

**Beaufort Delta Health & Social Services**

**Financial Statements**

**March 31, 2016**

---

## Beaufort Delta Health & Social Services

### Financial Statements

---

March 31, 2016

Page

	Management's Responsibility for Financial Reporting	2
	Management Discussion and Analysis	3
	Independent Auditors' Report	7
Statement I	Statement of Financial Position	9
Statement II	Statement of Operations	10
Statement III	Statement of Changes in Net Financial Debt	11
Statement IV	Statement of Cash Flows	12
	Notes to Financial Statements	13
Schedule A	Schedule of Contributions from GNWT	27
Schedule A-1, A-2	Schedules of Detailed Contribution Funding and Expenditures	28
Schedule B	Schedule of Recoveries	30
Schedule C	Schedule of Other Contributions	31
Schedule D	Schedule of Other Income	32
Schedule E	Schedule of Expenses	33
Schedule F	Schedule of Reserves	34

Tel: 867-777-8182  
Fax: 867-777-8054  
Web: [www.bdhssa.hss.gov.nt.ca](http://www.bdhssa.hss.gov.nt.ca)**To the Minister of Health and Social Services  
Government of the Northwest Territories****Management's Responsibility for Financial Reporting  
For the Year Ended March 31, 2016**

The Management Discussion & Analysis, Financial Statements, Schedules and Notes herein submitted have been reviewed by management. They provide full disclosure and accurately reflect the financial and non-financial condition of the Authority in all material respects and in accordance with Canadian Public Sector Accounting Standards (PSAS) as well as the Financial Administration Manual (FAM) of the Government of the Northwest Territories.

Management hereby asserts that adequate internal controls exist to ensure that transactions are complete, accurate and timely, appropriately authorized and include only valid transactions of the entity; that duties related to processes are appropriately segregated, that assets are safeguarded and that proper records are maintained. Controls further include quality standards regarding the hiring and training of employees, that ensure the adequate maintenance of written policies and procedural manuals and that further provide for appropriate accountability for performance within well-defined areas of responsibility. The operations and administration of the Authority have been conducted within the statutory powers of the Authority. The operations and administration of the Authority as well as the supporting internal controls of the Authority are regularly monitored to ensure their effectiveness and their continued compliance with all relevant legislation, standards, directives and policies including but not limited to the Financial Administration Act, PSAS, FAM, Human Resources Manual, Ministerial Directives and the policies of the Authority. Any non-compliance has been specifically identified and has been communicated to the Minister and Deputy Minister.

Management hereby asserts that auditors have been provided with all relevant records and documentation as well as unrestricted access to the same. Management is not aware of any undisclosed irregularities involving management or employees with either current or potential impact on financial results, fraud or suspected fraud, disbursements made for purposes not consistent with an appropriation, irregular commitments including those in the form of guarantees, violations or possible violations of laws or regulations, claims or litigation, known or suspected environmental site contaminations or of any other undisclosed environmental or safety hazards within its jurisdiction.

The auditors annually provide an independent, objective audit for the purpose of expressing an opinion on the financial statements in accordance with Canadian generally accepted auditing standards. The auditors also consider whether the transactions that have come to their notice in the course of this audit are, in all significant respects, in accordance with specified legislation and directives from the Department of Health and Social Services of the Government of the Northwest Territories.

Approved and Confirmed on behalf of Beaufort Delta Health & Social Services



Arlene Jorgensen, B.A., B.S.W.  
Chief Executive Officer  
Beaufort Delta Health & Social Services

June 28, 2016

## Management Discussion Analysis

March 31, 2016

**Introduction**

The Beaufort-Delta Health and Social Services Authority (BDHSSA) has a mandate to provide leadership in defining and implementing a vision for health care and a framework for health systems. The Authority assesses, promotes and protects the health and well-being of the Beaufort-Delta population. The Vision Statement of the BDHSSA is A region where people are empowered to live healthy lives. The Mission is "To work together with individuals, families and communities to support health and well-being.

The BDHSSA is currently governed by Mr. Peter Clarkson, who is appointed by the Minister of Health to the position of Public Administrator.

The Authority delivers publicly-funded health and social services under the Hospital Insurance and Health and Social Services Administration Act. The Authority works with a range of stakeholders to provide defined health and social services to empower people to live healthy lives.

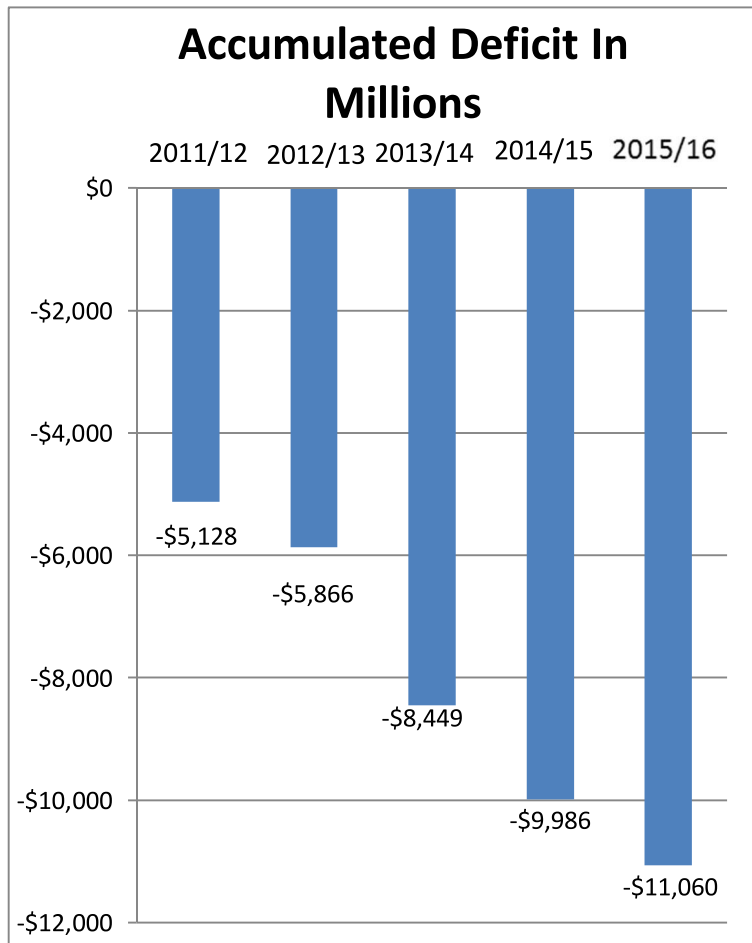
The Authority is committed to assisting and encouraging Beaufort-Delta residents in achieving their best possible health and well-being. We do this by overseeing and delivering a complex, multi-faceted health and social services care system.

The BDHSSA serves a population of approximately seven thousand one hundred people (7,100). A Public Administrator appointed by the Minister provides strategic direction and vision to the health and/or social services facilities in the region: Aklavik, Fort McPherson, Inuvik, Paulatuk, Sachs Harbour, Tsiigehtchic, Tuktoyaktuk and Ulukhaktok. These communities range in size from 120 people (Sachs Harbour) to 3,600 people (Inuvik).

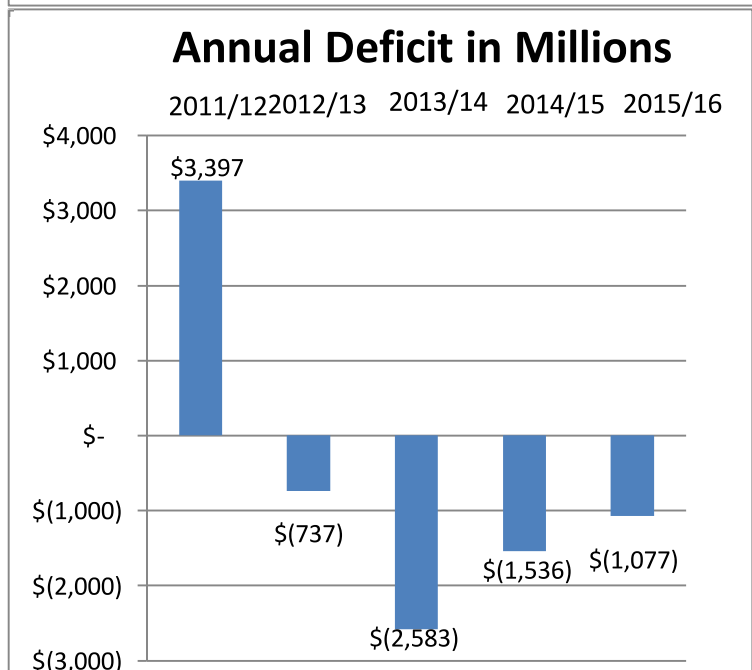
The Inuvik Regional Hospital is the only hospital located above Canada's Arctic Circle. This 51 bed (class D) accredited hospital offers acute, long term, preventative and rehabilitative care as well as elective and emergency surgery. The BDHSSA is funded for nine physicians to provide a full range of medical services to eight communities in the Beaufort-Delta region. Clients with significant needs or those in emergency situations are transferred from the Beaufort-Delta, Fort Good Hope and Colville Lake to Inuvik and by air medevac to services outside the region if specialized treatment is required. The hospital has an affiliation with the University of BC medical programs and provides teaching and mentoring to residents and students (at least one resident and one student per month).

The Authority has a dedicated workforce of approximately 246 employees and the administration of approximately 75 contracted services providers.

## Financial Condition:



As at March 31, 2016 the BDHSSA incurred an operating deficit of \$1,159,667 thereby increasing the accumulated operating deficit to \$11,063,865.



The Beaufort-Delta Health and Social Services Authorities accumulated deficit can be attributed to a number of factors:

1. This year the Authority incurred relocation expenses for staff hiring of both permanent and locum staff of \$1,233,000 which is very close to last year's costs. This operating cost is not part of the Authorities base budget. As a result the Authority has to fund staff relocation in/out from its existing budget sources. The Authority has made steps to reduce this relocation in/out cost by handling its own travel booking. The Authority has also taken on the recruitment of nurses to eliminate the extra costs of using an agency.

2. The cost of medical supplies, drugs and vacancies were \$355,000 over budget caused by increased costs, increased standards and changes to treatment plans required to improve patient care and safety.
3. The authority was \$741,000 over budget in overtime, \$993,000 over budget for callback across the organization.
4. The authority was 208,000 over budget for responsibility pay. This is compensation for individuals who cover work duties for a position at a higher level when the incumbent is on annual or position is vacant.
5. Shortfall in contracted services of \$466,000, this is the difference between the funding and the cost of delivering the services. The cost of delivering the services would greatly increase if the services were provided by our own forces or through southern placement.

The Health Authority did not receive any forced growth funding this fiscal year. The Health Authority did receive \$286,000 in one time funding to offset cost for referred out lab services, physician maternity / paternity leave. The Health Authority received \$88,000 to cover increased cost of Northern Allowance.

The Authority did receive funds for two programs and additional \$150,000 for the Healthy Families Program and \$221,000 for the Midwifery Program.

The authority has not received any funding to cover overtime which is governed by the collective agreement, relocation of staff for work, or funds to cover the shortfall in contracted services.

### **Operating Environment:**

There are a number of improvements that have reduced the historical operating deficit for the Authority.

This year the Authority has continued to have substantial billing for patients services to third parties of \$831,000. In addition the Authority has been able to recover \$270,000 in other services such as dietary and dental surgery. Further, the Authority was able to recover an additional \$806,000 for patient and staff accommodations. The Authority also recovered \$1,659,631 from the provision of Non-Insured Health Benefits. The demand for quality health care in the region continues to show forced growth which result in increased operational costs. Management has endeavored to actively control and monitor budgets to secure best use of available resources and to ensure quality care for our clients.

The key cost driver continues to be the care required for the residents of the Beaufort-Delta resulting from the number of our population who are aging and requiring additional services and the costs related to providing these services. This operating year the Inuvik Regional Hospital had 8,276 patients visit the general clinics, and 3,994 visit the walk in clinic. The emergency department had 6,649 patients. The Authority's laboratory provided services to 5,479 patients. BDHSSA's operating room provided 63 surgeries and 325 day surgeries and 397 pre-operating visits during this fiscal year. There were also 1,743 specialist appointments during the year. The total number of patient visits to the Inuvik regional Hospital for this fiscal period was 26,965 visits.

All of the Community Health Centre's combined together had 17,510 patient visits during 2015. In addition our Physicians saw 2,577 patients in the Community Health Centre. The Community Health Centre's also had 3,774 after hour calls. The community Home Support Workers made 533 home care visits in the communities excluding Inuvik.

During April 1, 2015 to March 31, 2016 there have been 443 intake reports for 805 identified children of concern in the Beaufort Delta Health and Social Services Region. There was 274 of these calls during the day and 169 are reported after hours.

### **Summary and Outlook:**

While recognizing the GNWT is in a period of fiscal restraint the realities of health and social services program delivery requires increased funding, the cost of maintaining basic services and the cost of recruiting and retaining professionals from the south continues to grow.

Our Authority continues to be challenged by the DHSS to submit a balanced budget and live within our means. This year BDHSSA implemented many cost saving actions that will reduce our budget deficit and allow us to strive towards a balanced budget. The cost saving actions take time to implement and this delay's the cost saving to future time periods. The Authority also has to comply with GNWT contracts and regulations that limit cost save opportunities. The Authority continues to look for opportunities to reduce costs and find alternative methods of delivering programs and services in our collaborative effort with the DHSS and our stakeholders to find solutions for delivering health and social services in the NWT so that all residents have access to basic health and social services regardless of where they live, that the physical, mental and social health of individuals, families and communities will improve and that we do this in an affordable way.

We will continue to provide quality services to the people in our region, delivering services that are client-focused, universally available, accessible, accountable and adaptable to our diverse needs as determined by the people of the region. The resources provided to the Authority have increased and have resulted in a much smaller operating deficit for the Authority. If the level of resources provided was to match the level of services the Authority is obligated to deliver, had active partners, was allowed to determine the best courses of action and aggressively manages its day-to-day operations we would be able to achieve a balance between client-focused high quality service and sustainability.



Arlene Jorgensen B.A., B.S.W.

Chief Executive Officer  
Beaufort-Delta Health and Social Services Authority



## **Independent Auditors' Report**

### **To the Minister of Health and Social Services Government of the Northwest Territories**

We have audited the accompanying financial statements of the Beaufort Delta Health & Social Services as at March 31, 2016, which comprise the statement of operations and the statements of financial position, changes in net financial debt, and cash flows for the year then ended and a summary of significant accounting policies and other explanatory information. We have also audited the revenues and expenditures for all programs funded through contribution agreements with the Department of Health and Social Services which total \$250,000 or more as listed on Schedule A.

#### *Management's Responsibility for the Financial Statements*

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. Management is also responsible for the preparation of the schedule of revenues and expenditures of all programs funded through contribution agreements with the Department of Health and Social Services which total \$250,000 or more in accordance with the financial guidelines of the Department of Health and Social Services.

#### *Auditors' Responsibility*

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.



## **Independent Auditors' Report (continued)**

### *Basis for Qualified Opinion*

Salaries and related benefits paid to employees of the Authority are administered by the Government of the Northwest Territories and are audited as part of the Government of the Northwest Territories' audit. Our audit scope was limited as we did not audit the components of compensation and benefits expenditures and related balances. Accordingly, we were not able to determine whether any adjustments might be necessary to compensation and benefits expenditures, payroll liabilities, employee future benefits, net financial debt, and accumulated deficit as well as note disclosures associated with transactions and year-end balances relating to compensation and benefits.

### *Qualified Opinion*

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion paragraph, the financial statements present fairly, in all material aspects, the financial position of the Beaufort Delta Health & Social Services as at March 31, 2016, and its financial operations, changes in its net debt, and its cash flows for the year then ended in accordance with Canadian public sector accounting standards, applied on a basis consistent with the preceding year. Furthermore, except for the limitation relating to payroll as described above, Schedule A presents fairly, in all material respects, the revenues and expenditures of all programs funded through contribution agreements with the Department of Health and Social Services which total \$250,000 or more for the year ended March 31, 2016, in accordance with the financial guidelines of the Department of Health and Social Services.

### *Report on Other Legal and Regulatory Requirements*

We further report in accordance with the Financial Administration Act of the Northwest Territories that, in our opinion, proper books of account have been kept by the Authority, the financial statements are in agreement therewith, and the transactions that have come under our notice have, in all material aspects, been within the statutory powers of the Authority.

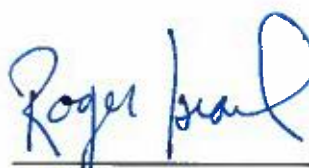
**Yellowknife, Northwest Territories  
June 28, 2016**

*Crowe MacKay LLP*  
**Chartered Accountants**

**Beaufort Delta Health & Social Services****STATEMENT I****Statement of Financial Position**

<b>As at March 31,</b>	<b>2016</b>	<b>2015</b>
<b>Financial Assets</b>		
Cash (Note 4)	\$ 3,397,686	\$ 1,018,960
Special Purpose Funds (Note 5)	119,915	119,915
Accounts Receivable (Note 8)	1,700,819	1,944,964
Trust Assets (Note 17)	173,322	206,287
	<b>5,391,742</b>	<b>3,290,126</b>
<b>Liabilities</b>		
Accounts Payable and Accrued Liabilities (Note 10)	2,179,583	1,224,114
Payroll Liabilities (Note 10)	12,175,810	10,101,217
Deferred Revenue (Note 11)	19,233	-
Contributions Repayable (Note 12)	15,768	15,768
Employee Future Benefits (Note 16)	2,498,042	2,372,189
Trust liabilities (Note 17)	173,322	206,287
	<b>17,061,758</b>	<b>13,919,575</b>
<b>Net Financial Assets (Debt)</b>	<b>(11,670,016)</b>	<b>(10,629,449)</b>
<b>Non-Financial Assets</b>		
Inventories Held for Use (Note 9)	490,882	519,704
Prepaid Expenses (Note 19)	115,269	123,379
	<b>606,151</b>	<b>643,083</b>
<b>Accumulated Surplus / (Deficit) (Note 20)</b>	<b>\$ (11,063,865)</b>	<b>\$ (9,986,366)</b>
<b>Contractual Obligations (Note 23)</b>		
<b>Contingent Liabilities (Note 24)</b>		

Approved on behalf of the Authority

  
Arlene Jorgensen, B.A., B.S.W.  
Chief Executive OfficerRoger Israel, BA, CGA  
Director of Finance and Operations

## Beaufort Delta Health &amp; Social Services

## Statement of Operations

For the year ended March 31,	2016		2015
	(Unaudited) Budget	Actual	Actual
<b>Revenue</b>			
Contributions from GNWT (Schedule A)	\$ 47,407,693	\$ 48,200,318	\$ 46,703,500
Contributions from other sources (Schedule C)	-	101,545	-
Interest income	5,000	3,087	19,812
Other income (Schedule D)	-	-	-
Recoveries (Schedule B)	2,100,575	3,538,990	3,817,313
Recoveries from prior years' expenses	-	208,021	170,000
	49,513,268	52,051,961	50,710,625
<b>Expenses</b>			
Administration and support	8,362,788	9,814,701	10,046,451
Nursing inpatient services	9,620,566	10,303,847	9,935,285
Ambulatory care	6,439,134	6,953,925	6,872,507
Diagnostic and therapeutic	3,619,559	4,580,728	4,519,948
Regional health	10,039,102	10,704,769	10,295,636
Regional social services	11,322,924	10,658,595	10,440,508
Education	-	13,144	63,553
Undistributed	109,195	99,751	73,290
<b>Total Expenses (Schedule E)</b>	49,513,268	53,129,460	52,247,178
<b>Operating Surplus / (Deficit)</b>	-	<b>(1,077,499)</b>	(1,536,553)
<b>Prior Year Funding Received (Note 25)</b>	-	<b>(208,021)</b>	(170,000)
<b>Operating Surplus / (Deficit) Before Prior Year Funding</b>	-	<b>(1,285,520)</b>	(1,706,553)
<b>Unfunded Items</b>			
Change in employee leave and termination benefits (Note 16)	-	125,853	69,583
<b>Annual Surplus / (Deficit) Before The Following</b>	-	<b>(1,159,667)</b>	(1,636,970)
Rent expense - GNWT assets provided at no cost (Note 22)	-	(2,066,186)	(1,998,442)
Grant-in-kind - GNWT assets provided at no cost (Note 22)	-	2,066,186	1,998,442
<b>Annual Surplus / (Deficit)</b>	-	<b>(1,159,667)</b>	(1,636,970)
<b>Opening Accumulated Surplus / (Deficit)</b>	-	<b>(9,986,366)</b>	(8,449,813)
<b>Closing Accumulated Surplus / (Deficit) (Note 20)</b>	\$ -	<b>\$ (11,063,865)</b>	\$ (9,986,366)

## Beaufort Delta Health &amp; Social Services

## Statement of Changes in Net Financial Debt

For the year ended March 31,	2016		2015
	(Unaudited) Budget	Actual	Actual
<b>Operating Surplus / (Deficit)</b>	\$ -	\$ (1,077,499)	\$ (1,536,553)
<b>Adjustments</b>			
Decrease / (increase) in inventories held for use	-	28,822	1,669
Decrease / (increase) in prepaid expenses	-	8,110	18,002
<b>(Increase) / Decrease in Net Financial Debt</b>	-	<b>(1,040,567)</b>	(1,516,882)
<b>Opening Net Financial Debt</b>	<b>(10,629,449)</b>	<b>(10,629,449)</b>	(9,112,567)
<b>Closing Net Financial Debt</b>	<b>\$ (10,629,449)</b>	<b>\$ (11,670,016)</b>	<b>\$ (10,629,449)</b>

## Beaufort Delta Health &amp; Social Services

## Statement of Cash Flows

For the year ended March 31,	2016	2015
<b>Cash Provided By (Used In)</b>		
<b>Operating Transactions</b>		
Operating Surplus / (Deficit)	\$ (1,077,499)	\$ (1,536,553)
Items not affecting cash:		
<b>Changes in Non-cash Assets and Liabilities</b>		
Decrease / (increase) in accounts receivable	244,145	898,953
Decrease / (increase) in inventories for use	28,822	18,002
Increase / (decrease) in accounts payable and accrued liabilities	955,469	(187,870)
Increase / (decrease) in payroll liabilities	2,074,593	1,280,904
Increase / (decrease) in deferred revenue	19,233	-
Increase / (decrease) in employee future benefits	125,853	69,583
Increase / (decrease) in prepaid expenses	8,110	1,669
<b>Cash Provided by (Used for) Operating Transactions</b>	<b>2,378,726</b>	<b>544,688</b>
<b>Investing Transactions</b>		
Disposition of portfolio investments	-	-
Acquisition of portfolio investments	-	-
<b>Cash Provided by (Used for) Investing Transactions</b>	<b>-</b>	<b>-</b>
<b>Capital Transactions</b>		
Acquisition of tangible capital assets	-	-
Proceeds of disposition of tangible capital assets	-	-
<b>Cash Provided by (Used for) Capital Transactions</b>	<b>-</b>	<b>-</b>
<b>Financing Transactions</b>		
Net proceeds from capital lease obligations	-	-
Other	-	-
<b>Cash Provided by (Used for) Financing Transactions</b>	<b>-</b>	<b>-</b>
<b>Increase / (decrease) in cash and cash equivalents</b>	<b>2,378,726</b>	<b>544,688</b>
<b>Cash and cash equivalents, beginning of year</b>	<b>1,138,875</b>	<b>594,187</b>
<b>Cash and cash equivalents, end of year</b>	<b>\$ 3,517,601</b>	<b>\$ 1,138,875</b>
<b>Represented by:</b>		
Cash	\$ 3,397,686	\$ 1,018,960
Special Purpose Funds	119,915	119,915
	<b>\$ 3,517,601</b>	<b>\$ 1,138,875</b>

Total interest paid during the year \$1,486 (2015 - \$(4,298))

---

# Beaufort Delta Health & Social Services

## Notes to Financial Statements

---

March 31, 2016

---

### 1. Authority

The Beaufort Delta Health & Social Services (the "Authority") operates under the authority of the *Hospital Insurance and Health and Social Services Act* of the Northwest Territories. The Authority was established on April 1, 1988 to manage, control, and operate the public health facilities and services assigned to it by the Northwest Territories Department of Health and Social Services.

The Authority is a public body performing a function of government in Canada. Paragraph 149 (1)(c) of the federal *Income Tax Act* provides that a public body performing a function of government in Canada is exempt from taxation.

### 2. Basis of Presentation and Significant Accounting Policies

These financial statements have been prepared in accordance with Canadian public sector accounting standards established by the Canadian Public Sector Accounting Board and by the directives of the Government of the Northwest Territories - Department of Health and Social Services ("DHSS"). Significant aspects of the accounting policies adopted by the Authority are as follows:

#### (a) Cash and cash equivalents

Cash and cash equivalents are comprised of bank account balances, net of outstanding cheques, and short term highly liquid investments that are readily convertible to cash and with a maturity date of 90 days or less from the date of acquisition.

#### (b) Funds

The Authority records financial information in individual funds that are segregated for the purpose of carrying on specific activities or attaining certain objectives. Funds established by the Authority are:

Operating Fund - reflecting activities associated with the Authority's day-to-day operations.

Leave and Termination Liability Fund - reflecting activities in employee leave and termination benefits combined with any amounts transferred from operations to fund these liabilities. This fund represents liabilities which will be funded in the year they become due through the regular annual allocations from the Government of the Northwest Territories ("GNWT").

Endowment and Special Purpose Fund - reflecting activities relating to endowments and other special purpose funds made available to the Authority under conditions specified by donors and other providers.

---

## Beaufort Delta Health & Social Services

### Notes to Financial Statements

---

March 31, 2016

---

#### 2. Basis of Presentation and Significant Accounting Policies (continued)

##### (c) Surplus reserves

The DHSS policy requires the Authority to establish the following reserves:

Surplus Reserve - reflects funds maintained in a reserve according to the DHSS Operations and Maintenance Surplus Retention Policy.

Termination Benefit Reserve - the funds received in advance for the severance liability of employees who were transferred to the Authority from the GNWT. These liabilities are reduced as employees are paid out upon termination of employment with the Authority.

The Authority does not have sufficient funds to establish either of these reserves.

##### (d) Tangible capital assets

The GNWT retains ownership of all tangible capital assets (TCA) used by the Authority, or purchased by the Authority (regardless of source of funding for the purchase). The GNWT amortizes TCAs over the estimated useful lives of the assets at the rates established in the Financial Administration Manual over the following terms:

Buildings	40 years
Mainframe and software systems	5 - 10 years
Leasehold improvements	Lesser of useful life or lease term plus renewal option

The TCAs used by the Authority and held on behalf of, or in trust for, the GNWT are not recognized by the Authority in the financial statements.

The statement of operations reflects the amount that would otherwise be considered amortization expense for the fiscal year with an offsetting corresponding amount as a Grant-In-Kind revenue.

##### (e) Inventories of supplies

Inventories of supplies include inventories held for use in the process of providing services and are distributed to clients at no charge or for a nominal charge. Inventories consist of pharmacy items, parts for various equipment, and office supplies. Inventories of supplies are valued at the lower of cost and replacement value.

##### (f) Accrued employee leave and termination benefits

In accordance with GNWT accounting policies specified for public agencies, the Authority annually accrues estimated employee leave and termination benefits payable.



---

# Beaufort Delta Health & Social Services

## Notes to Financial Statements

---

March 31, 2016

---

### 2. Basis of Presentation and Significant Accounting Policies (continued)

#### (g) Pension contributions

The Authority and its employees make contributions to the Public Service Superannuation Plan administered by the Government of Canada. These contributions represent the total liability of the Authority and are recognized in the accounts on a current basis.

The Authority and its contracted physicians make contributions to a physician directed investment fund administered by MD Management. These contributions represent the total pension liability of the Authority and are recognized in the accounts on a current basis.

#### (h) Revenue recognition

The Authority is primarily funded by the GNWT in accordance with budget arrangements established by the DHSS. Under the arrangements, the Authority is responsible for the net deficit from operations and is allowed to retain surpluses from core programs. Any capital funding not spent may be retained for future capital purchases. These policies do not apply to contribution agreements, where an accounting of and return of surpluses may be required.

Billings processed through ICORE system by the medical centre's billing clerks are recognized as revenue upon submission of claim to the DHSS's Health Services Administration in Inuvik.

Other revenue is recognized when the service is performed or the goods are provided.

Government transfers are recognized as revenues when the transfer is authorised and any eligibility criteria are met, except for the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

Operating transfers are recognized as revenue in the period in which the events giving rise to the transaction occur, providing the transfers are authorized, any eligibility criteria have been met and reasonable estimates of the amounts can be determined.

#### (i) Financial instruments

The Authority classifies its financial instruments at cost or amortized cost.  
The Authority's accounting policy for this financial instrument category is as follows:

This category includes cash, special purpose funds, accounts receivable, accounts payable and accrued liabilities, payroll liabilities, and contributions repayable. They are initially recognized at cost and subsequently carried at amortized cost using the effective interest rate method, less any impairment losses on financial assets.

Transaction costs related to financial instruments in the amortized cost category are added to the carrying value of the instruments.

Write-downs on financial assets in the amortized cost category are recognized when the amount of a loss is known with sufficient precision, and there is no realistic prospect of recovery. Financial assets are then written down to net recoverable value with the write-down being recognized in the statement of operations.

---

## Beaufort Delta Health & Social Services

### Notes to Financial Statements

---

March 31, 2016

---

#### 2. Basis of Presentation and Significant Accounting Policies (continued)

##### (j) Non-financial assets

Non-financial assets are accounted for as assets by the Authority because they can be used to provided government services in future periods. These assets do not normally provide resources to discharge the liabilities of the Authorities unless they are sold.

##### (k) Measurement uncertainty

The preparation of these financial statements in conformity with Canadian public sector accounting standards require management to make estimates and assumptions. This affects the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the updated amounts of revenue and expenses during the period. Actual results could differ from these estimates.

---

# Beaufort Delta Health & Social Services

## Notes to Financial Statements

---

March 31, 2016

---

### 3 Future Accounting Changes

#### a) Inter-entity transactions, Section PS 3420

This section establishes standards on how to account for and report transactions between public sector entities that comprise a government's reporting entity from both a provider and a recipient perspective. This section applies to fiscal years beginning on or after April 1, 2017. Earlier adoption is permitted. The impact of the transition to these accounting standards is being reviewed by management.

#### b) Assets, Section PS 3210

This section provides guidance for applying the definition of assets and establishes general disclosure standards for assets. Disclosure information about the major categories of assets that are not recognized in the financial statements is required.

This section applies to fiscal years beginning on or after April 1, 2017. Earlier adoption is permitted. The impact of the transition to these accounting standards is being reviewed by management.

#### c) Contingent Assets, Section PS 3320

This section defines and establishes disclosure on contingent assets. Disclosure of information about contingent assets is required when the occurrence of the confirming future event is likely.

This section applies to fiscal years beginning on or after April 1, 2017. Earlier adoption is permitted. The impact of the transition to these accounting standards is being reviewed by management.

#### d) Contractual Rights, Section PS 3380

This section defines and establishes disclosure standards on contractual rights. Disclosure of the nature, extent, and timing of any contractual right is required.

This section applies to fiscal years beginning on or after April 1, 2017. Earlier adoption is permitted. The impact of the transition to these accounting standards is being reviewed by management.

#### e) Restructuring Transactions, Section PS 3430

This section establishes standards on how to record assets, liabilities, revenues and expenses relating to restructuring transactions as well as disclosure requirements for the recipient and transferor.

This section applies to fiscal years beginning on or after April 1, 2018. Earlier adoption is permitted. The impact of the transition to these accounting standards is being reviewed by management.

---

## Beaufort Delta Health & Social Services

### Notes to Financial Statements

---

March 31, 2016

---

#### 4 Cash

	2016	2015
Unrestricted		
Operating account	\$ 2,857,331	\$ 752,736
General operating accounts	1,032	1,032
Savings accounts	1,381	-
Visa deposit account	537,942	265,192
Total unrestricted	3,397,686	1,018,960
Total cash	\$ 3,397,686	\$ 1,018,960

---

#### 5 Special Purpose Funds

	2016	2015
Donations reserves		
Special Projects Reserve	\$ 50,540	\$ 50,540
Other reserves		
Funded employee future benefits reserve	69,375	69,375
Total special purpose funds	\$ 119,915	\$ 119,915

---

#### 6 Restricted Assets

NIL Report

#### 7 Portfolio Investments

NIL Report

#### 8 Accounts Receivable

	Accounts Receivable	Allow. For Doubtful Accounts	Net 2016	Net 2015
GNWT	\$ 1,463,710	\$ (145)	\$ 1,463,565	\$ 1,676,464
Other receivables	501,698	(264,444)	237,254	268,500
Total accounts receivable	\$ 1,965,408	\$ (264,589)	\$ 1,700,819	\$ 1,944,964

---

---

## Beaufort Delta Health & Social Services

### Notes to Financial Statements

---

March 31, 2016

---

#### 9 Inventories Held for Use

	2016	2015
General	\$ 214,005	\$ 231,239
Pharmacy	276,877	288,465
<b>Total inventories held for use</b>	<b>\$ 490,882</b>	<b>\$ 519,704</b>

\$26,046 of inventory was written off in 2015-2016

#### 10 Accounts Payable and Accrued Liabilities

	2016	2015
Government of the Northwest Territories	\$ 264,453	\$ 3,784
Other trade payable	1,915,130	1,220,330
<b>Total accounts payable and accrued liabilities</b>	<b>\$ 2,179,583</b>	<b>\$ 1,224,114</b>

	2016	2015
<b>Payroll Liabilities</b>		
Due to the GNWT	\$ 12,175,810	\$ 10,101,217
<b>Total payroll liabilities</b>	<b>\$ 12,175,810</b>	<b>\$ 10,101,217</b>

#### 11 Deferred Revenue

	2016	2015
Department of Health and Social Services		
Healthy living fairs	\$ 17,455	\$ -
Inuvialuit Regional Corporation		
Speech early childhood	1,778	-
	<b>\$ 19,233</b>	<b>\$ -</b>

#### 12 Contributions Repayable

	2016	2015
GNWT - DHSS - Canada Prenatal Nutrition	\$ 15,768	\$ 15,768

---

## Beaufort Delta Health & Social Services

### Notes to Financial Statements

---

March 31, 2016

---

#### 13 Due to Government of Canada

NIL Report

#### 14 Capital Lease Obligations

NIL Report

#### 15 Pension

NIL Report

#### 16 Employee Future Benefits

Under the conditions of employment, employees qualify for annual leave of varying hours depending on length of service. Employees also earn retirement and severance remuneration based on number of years of service. Certain employees will also receive assistance with removal costs to return to their point of recruitment. Annual leave is payable within one fiscal year. The payment of the other amounts is dependent on employees leaving the employment of the Authority.

These liabilities are to be funded in the year they become due through regular annual budget allocations that are received from the GNWT.

	2016	2015
Removal	\$ 1,150,003	\$ 971,133
Termination, severance, resignation, retirement	446,963	414,095
Leave *	901,076	986,961
	<b>2,498,042</b>	<b>2,372,189</b>
Less: Portion included in current portion	1,300,318	1,333,269
Long term portion	<b>\$ 1,197,724</b>	<b>\$ 1,038,920</b>

\* Leave

- includes annual, lieu, statutory holidays, and mandatory leave.
- includes leave banks as well as leave accruals and leave payouts due.
- is considered to be a short term liabilities for the purposes of distinguishing employee leave and termination benefits into short and long term categories.

---

## Beaufort Delta Health & Social Services

### Notes to Financial Statements

---

March 31, 2016

---

#### 17 Trust Assets and Liabilities

The Authority has an inactive foundation. When the foundation became inactive, the monies were transferred to the control of the Authority; the Authority has an internal restriction on the funds.

The Authority also has trust assets represented by cash being held in trust for patients.

	2016	2015
Patient cash in trust	\$ 133,050	\$ 166,015
Beaufort-Delta Hospital Foundation	40,272	40,272
<b>Total Trust Assets and Liabilities</b>	<b>\$ 173,322</b>	<b>\$ 206,287</b>

#### 18 Tangible Capital Assets

NIL Report

#### 19 Prepaid Expenses

	2016	2015
Insurance	\$ 21,276	\$ 32,580
Equipment and software	77,316	-
Maintenance	16,677	90,799
<b>Total prepaid expenses</b>	<b>\$ 115,269</b>	<b>\$ 123,379</b>

#### 20 Accumulated Surplus / (Deficit)

	2016	2015
Restricted		
Funded employee future benefits reserve	\$ 69,375	\$ 69,375
Special projects reserve	50,540	50,540
Unrestricted		
Unfunded leave and termination benefits	(2,498,042)	(2,372,189)
Operating surplus / (deficit)	(8,685,738)	(7,734,092)
	<b>\$ (11,063,865)</b>	<b>\$ (9,986,366)</b>

#### 21 Capital Advances from GNWT

NIL report



---

## Beaufort Delta Health & Social Services

### Notes to Financial Statements

---

March 31, 2016

---

#### 22 GNWT Assets Provided at No Cost

	Cost	2016 Accumulated amortization	Net book value	2015 Net book value
Buildings	\$ 68,726,261	\$ 28,327,229	\$ 40,399,032	\$ 40,881,360
Mainframe and software systems	290,790	266,915	23,875	23,874
Medical equipment	4,448,468	2,947,389	1,501,079	1,212,751
Vehicles	109,928	2,748	107,180	-
Equipment	249,028	249,028	-	-
Leaseholds	178,749	178,749	-	-
	<b>\$ 74,003,224</b>	<b>\$ 31,972,058</b>	<b>\$ 42,031,166</b>	<b>\$ 42,117,985</b>

Rent expense for 2016 is \$2,066,186 (2015: \$2,405,173) with an offsetting grant-in-kind.

#### 23 Contractual Obligation

The Authority has commitments for equipment leases, operational leases and service agreements that will require payment in future years. The minimum annual payments for these commitments are as follows:

	Expires in Fiscal Year	2017	2018 and Thereafter	Total
Equipment leases	2017	\$ 53,638	\$ -	\$ 53,638
Operational leases	2019	7,373,661	4,514,717	11,888,378
		<b>\$ 7,427,299</b>	<b>\$ 4,514,717</b>	<b>\$ 11,942,016</b>

#### 24 Contingent Liabilities

In the normal course of operations, the Authority is subject to claims and litigation. As of March 31, 2016, there were no outstanding claims against the Authority.

Also, the Authority's operations are affected by federal, territorial, and local laws and regulations regarding environmental protection. The Authority is committed to meeting these existing laws and regulations. The Authority did not have any environmental liabilities during the year.

---

## Beaufort Delta Health & Social Services

### Notes to Financial Statements

---

March 31, 2016

---

#### 25 Prior Year Funding Received

The Authority received prior year funding during the year. The funding is reported in Schedule A and then reversed out of the operating deficit in order to arrive at the annual deficit.

	2016	2015
Restricted physician funding	\$ 173,021	\$ 150,000
Physician maternity/paternity funding	35,000	20,000
	<b>\$ 208,021</b>	<b>\$ 170,000</b>

---

#### 26 Budget Information

Budget figures were those approved by the Authority's board of directors or Public Administrator and DHSS. The budget figures are not audited and are intended for information purposes only.

#### 27 Economic Dependence

The Authority receives its funding primarily from the GNWT. If the funding arrangement were to change, management is of the opinion that the Authority operations would be significantly affected

#### 28 Subsequent Events

On April 1, 2016 new legislation came into effect giving the Minister of Health and Social Services the authority to create a Territorial Health and Social Services Authority (THSSA). The Minister of HSS has announced that the effective date for the THSSA to commence operations is August 1, 2016. When the THSSA is created, six of the eight current Health and Social Authorities (HSSAs) become part of the THSSA and will no longer be separate legal authorities. Hay River Health and Social Services Authority (HRHSSA) and Tlicho Community Services Agency (TCSA) will remain outside the THSSA; however, the legislation does include provisions to bring the HRHSSA into the THSSA at a later date. The THSSA will serve as a single integrated delivery system for NWT health and social service programs while recognizing that the TCSA retains a unique role through the provisions of the Tli Cho Agreement. Through the Chief Executive Officer, the THSSA will report to and take direction from the Chair of Health and Social Services Leadership Council that will be comprised of persons appointed in accordance with legislation. As a consequence, after August 1, 2016, the Authority will no longer exist as a separate legal entity.

#### 29 Comparative Amounts

The financial statements have been reclassified, where applicable, to conform to the presentation used in the current year.

---

## Beaufort Delta Health & Social Services

### Notes to Financial Statements

---

March 31, 2016

---

#### 30 Related Party Transactions

The Authority is related in terms of common ownership to all GNWT created departments, agencies, and corporations. The Authority enters into transactions with these entities in the normal course of business. The Authority is provided various administrative services by the GNWT, the value of which is not reflected in these financial statements. The administrative costs include legal services by the Department of Justice, insurance coverage and internal audit services by the Department of Finance and compensation services provided by Department of Human Resources.

##### Due from related parties (net of allowance):

	2016	2015
DEA - Tuktoyaktuk	\$ 1,553	\$ -
GNWT - DHSS	1,452,083	1,676,184
GNWT - ECE	10,147	-
GNWT - Human Resources	1,480	-
NWT Housing Corporation	1,001	-
Sahtu Health and Social Services Authority	47,443	36,998
Stanton Territorial Health Authority	30,343	27,180
	<b>1,544,050</b>	<b>1,740,362</b>

##### Due to related parties:

	2016	2015
Beaufort-Delta Education Council	\$ -	\$ 1,547
GNWT - contributions repayable	15,768	15,768
GNWT - DHSS	293,306	700
GNWT - Financial Shared Services	-	2,500
GNWT - Human Resources	6,899	-
GNWT - Public Works and Services	21,821	-
Payroll - GNWT - Financial Shared Services	12,175,810	10,101,217
NWT Power Corporation	933	-
Petroleum Products Division	118	584
Stanton Territorial Health Authority	29,641	30,072
Yellowknife Health and Social Services Authority	18,744	-
	<b>\$ 12,563,040</b>	<b>\$ 10,152,388</b>

Transactions are in the normal course of operations and have been valued in these financial statements at the exchange amount which is the amount of consideration established and agreed to by the related parties.

---

## Beaufort Delta Health & Social Services

### Notes to Financial Statements

---

March 31, 2016

---

#### 31 Financial Instruments

The Authority is exposed to credit and liquidity risks from its financial instruments. Qualitative and quantitative analysis of the significant risk from the Authority's financial instruments by type of risk is provided below:

##### (i) Credit risk

Credit risk is the risk of financial loss to the Authority if a debtor fails to make payments of interest and principal when due. The Authority is exposed to this risk relating to its, cash, special purpose funds, trust assets and accounts receivable.

The Authority holds its cash, special purpose funds and trust assets deposits in trust accounts with federally regulated chartered banks who are insured by the Canadian Deposit Insurance Corporation. In the event of default, the Authority's cash and special purpose funds deposits in trust accounts are insured up to \$100,000.

Accounts receivable are due from various governments, government agencies, corporations and individuals. Credit risk related to accounts receivable is mitigated by internal controls as well policies and oversight over arrears for ultimate collection. Management has determined that a portion of accounts receivable are impaired based on specific identification as well as age of receivables. These amounts are as disclosed in Note 8.

The Authority's maximum exposure to credit risk is represented by the financial assets for a total of \$1,700,819 (2015 - \$1,944,964).

##### Concentration of credit risk

Concentration of credit risk is the risk that a customer(s) has a significant portion (more than ten percent) of the total accounts receivable balance and thus there is a higher risk to the Authority in the event of a default. The Authority does have concentration risk. At March 31, 2016, receivables from one customer comprised 75% of the total outstanding accounts receivables (2015 - 86%). The Authority reduces this risk by monitoring overdue balances.

The Authority also has concentration risk of credit risk as deposits are held in one Canadian chartered bank.

##### (ii) Liquidity risk

Liquidity risk is the risk that the Authority will not be able to meet all cash outflow obligations as they come due. The Authority mitigates this risk by monitoring cash activities and expected outflows through budgeting and maintaining an adequate amount of cash to cover unexpected cash outflows should they arise. All of the Authority's financial assets and financial liabilities at March 31, 2016 mature within the next six months. Total financial assets are \$5,391,742 (2015 - \$3,290,126) and financial liabilities are \$14,563,716 (2015 - \$11,547,386). The authority has disclosed future financial liabilities and commitments in Note 23.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures, and methods used to measure the risk.

---

## Beaufort Delta Health & Social Services

### Notes to Financial Statements

---

March 31, 2016

---

#### 32 Expenses by Object

For the year ended March 31	2016 (Unaudited) Budget	2016 Actual	2015 Actual
<b>Compensation and Benefits</b>			
EI / CPP	\$ 39,589	\$ 1,102,504	\$ 1,142,648
Employee benefits	105,972	661,259	704,036
Leave	-	1,711,950	1,508,592
Locums	877,708	2,559,110	2,504,512
Merit / retention bonus	210,328	162,409	307,197
Northern allowance	3,904,206	3,760,973	3,638,610
Other	45,000	422,841	383,900
Overtime / callback / shift responsibility	1,490,706	3,962,590	4,055,567
Purchased services	5,500,089	5,632,467	5,718,353
Removal	131,000	1,397,023	1,059,502
Salaries and wages	24,248,064	19,574,495	19,285,558
Severance / superannuation	5,095,306	2,106,095	2,137,577
	41,647,968	43,053,716	42,446,052
<b>Operations and Maintenance</b>			
Advertising and promotion	34,550	48,154	45,199
Communications	250,200	353,104	328,155
Contracted and general services	371,827	834,875	722,404
Diagnostic and therapeutic supplies	238,150	495,460	511,517
Doubtful accounts	19,837	77,232	249,069
Drugs and vaccines	503,750	714,640	696,924
Education	46,000	95,566	151,069
Equipment maintenance	423,705	268,366	319,150
Foster care	1,353,941	580,657	906,172
General supplies	690,346	880,719	810,894
Interest and bank charges	15,483	22,930	16,722
License and membership fees	467,248	495,687	267,136
Maintenance and biomedical supplies	124,000	116,845	126,202
Medical and surgical supplies	720,487	787,326	817,467
Medical travel	-	511,607	259,676
Minor capital	270,531	198,428	316,144
Office and administrative supplies	152,810	201,846	192,369
Postage and freight	380,000	389,713	400,276
Professional services	85,000	175,942	126,684
Rent	15,500	71,459	51,123
Rental / leases	122,000	128,761	235,613
Travel	676,305	1,584,823	1,689,100
Vehicle operations / maintenance	3,500	43,889	29,835
Contributions	900,130	997,715	532,226
	7,865,300	10,075,744	9,801,126
<b>Total Expenses</b>	<b>\$ 49,513,268</b>	<b>\$ 53,129,460</b>	<b>\$ 52,247,178</b>

---

**SCHEDULE A**

**Beaufort Delta Health & Social Services**

**Schedule of Contributions from the GNWT**

For the year ended March 31,	2016		2015
	(Unaudited) Budget	Actual	Actual
<b>Contributions from the GNWT</b>			
<b>Department of Health and Social Services</b>			
<b>Core contribution</b>			
Adult support services	\$ 34,000	\$ 34,000	\$ -
Authority administration	2,079,000	2,081,010	3,445,000
Child & family services	4,722,000	3,366,000	-
Client records	517,000	518,000	-
Community Mental health and addictions	2,395,000	2,406,000	5,252,000
Community clinics and health centres	14,397,000	8,879,000	8,707,000
Community wellness programs	-	-	157,000
Diagnostic services	1,945,000	2,044,990	-
Equipment < \$50,000	-	-	48,000
Facility maintenance & support	3,072,000	3,073,000	-
Family violence	856,000	856,000	856,000
Finance	821,000	822,000	-
Foster care	-	1,605,000	1,605,000
Health promotions & community wellness	400,000	-	217,000
Healthy families	-	412,000	-
Homecare & support services	1,305,000	1,315,000	1,268,000
Medical & surgical nursing hospital services	4,748,000	4,754,000	15,486,000
Human resources	172,000	172,000	-
Intervention services	-	160,000	142,000
Long-term care nursing	2,882,000	2,882,000	-
Obstetric & pediatric nursing	-	221,000	-
Operating room nursing	859,000	862,000	-
Pharmacy	261,000	262,000	-
Physician services to NWT residents	-	5,551,000	5,438,000
Residential care - adults	1,946,000	1,944,000	1,946,000
Residential care - children	402,000	402,000	402,000
Systems support	772,000	674,352	-
Therapeutic services	1,315,000	1,317,000	-
	<b>45,900,000</b>	<b>46,613,352</b>	<b>44,969,000</b>
<b>Other contributions</b>			
Dental health	-	32,116	-
Extended homecare	1,103,693	1,333,373	1,175,606
French language services	-	13,602	410
Healthy families	404,000	41,252	404,000
Healthy families collective kitchen	-	49,642	44,890
Healthy living fairs	-	15,722	-
Home based safety education	-	-	3,539
Inuvik warming shelter	-	75,000	75,000
Mental health and first aid: northern adaption workshop	-	14,371	7,545
Mental health first aid and applies suicide preven	-	11,888	12,150
Nutrition Health Canada	-	-	8,842
Professional development initiative	-	-	2,518
<b>Total Department of Health and Social Services</b>	<b>47,407,693</b>	<b>48,200,318</b>	<b>46,703,500</b>
<b>Total contributions from the GNWT</b>	<b>\$ 47,407,693</b>	<b>\$ 48,200,318</b>	<b>\$ 46,703,500</b>

---

**Beaufort Delta Health & Social Services****SCHEDULE A-1****Schedule of Detailed Contribution Funding and Expenditure  
Home Care Enhancement (HSS01-000000-2435)**

---

**For the year ended March 31,****2016****2015**

	(Unaudited) Budget	Actual	Actual
<b>Funding</b>			
Government of the Northwest Territories			
Department of Health and Social Services	\$ 1,333,373	\$ 1,333,373	\$ 1,176,835
<b>Expenditures</b>			
Compensation	1,229,211	1,241,764	1,077,215
Equipment expense	-	1,190	-
Sundry	67,646	41,695	40,864
Supplies	36,516	48,724	58,756
	<b>1,333,373</b>	<b>1,333,373</b>	<b>1,176,835</b>
<b>Surplus</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

---

**See payroll scope limitation in the Independent Auditors' Report.**



---

**Beaufort Delta Health & Social Services****SCHEDULE A-2****Schedule of Detailed Contribution Funding and Expenditure  
Healthy Families (HSS01-000000-2744)**

---

**For the year ended March 31,** **2016** **2015**

---

	(Unaudited) Budget	Actual	Actual
<b>Funding</b>			
Government of the Northwest Territories			
Department of Health and Social Services	\$ -	\$ -	\$ 404,000
<b>Expenditures</b>			
Compensation	-	-	241,435
Equipment	-	-	85,000
Sundry	-	-	47,439
Supplies	-	-	30,126
	-	-	404,000
<b>Surplus</b>	\$ -	\$ -	\$ -

---

**See payroll scope limitation in the Independent Auditors' Report.**

## Beaufort Delta Health &amp; Social Services

## Schedule of Recoveries

For the year ended March 31,	2016		2015
	(Unaudited) Budget	Actual	Actual
<b>Recoveries from the GNWT</b>			
<b>Department of Health</b>			
DHSS - NIHB	\$ 626,000	\$ 1,659,631	\$ 1,876,593
DHSS - Other	488,000	498,911	512,099
	<b>1,114,000</b>	<b>2,158,542</b>	<b>2,388,692</b>
<b>Department of Education, Culture and Employment</b>			
Adult assisted living	<b>300,968</b>	<b>306,575</b>	312,062
<b>Recoveries directly from Related Parties</b>			
Sahtu Health & Social Services Authority	-	150,495	229,075
Stanton Territorial Health Authority	-	91,634	74,870
	<b>-</b>	<b>242,129</b>	<b>303,945</b>
<b>Recoveries directly from Third Parties</b>			
Dietary	176,500	220,965	208,466
Staff rentals	175,000	234,012	241,774
Other	105,132	2,326	9,984
WSCC	58,500	166,001	147,818
GE Canada	-	9,613	-
Patient services	26,000	46,149	33,064
Health pro rebate	15,000	14,638	75,553
ESI Physio Canada	79,475	95,935	34,045
Western Arctic Dental	50,000	42,105	61,910
	<b>685,607</b>	<b>831,744</b>	<b>812,614</b>
<b>Total recoveries</b>	<b>\$ 2,100,575</b>	<b>\$ 3,538,990</b>	<b>\$ 3,817,313</b>

**Beaufort Delta Health & Social Services**

**Schedule of Other Contributions**

For the year ended March 31,	2016		2015	
	(Unaudited) Budget	Actual	Actual	
<b>Other contributions from Related Parties</b>	\$ -	\$ -	\$ -	
<b>Other contributions from Third Parties</b>				
Inuvialuit Regional Corporation	-	101,545	-	
<b>Total Other Contributions</b>	\$ -	\$ 101,545	\$ -	

## Beaufort Delta Health &amp; Social Services

## Schedule of Other Income

For the year ended March 31,	2016		2015	
	(Unaudited) Budget	Actual	Actual	
Other Income from related parties	\$ -	\$ -	\$ -	
Other Income from Third Parties	-	-	-	
Total Other Income	\$ -	\$ -	\$ -	

## Beaufort Delta Health &amp; Social Services

## Schedule of Expenses by Category

For the year ended March 31,	2016		2015
	(Unaudited) Budget	Actual	Actual
<b>Compensation and Benefits</b>			
GNWT			
Compensation and benefits	\$ -	\$ -	\$ -
Related Parties			
Compensation and benefits	-	-	-
Third Parties			
Compensation and benefits	41,647,969	43,053,716	42,446,052
<b>Total compensation and benefits</b>	<b>41,647,969</b>	<b>43,053,716</b>	<b>42,446,052</b>
<b>Grants expenses</b>			
GNWT			
Grants expenses	-	-	-
Related Parties			
Grants expenses	-	-	-
Third Parties			
Grants expenses	-	-	-
<b>Total grants expenses</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Contributions expenses</b>			
GNWT			
Contributions expenses	-	-	-
Related Parties			
Contributions expenses	-	-	-
Third Parties			
Contributions expenses	900,130	997,715	532,226
<b>Total contributions expenses</b>	<b>900,130</b>	<b>997,715</b>	<b>532,226</b>
<b>Other expenses</b>			
GNWT			
Other expenses	-	-	-
Related parties			
Other expenses	-	-	-
Third parties			
Other expenses	6,965,169	9,078,029	9,268,900
<b>Total other expenses</b>	<b>6,965,169</b>	<b>9,078,029</b>	<b>9,268,900</b>
<b>Total expenses</b>	<b>\$ 49,513,268</b>	<b>\$ 53,129,460</b>	<b>\$ 52,247,178</b>

## Beaufort Delta Health &amp; Social Services

## Schedule of Reserves

For the Year Ended March 31, 2016

	Surplus / Deficit Reserve		Leave and Termination Benefits Reserve		Special Projects Reserve		Total Reserves	
	2016	2015	2016	2015	2016	2015	2016	2015
Balance, beginning of the year	\$ -	\$ -	\$ 69,375	\$ 69,375	\$ 50,540	\$ 50,540	\$ 119,915	\$ 119,915
Additions / reductions to/from reserves	-	-	-	-	-	-	-	-
Transfers between reserves	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
Balance, end of the year	\$ -	\$ -	\$ 69,375	\$ 69,375	\$ 50,540	\$ 50,540	\$ 119,915	\$ 119,915