidance for borrowing decisions while ensuring flexibility to plan for its future infrastructure needs. The FRP assists in decisions that may relate to any future debt instruments that the Government considers and requires the Government to plan for and achieve sufficient operating surpluses to meet debt servicing payments and finance annual infrastructure investments.

Specific Measures of the Fiscal Responsibility Policy

The FRP establishes debt management performance measures which are to be assessed annually in the Public Accounts. The measures are required to be evaluated on a consolidated basis to ensure consideration is given to debt affordability of the entire GRE. The following section discloses this commitment to reporting on these performance measures.

1. Net Debt per Capita Ratio

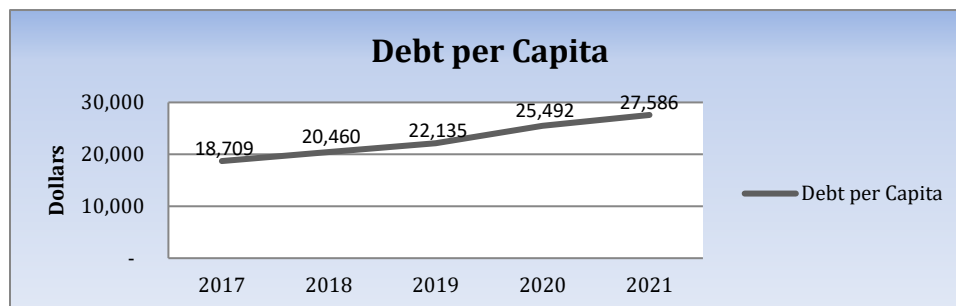
Net debt per capita for the Northwest Territories of \$29,405 in 2021 is comparable to 2020 at \$29,029 per capita.



Net debt per capita represents the net debt attributable to each Northwest Territories resident. A decrease in this ratio indicates the debt burden per resident has improved, while an increase means the debt burden per resident has worsened.

2. Debt per Capita Ratio

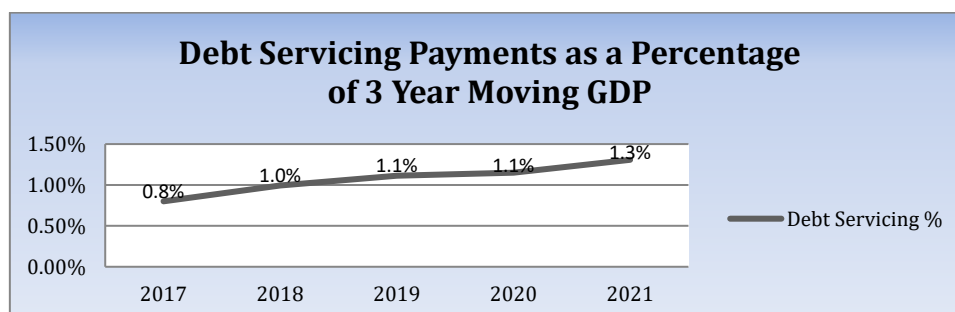
Debt per capita increased by 8.2%; from \$25,492 per capita in 2020 to \$27,586 per capita in 2021. This is mainly due to issuance of a Long-term bond and an increase in P3 obligations.



Debt per capita represents the debt attributable to each Northwest Territories resident. A decrease in this ratio indicates the debt burden per resident has been reduced, while an increase means the debt burden has risen.

3. Debt Servicing Payments as a percent of 3 year moving GDP average

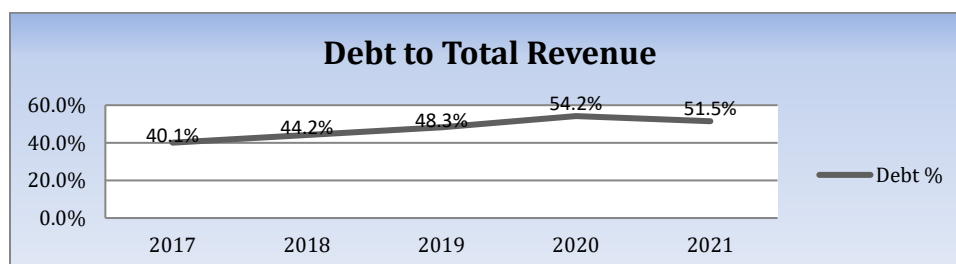
Debt servicing payments as a percentage of GDP for the Northwest Territories increased from 1.2% in 2020 to 1.3%, in 2021 due to the lower GDP in 2021.



Debt servicing payments (interest and principal) as a percent of a 3-year average Northwest Territories GDP is a measure of debt payments in relation to economic growth, where ideally, economic growth exceeds the growth rate of public debt payments. A decreasing ratio reflects a consistent improvement in financial position, while an increase reflects deterioration in the financial position.

4. Debt to Revenue Ratio

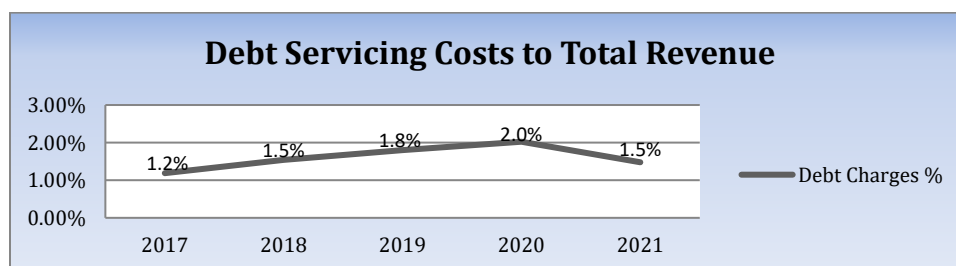
The Government's debt to total revenue has decreased from 54.2% in 2020 to 51.5% in 2021 mainly due to an increase in Grant and transfer payments from Canada partially offset by increase of P3 obligations and issuance of a Long-term bond.



Debt to total revenue is an indicator of the change in debt in proportion to the change in revenue, where decreasing ratios are positive indicators that the rate of increase in revenue is greater than the rate of increase in debt. A lower debt to revenue ratio indicates higher sustainability, as less time is required to eliminate debt.

5. Debt Servicing Costs as a percent of Revenue

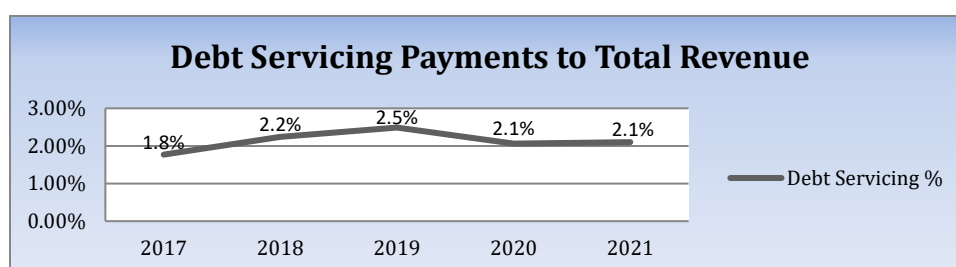
The Government's debt servicing costs to total revenue has decreased from 2.0% in 2020 to 1.5% in 2021 mainly due to lower interest rates in 2021.



Debt servicing costs (interest) as a percentage of total revenue is a measure of the extent that Government revenues are being applied to debt charges, rather than to programs and services, or tax reduction. A lower debt charges ratio indicates an increased ability to borrow.

6. Debt servicing Payments as a percent of Revenue

The Government's debt servicing payments to total revenue has remained consistent at 2.1% from prior year.



Debt servicing payments (interest and principal) to total revenue ratio is a measure of the extent that Government revenues are being applied to debt repayment, rather than to programs and services, or tax reduction. A lower debt charges ratio indicates an increased ability to borrow.

7. Credit rating

The Government has a long-term credit rating of Aa1 from Moody's Investors Service which has been stable since 2007; however, in October 2020 the outlook changed from stable to negative. The negative outlook rating is primarily due to limited Government own source revenues, an aging population which puts pressure on health care costs and a mature and declining diamond industry.

The Aa1 long term credit rating is the second highest rating available from Moody's and remains one of the highest among provinces and territories.

Compliance with Fiscal Responsibility Policy

Under the Fiscal Responsibility Policy there are two additional objectives which are assessed to ensure the Government is able to meet its requirements. It is important to review the information on a *non-consolidated* basis to assess if these two policy objectives have been met. That is, if the Government itself, without including factors from public agencies, generated enough cash during the fiscal year to satisfy these objectives.

The Policy states the Government will restrict infrastructure investments, excluding P3 projects as follows:

- a) A minimum of fifty per cent (50%) from the operating surpluses generated within the *non-consolidated* Public Accounts; and
- b) A maximum of fifty percent from government debt.

The policy also states that the Government must ensure *non-consolidated* debt service payments shall not exceed five per cent (5%) of total non-consolidated annual revenues.

Fiscal Responsibility Policy Compliance

(All calculations based on Section II of the Public Accounts - Non Consolidated Financial Statements)

	2021	2020
	(\$ in Millions)	
Policy Provision 6(5)(a)- Debt Servicing Payments		
Revenues (Public Accounts - Section II, Schedule A, pg 37)	2,117	1,835
Maximum Debt Servicing Payments- 5% of Revenues	106	92
Debt Servicing Payments		
Short-Term Interest Expense (Public Accounts - Section II, note 7, pg 18)	2	8
Government bonds (Public Accounts - Section II, note 12, pg 23)	2	-
Deh Cho Bridge (Public Accounts - Section II, note 12, pg 23)	11	12
P3 Debt Servicing (Public Accounts - Section II, note 13, pg 25)	18	18
Total Debt Servicing Payments	33	38
Actual Debt Servicing Payments as a % of Revenues	1.56%	2.06%
Provision 6(3)- Infrastructure Financing		
Capital Acquisitions (Public Accounts - Section II, Schedule 4, pg 48)	183	200
Less: P3 Items - Out of Scope (Public Accounts - Section II, pg 23)		
Tlicho All Season Road (Public Accounts - Section II, pg 24)	(85)	(43)
Cash Required for Infrastructure Investment Expenditures	98	157
Operating Cash Required		
Minimum cash required from operating surplus (50% of Acquisitions less out of scope items)	49	78
Total Operating Cash Requirement	49	78
Operating Cash Available		
Operating Surplus (Public Accounts - Section II, Statement of Operations, pg 2)	67	(71)
Add Non Cash Item - Amortization (Public Accounts - Section II, Statement of Cash Flow, pg 4)	121	117
Total Operating Cash Available	188	46
Net cash surplus (deficit) for 50% of Infrastructure Investment	139	(32)

Conclusion

The provisions of the Fiscal Responsibility Policy have been met for fiscal year 2020-21:

- Non-consolidated debt servicing costs are 1.6% of the non-consolidated revenue, which is less than the 5.0% limit.
- The infrastructure investments, excluding P3 met the required 50.0% minimum operating surplus generated from the non- consolidated Public Accounts
- Infrastructure investments during the year were less than 50.0% of Government debt as required by the Fiscal Responsibility Policy

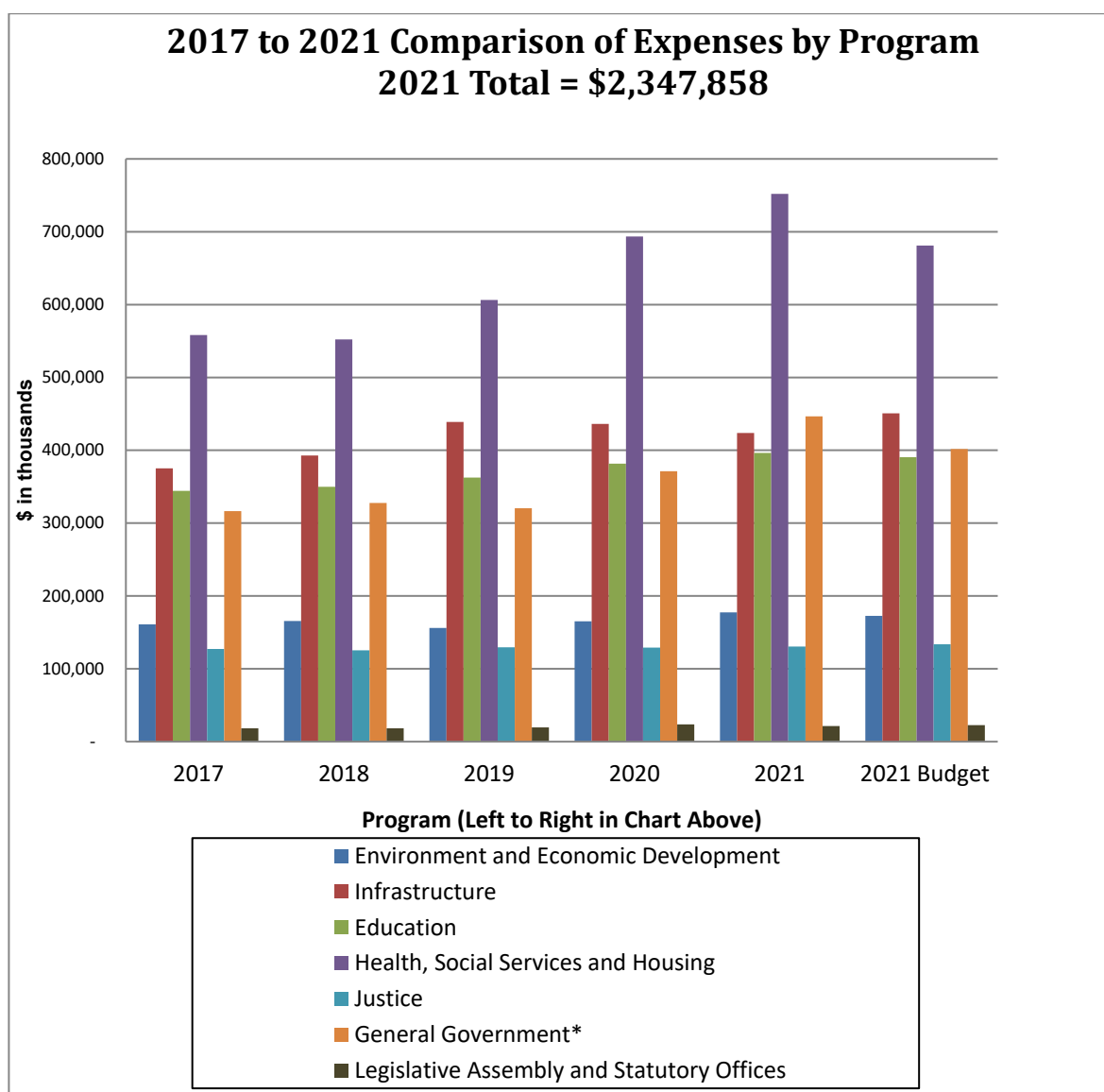
FINANCIAL COMPARISONS AND VARIANCES

During the fiscal year the variance review process assesses the present level of programs and services by monitoring the growth rates of revenues and expenditures on an ongoing basis as this is a key indicator of the long-term sustainability of the Government. Several financial comparisons are completed and outlined in this section.

Expense Variance Analysis

The following comparisons to budget are based on original approved budget and do not include supplementary appropriations/or approved budget adjustments:

Actual Expenses compared to prior years and to Budget by Program



- Environment and economic development expense is \$177.5 million in 2021. This was \$12.2 million or 7.4% more than 2020 and \$4.8 million or 2.8% more than budgeted due to increased costs related to the financial support programs to alleviate business from impacts of the COVID-19 pandemic.
- Infrastructure expense is \$423.7 million in 2021. This was \$12.5 million or 2.9% less than 2020 and \$27.0 million or 6.0% less than budgeted due to delay in executing deferred maintenance projects because of COVID-19 restrictions.
- Education expense is \$396.2 million in 2021. This was \$14.6 million or 3.8% more than 2020 and \$5.7 million or 1.5% more than budgeted mostly due to increased payments due to COVID-19 for programs like income assistance, student financial assistance, workforce development and support for safe return to classrooms.
- Health, social services and housing expense is \$752.1 million in 2021. This was \$58.5 million or 8.4% more than 2020 and \$71.1 million or 10.4% more than budgeted mainly due to increased expenditures for the response to COVID-19. This included expenses for costs of personal protective equipment and distribution of vaccines, assistance to long-term and designated supportive living facilities, critical worker benefits, addiction and mental health programming, rapid testing, and Covid Secretariate enforcement and compliance programs. This was partially offset by COVID-19 related service slowdowns where there were temporary lower utilization rates for certain services including out of territory, physician services provided to NWT residents outside of the NWT and other hospital services.
- Justice expense is \$130.5 million in 2021 which is comparable with prior year actuals as well as the budgeted amount.
- General government expense is \$446.5 million in 2021. This was \$75.2 million or 20.3% more than 2020 and \$44.7 million or 11.1% more than budgeted largely due to support for the aviation industry as well as spending in wage subsidy program and the safe restart funding for municipalities due to COVID-19.
- Legislative Assembly and statutory offices expense is \$21.4 million in 2021 which is comparable to prior year actuals as well as the budgeted amount.

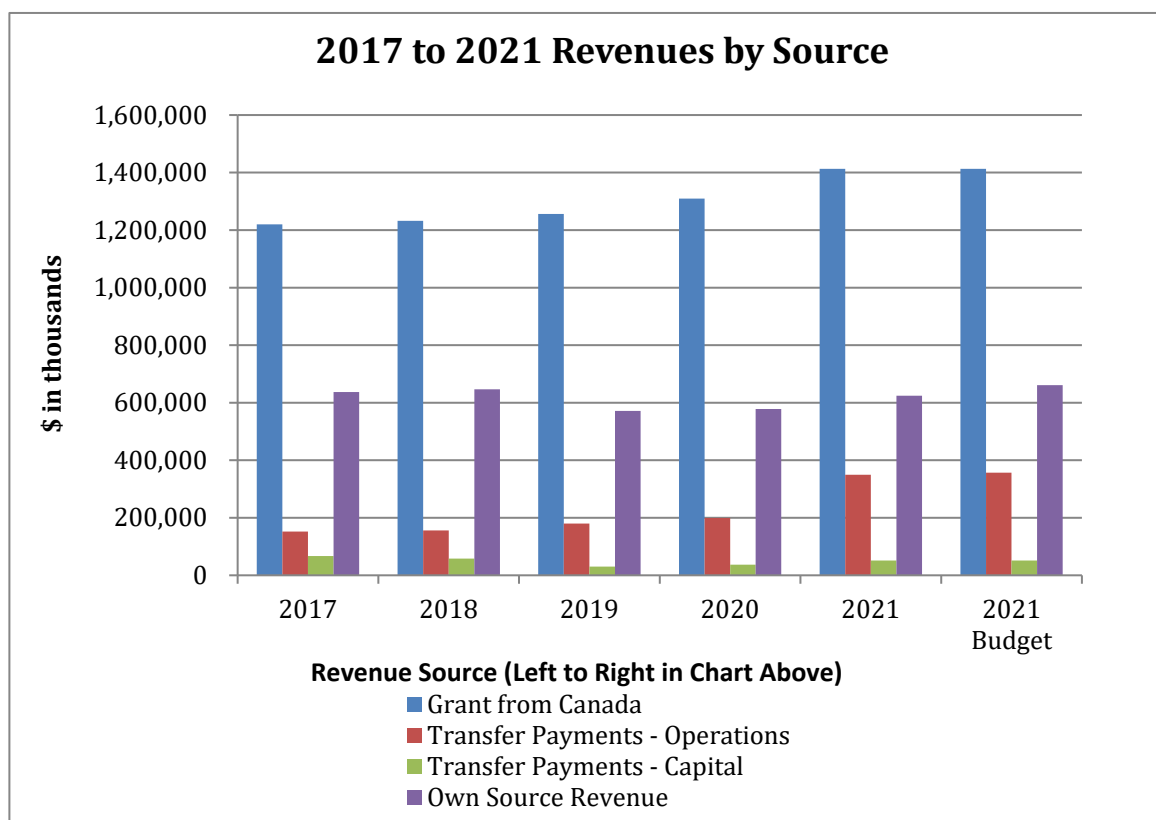
Revenues

The Government funds programs and services through a combination of transfers from the federal government, own-source revenues, and non-renewable resource revenues.

Total revenue in 2021 is \$2.4 billion, a decrease of \$43.2 million or 1.7% from the original budget. This decrease is primarily due to lower than budgeted general revenues because of \$8.7 million in waived fees to cushion residents from COVID-19 and \$38.3 million less taxation revenues than budgeted as the economy was weakened by COVID-19.

The Government's major own-source revenues, corporate and personal income tax, tobacco tax, fuel tax, and payroll tax (excluding non-renewable resource revenues) were 22.9% of total revenues indicating a reliance on the Territorial Formula Financing Grant. Grants and transfer payments from Canada accounted for 74.4% of total revenues for the current year.

The Territorial Formula Financing Grant is \$1.4 billion in 2021, an increase of \$103.5 million from 2020. This is due to an increase in the Grant's Gross Expenditure Base. Resource revenues increased by \$42.7 million from prior year mainly due to work bid deposits that were forfeited by third parties during the year.



Territorial Formula Financing Grant from Canada

The Territorial Formula Financing Grant is \$1.4 billion in 2021, an increase of \$103.5 million from 2020. This is due to an increase in the Grant's Gross Expenditure Base.

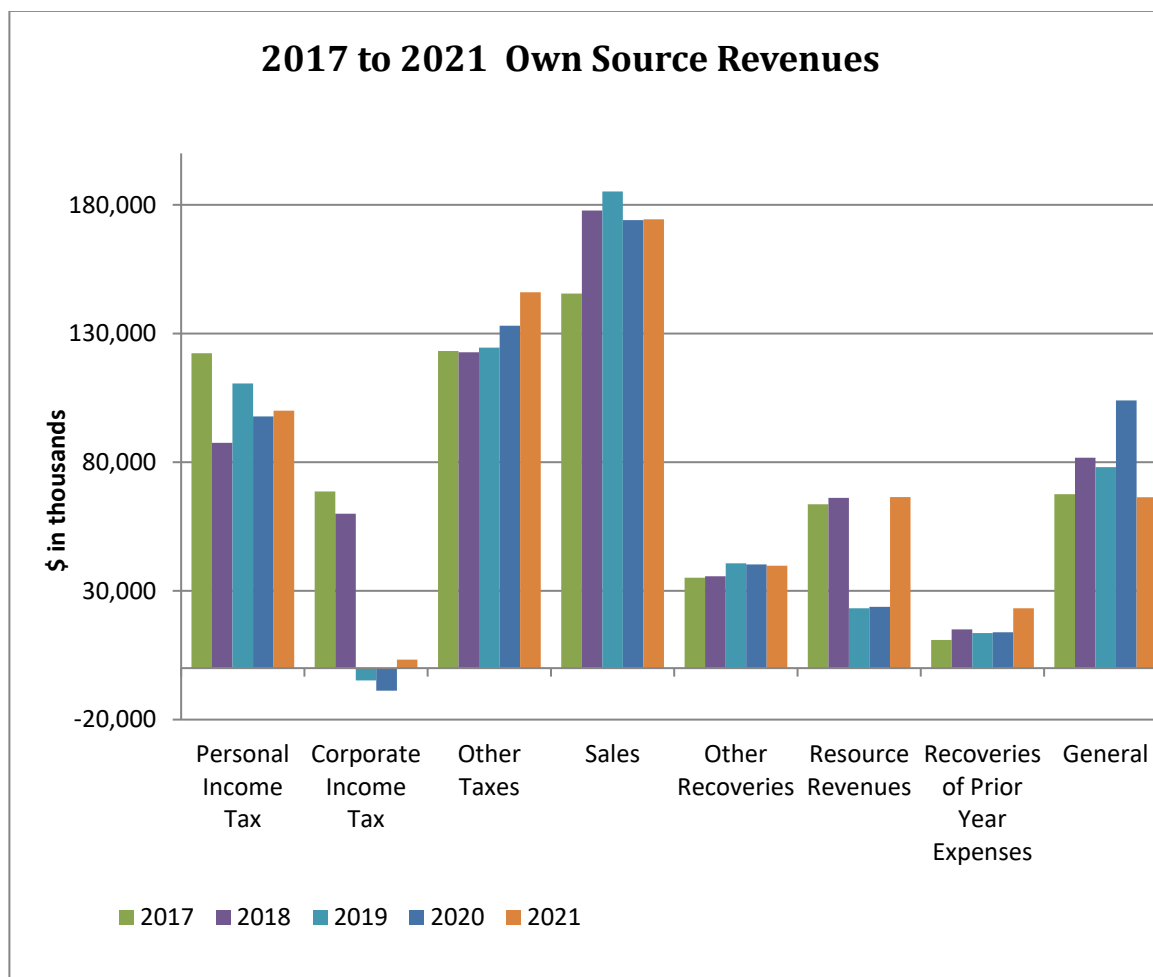
The Territorial Formula Financing Grant is an annual formula-based calculation based on a three-year moving average of data, which includes a two-year lag, to fill the fiscal gap between the Government's expenditure needs and its ability to raise revenues. The NWT's Grant equals the difference between its Gross Expenditure Base and a measure of revenue capacity known as eligible revenues.

The Gross Expenditure Base is an estimate of the expenditure requirements of the Government, which considers the higher costs and needs in the NWT to deliver public services of similar quality to those in the provinces. The Gross Expenditure Base is increased annually by the growth in Territorial and local government spending and the growth in the NWT population relative to the growth in the Canadian population. Eligible revenues are calculated by determining what the Government could have raised in revenues at national average tax rates and reducing that amount by a 30 per cent Economic Development incentive. The resource revenue offset reduces the amount of the grant by 50 per cent of resource revenues, lagged by two years.

Transfer payments revenues related to the purchase or construction of a tangible capital asset, whether fully funded or cost-shared, are recognized as revenue in the period during which the transfer is authorized and eligibility criteria are met, except when and to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. This is another significant factor that contributes to revenues being unpredictable. For large projects; this causes revenue to be higher than it would normally be as expenditures related to this are capital in nature. The impact on operational expenses will be over future years as the asset is amortized.

Own-Source Revenue

Apart from corporate income tax, personal income tax, general and non-renewable resource revenues, other own-source revenues are proven to be consistent over the years. Corporate income tax revenue is volatile as it is dependent upon a small base of taxpayers.



Individual taxpayers are required to file their income tax returns by April 30th annually and corporate taxpayers file six months after the corporation fiscal year end for. To counter this delay, for a given tax year, the Government receives advance payments from Canada based on the federal estimate of the territorial tax to be collected by Canada Revenue Agency for that year. After taxpayers file their income taxes, the actual territorial taxes collected are compared against the advance payments the Government received in the previous year. If the taxes collected exceed the advance payments, the Government receives an extra payment for the difference. Conversely, if the taxes collected are less than the advance payments, the Government returns the difference to Canada.

Non-renewable resource revenues

In 2021 Non-renewable resource revenues is \$ 66.5 million an increase of \$42.7 million or 179.4% over 2020 and \$33.2 million or 99.7% increase compared to budget This increase in 2021 to actual is mainly due to work bid deposits held by the Government that were forfeited by third parties during the year.

Non-renewable resource revenues are subject to volatility and the revenue streams fluctuate annually based on production and work bid deposits that are forfeited. In addition, non-renewable resource revenues are generated as the resources are extracted and are therefore finite. Non-renewable resource revenues, after sharing with the federal and Indigenous partners (signatories to the Northwest Territories Lands and Resources Devolution Agreement) are used to fund infrastructure, pay down debt and contribute to the NWT Heritage Fund.

Taxation Revenues

Taxation revenue is \$249.4 million in 2021 an increase of \$27.3 million or 12.3% from 2020 and decreased by \$38.8 million or 13.5% from budget. The \$27.3 million increase from prior year is largely due to increase in corporate taxes and carbon taxes.

In 2021 corporate income tax revenues is \$3.3 million an increase of \$12.1 million or 137.6% from 2020. The increase is due to a \$24.3 million increase in payments based on prior year tax assessments offset by a \$12.1 million decline in advance payments related to the current tax year. In 2021 carbon tax collected is \$24.7 million, an increase of \$12.1 million or 95.2% over 2020. Carbon tax was introduced in September 2019 and its revenues were only realized for part of the year. A full year of carbon tax revenue was realized in 2021; which accounts for the increase from the prior year.

Other tax revenues remained comparable to prior year.

Other Own Source Revenues

Other own source revenues include sales, general, income from portfolio investments and recoveries. In 2021 other own source revenues is \$285.4 million a decrease of \$32.9 million or 10.3% from 2020 and a decrease of \$50.8 million or 15.1% from budget. The decrease to both actual and budget is mainly due to decline in general revenues. In 2021 general revenues is \$66.4 million a decrease of \$31.6 million or 32.3% from 2020 and a decrease of \$70.5 million or 51.5% from budget. The decrease in actual general revenues was mainly due to regulatory and sundry and other revenues which decreased by \$26.8 million or 31.2% from 2020. The decrease in regulatory and sundry and other revenues over

prior year and budget is attributable to fees such as the Deh Cho bridge tolls, truck permits, NWT airport landing fees that were waived in 2021 due to the COVID-19 pandemic.

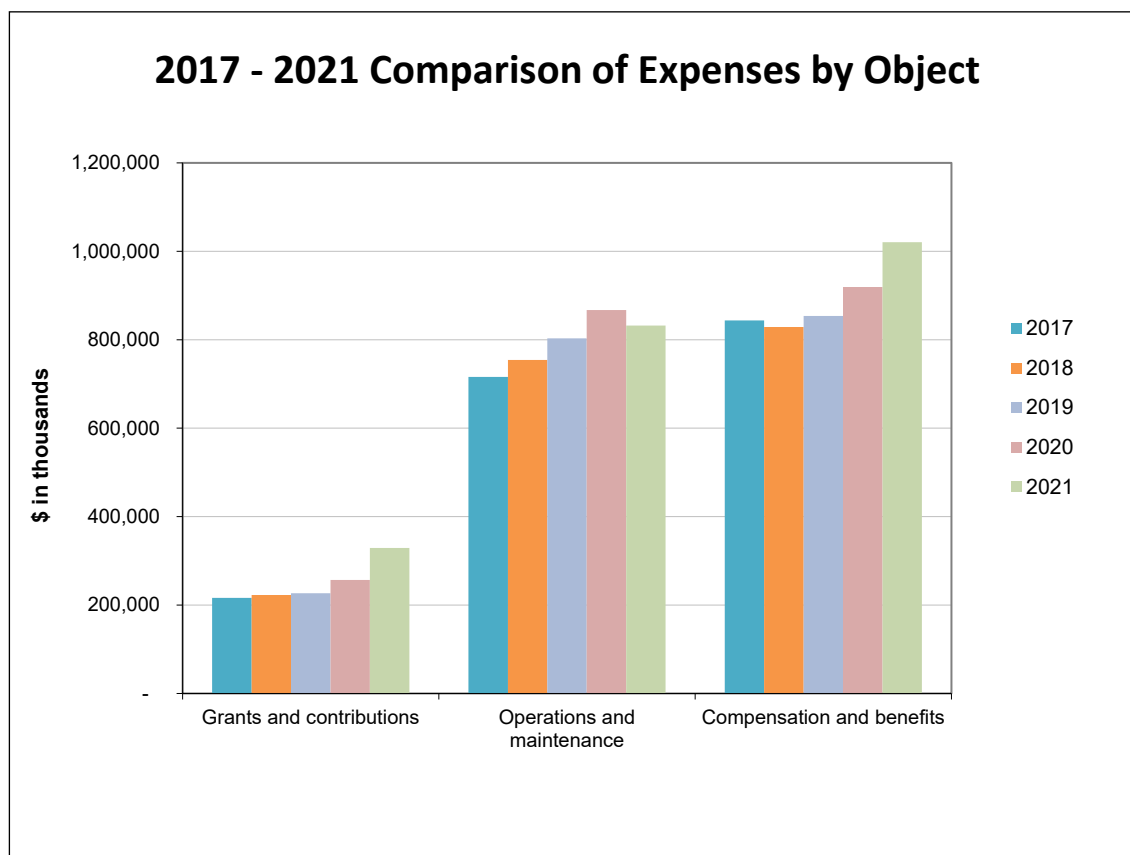
Expenses

Balancing a budget entails not only controlling expenses but also finding the most effective and efficient mix of programs. The Government spends the majority of its budget on social programs (education, health, social services and housing, general government and infrastructure), with the remaining budget allocated to justice, environment and economic development, the legislative assembly and statutory offices.

Any additional resources to improve a service often have to be made at the expense of other important needs and recognizing that revenue generation tend to be more unpredictable than expenses in any given year due to the volatility in corporate income tax; as the majority of corporate income tax revenues are generated by a small number of resource based tax payers, whose taxable income fluctuates depending on production and global commodity prices.

Expense by object

The Government report expense by object on Schedule B of the Consolidated Public Accounts. The most significant expense by object lines are depicted below.



Total expenses in 2021 are \$2.3 billion; this is 4.2% higher than budget and 6.7% higher than 2020. The increase in 2021 expenses over budget is mainly due the unbudgeted COVID-19 expenses.

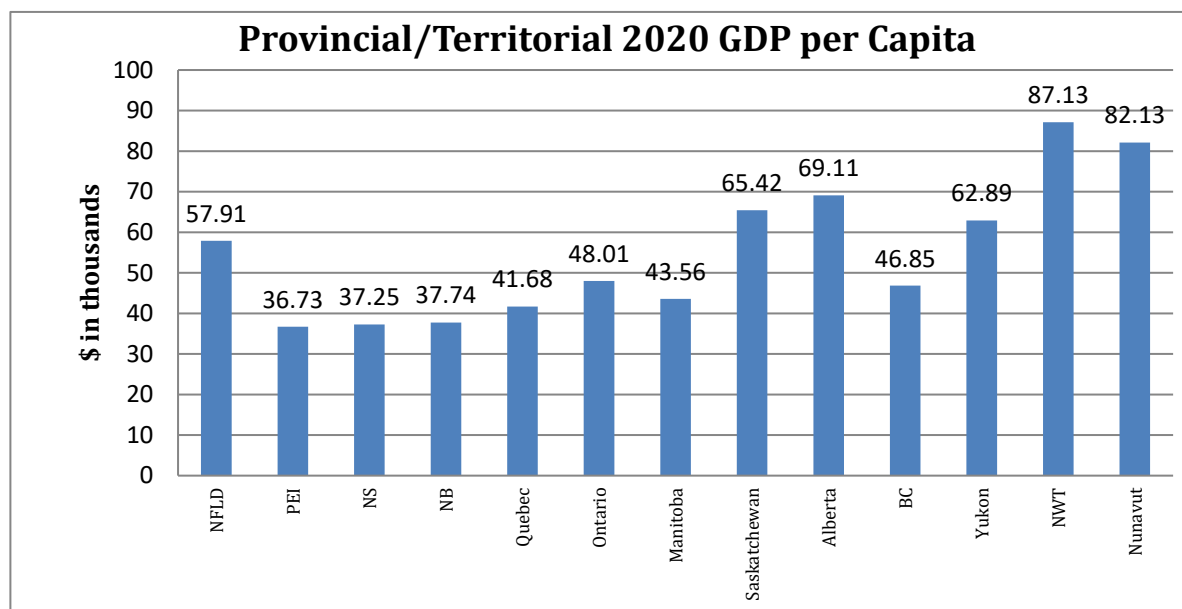
- Grants and contribution expense is \$359.4 million in 2021. This was \$102.7 million or 40.0% more than 2020 and \$8.7 million or 2.4% less than budgeted. The increase over prior year is attributable to Finance \$49.7 million COVID-19 support funding provided to businesses, including wage top up support; Health and Social Services \$11.6 million COVID-19 support funding for safe restart, shelter expenses and child and family services as well as funding of the Covid Secretariat; Housing Corporation \$14.2 million providing support to homelessness assistance grants and NTHSSA \$16.2 million funding provided for child and family initiative, Avens Community for seniors, work force planning initiative.

- Operation and Maintenance expense is \$800.8 million in 2021. This was \$66.5 million or 7.7% less than 2020 and \$29.5 million or 3.8% more than budgeted. The decrease is attributable to lower utilization of inpatient and outpatient hospital services and physician services provided to NWT residents outside the NWT \$13.8 million; and lower utilization of program and drug rebates received for the Supplementary Health Benefit program of \$2.5 million. Infrastructure deferred maintenance is less by \$2.0 million due to COVID-19 restrictions.
- Compensation and benefits expense is \$1.02 billion in 2021. This was \$99.2 million or 10.8% more than 2020 and \$70.85 million or 7.5% more than budgeted. The increase in compensation and benefits is attributable to a 2.0% collective agreement increase. There was also a \$5.7 million increase in NTHSSA locum expenses. The compensation expense for NTHSSA increased by \$30.3 million due to the huge demand for health care to address COVID-19 outbreak. The provision health and safety measures implemented by the government like proving testing, administering vaccines and enforcing public health orders resulted in increased compensation expense.

Provincial Comparisons

GDP Per Capita Comparison

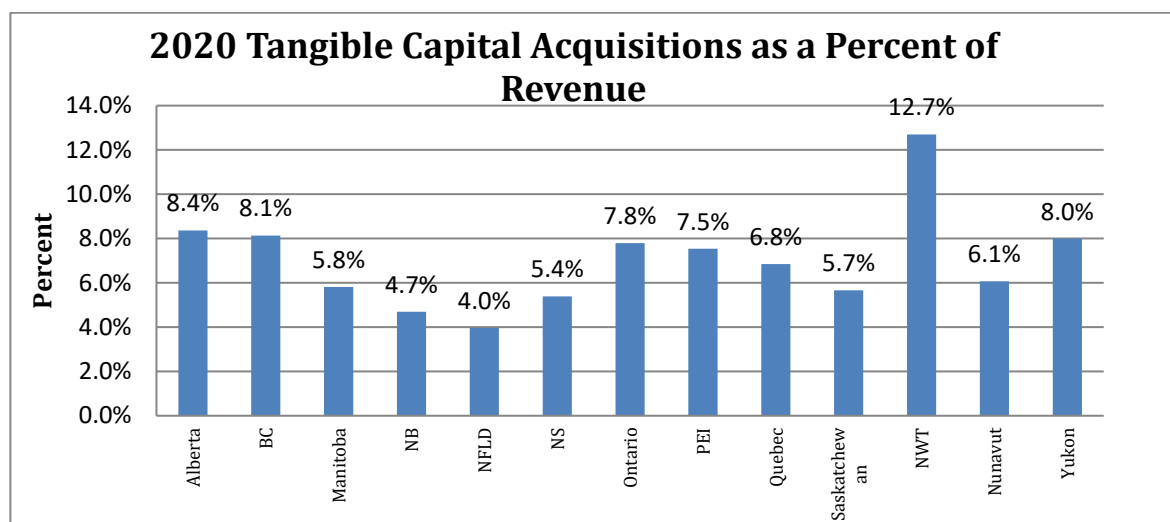
The NWT currently has the highest GDP per capita in Canada. This is an important indicator to note when considering GDP statistics as it shows that while the NWT has a relatively small population our GDP per capita is large by comparison.



Statistics Canada. Population estimates on Apr 1, 2021 and GDP Gross domestic product (GDP) at basic prices, by industry, provinces, and territories. Release date – May 3, 2021.

TCA Acquisitions as Percentage of Revenue Comparison

In 2020, at 12.7%, the Government has the highest percentage of revenue invested in infrastructure compared to other Territories and Provinces.



Source: Figures calculated based on 2019-20 Provincial/Territorial Public Accounts of the various senior governments

RISKS AND UNCERTAINTIES

The Government is subject to risks and uncertainties that arise from variables which the Government cannot directly control. These risks and uncertainties include:

- Changes in economic factors such as economic growth or decline, commodity and non-renewable resource prices, inflation, interest rates, marketplace competition, population change, personal income and retail sales;
- Exposure to interest rate risk, credit risk, and liquidity risk;
- Changes in transfers from the federal government;
- Utilization of government services;
- Other unforeseen developments including unusual weather patterns and natural and other disasters;
- Criminal or malicious attacks, both cyber and physical in nature, potentially resulting in business interruption, privacy breach and loss of, or damage to, information, facilities and equipment;
- Factors that could hinder the safe delivery of products and services;
- Outcomes from litigation, arbitration and negotiations with third parties;
- Changes in reported results where actual experience may differ from initial estimates as discussed in the Public Accounts – Section I (note 2) and
- Changes in accounting standards.

The Government uses information from banks and private industry when developing the underlying assumptions for fiscal forecasts during budget development and when updating the underlying assumptions throughout the fiscal year.

The COVID-19 Pandemic has caused disruption to businesses and caused economic slowdown. COVID-19 increases the risks and uncertainties to the Government's financial position and operations.

COVID-19 IMPACT

The COVID-19 pandemic impacted the Government's fiscal results for the year ended March 31, 2021, the first full year operating in a COVID-19 environment since the global pandemic was declared. COVID-19 impacted the economy through increased cost of \$148.6 million for health and safety measures taken and the stimulus spending in the form of financial support programs to aid economic recovery and to ease the burden of the pandemic on the NWT business and residents. COVID-19 also resulted in increased transfer payments receipts for cost shared programs with the Government of Canada of \$123.2 million.

Health and safety measures, with assistance from the federal government, were implemented. The measures taken:

- provided testing and contact tracing;
- supplied personal protective equipment;
- delivered vaccines;
- addressed health care system capacity shortages;
- provided support for a safe return to classrooms;
- controlled and prevented infections in vulnerable populations;
- supported municipalities in their response to COVID-19; and
- Imposed public health orders and closures.

Financial support programs were delivered to sectors most impacted by pandemic-related public health orders and closures, including the:

- Licensed childcare program support;
- Labour Market Recovery Wage Program;
- Aviation Sector supports;
- COVID Secretariat programs;
- NWT Wage top up program and;
- Self isolation support program

The following fees were waived for residents and business:

- Deh Cho Bridge tolls;
- Truck permits;
- NWT airport landing fees and;
- Leases, licences, and concession fees at all NWT airports.

The Government benefited from increased transfer payments from Canada for financial support programs and health and safety measures.

The unprecedented and evolving nature of the COVID-19 pandemic continues to provide a level of uncertainty in the Government's financial position and operating results.

APPENDIX A

COMPLETION OF ENTITIES CONSOLIDATED WITHIN THE PUBLIC ACCOUNTS

The following table lists the consolidated entities and completion date of their audited financial statements.

Entity	Due Date	Extension Due Date	Completion Date
Beaufort Delta Divisional Education Council	28-Sep-20		08-Aug-20
Commission scolaire francophone Territoires du Nord-Ouest	28-Sep-20		21-Sep-20
Dehcho Divisional Education Council	28-Sep-20		18-Sep-20
Dettah District Education Authority	28-Sep-20		25-Sep-20
N'dilo Divisional Education Council	28-Sep-20		24-Sep-20
Sahtu Divisional Education Council	28-Sep-20		20-Aug-20
South Slave Divisional Education Council	28-Sep-20		14-Aug-20
Yellowknife Catholic Schools	28-Sep-20		16-Sep-20
Yellowknife No.1 District Education Authority	28-Sep-20		08-Sep-20
Aurora College	28-Sep-20	27-Nov-20	26-Nov-20
Northwest Territories Health and Social Services Authority	29-Jun-21	27-Aug-21	18 Nov 21
Hay River Health and Social Services Authority	29-Jun-21		25-Jun-21
Tłı̨chǫ Community Services Agency	29-Jun-21		02-Jul-21
Arctic Energy Alliance	29-Jun-21		15-Jun-21
Northwest Territories Hydro Corporation	29-Jun-21	27-Aug-21	29-Jun-21
Northwest Territories Business Development and Investment Corporation	29-Jun-21	27-Aug-21	25-Aug-21
Northwest Territories Heritage Fund	29-Jun-21	29-Jul-21	7-Jul-21
Northwest Territories Housing Corporation	29-Jun-21	27-Aug-21	27-Aug-21
Northwest Territories Human Rights Commission	29-Jun-21		29-Jun-21
Inuvialuit Water Board	29-Jun-21		17-Jun-21
Status of Women Council of the Northwest Territories	29-Jun-21		23-Jun-21
Northwest Territories Surface Rights Board	29-Jun-21		28-Jun-21